

NEWS SUMMARY

GENERAL

Tehran water chief seized

Director-General of Tehran's Regional Water Authority was taken hostage by workers protesting at cuts in their allowances and extra payments.

The 7,000 employees occupied the authority's building in the most significant challenge yet to a Government bid to cut spending by wage reductions. A long water workers' strike would be very serious because a drought has already led to depleted reservoirs. Water rationing is forecast. Page 4

Black youth killed

Black youth was shot dead by police in Uitenhage, South Africa, after a stone-throwing incident.

Vietnam talks

Top-ranking delegation of ministers ever to leave Vietnam holding secret talks in Moscow, thought to involve Vietnam's military strategy in Indochina.

Bangkok violence

Police went on alert in Bangkok, Thailand, following an outbreak of terrorist violence which left more than 40 people injured in bomb explosions.

Begin recovers

Israeli Premier Menachem Begin appeared to be recovering from his heart attack. His doctor predicted a return to work within four weeks.

Strike threat

More than 10,000 New York police, firemen, prison wardens and dustmen agreed to strike from Thursday unless their 10 per cent pay claim is met. Page 6

Financier jailed

Former City banker and financier Ellis Seilien was jailed at the Old Bailey for two years for conspiring to defraud a bank of £100k.

Man remanded

Former company managing director Edwin Hearn accused of obtaining the Queen's Award for Industry by making false representations was remanded in custody by magistrates in Norfolk.

Pope's visit

The Pope met criminals in a top security jail near Brasilia at the start of his second day in Brazil.

Heart transplant

Richard Bratton, 18, the UK's youngest heart transplant patient, was making satisfactory progress at Papworth Hospital, near Cambridge.

Wimbledon hit

Wimbledon looked certain to spill into a third week as play was again severely curtailed by rain on one of the coldest July days on record. John Barrett, Page 12

Monet well spent

Impressionist and modern pictures were auctioned at Christie's, London, with a top price of £150,000 being paid for Monet's "Chemin dans les Vignes, Argenteuil." Saleromo, Page 12

Briefly . . .

Five people died when their car skidded into a dyke in Suffolk as torrential rain swept East Anglia. Forecast. Back Page Gold spell in the Johannesburg area has killed 11 people. About 60 pilot whales died after beaching themselves north of Sydney Australia. Hijacker gave himself up at Buenos Aires airport after commanding an airliner for 13 hours. Page 21

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

	RISES	FALLS
Avana	138 + 4	138 - 2
Commodore	80 + 3	80 - 3
Flight Refuelling	322 + 8	322 - 8
Hay's Wharf	236 + 74	236 - 74
Iron Financial	126 + 4	126 - 4
Iron Ore Hatch	111 + 11	111 - 11
Iron Corp Gas	805 + 23	805 - 23
Ashton Mining	144 + 6	144 - 6
Coronation Sand	290 + 30	290 - 30
Greenvale	155 + 35	155 - 35
Hampshire Areas	380 + 20	380 - 20
Hanafi Gold	157 + 23	157 - 23
Ideal Nitrates	50 + 7	50 - 7
Noch West Mining	147 + 27	147 - 27
Providence	124 + 5	124 - 5
Sirloin Oil	114 + 14	114 - 14
Vargas	365 + 65	365 - 65
Tricentri	922 + 6	922 - 6
Alpine Hides	53 - 2	53 - 2
Klond Gold	513 - 4	513 - 4

BUSINESS

Equities off 3.4%; gold up \$9

• EQUITIES saw some speculative buying, but institutions failed to show any interest. The FT 30-share index lost 3.4 to 4614. Page 32

• GILTS recovered early losses on revived small investment demand. The Government Securities index eased 0.03 to 69.09. Page 32

• STERLING was slightly firmer at \$2.3602, up 37 points. Its trade-weighted index was

240.40p. £ against the \$

Trade-weighted Index (1980)

Jan Feb Mar Apr May Jun Jul

74 72 70 68 66 64 62 60 58 56 54 52 50 48 46 44 42 40 38 36 34 32 30 28 26 24 22 20 18 16 14 12 10 8 6 4 2 0

Source: Bank of England

• GOLD rose 89 an ounce in London to \$616.50. Page 29

• WALL STREET was 3.07 higher at \$70.939 before the close. Page 30

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EUROPEAN NEWS

Trade gap widens in Italy

By Paul Betts in Turin

OFFICIAL FIGURES showing a trade deficit of £1.513bn (£773m) in May further underlined yesterday the sharp deterioration in Italy's general economic situation. They were released on the eve of a key Cabinet meeting today which is expected to approve a package of emergency economic measures to help support the currency and boost industry's competitive ness.

In the first five months of this year, the trade deficit totalled £6.893bn (£3.47bn) compared to a deficit of £1.350bn (£680m) during the same period last year. The increase reflects the substantial rise in the cost of oil imports, which in May alone amounted to £1.304bn, coupled with a fall in export performance. Exports increased by 18 per cent during the first five months compared with the same period last year. Imports grew by 40.6 per cent.

Meanwhile, nearly 6m workers temporarily paralysed Italian industry for four hours yesterday following a nationwide strike call by the unions to press for government aid to increasingly troubled industrial sectors including chemicals, vehicles and telecommunications.

DETENTE IS alive and well—at least between Greece and Turkey. That was the message from Ankara this weekend, after the meeting between the two countries' Foreign Ministers. But for the many North Atlantic Treaty Organisation officials who believe the alliance's southern flank is its Achilles heel, the meeting was no occasion for joy.

On the positive side, it was the first time a Greek Foreign Minister had visited Ankara in two decades, and it led to the two countries agreeing that they should talk at that level more frequently. But, less hopefully, the whole Atlantic Alliance meeting showed that none of the countries which can influence Greece and Turkey must be "one of the alliance's most pressing political aims." But moving from this tacit agreement to action has been difficult. Some Western countries suggested to West Germany that, in exchange for co-ordinating a major package to aid the Turkish economy, Bonn should insist on progress in the Aegean. This suggestion was turned down.

Washington also has reservations about pressing for a solution, according to other alliance members. They explain that in an election year the U.S. Administration has to keep a wary eye on the vote of the 2m Greek Americans.

In practice, the alliance has delegated the task of bridging the Aegean to Gen. Bernard Rogers, the supreme allied com-

mander in Europe. Since succeeding Gen. Alexander Haig, he has continued his predecessor's shadowy shuttle diplomacy between the two sides.

He has played his cards close to his chest, but the general mood is that "There appears to be little common ground for current (Atlantic Alliance) reintegration negotiations," as a recent staff report for the U.S. Senate Committee on Foreign Relations concluded.

On the surface, the dispute over Greece's re-integration into the alliance merely involves differences over the allo-



WHAT GREECE AND TURKEY MEAN TO NATO

	Turkey	Greece
TANKS	3,500	1,320
COMBAT AIRCRAFT	303	259
DESTROYERS / FRIGATES	14	16
SUBMARINES	13	10
TOTAL ARMED FORCES	470,000	184,600

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On the surface, the dispute over Greece's re-integration into the alliance merely involves differences over the allo-

cation of military command and control. But underneath lie the anxieties of both countries over their vital interests. In Turkey's case, the fundamental worry is that Greece might try to turn the Aegean into a "Greek lake," cutting its ports off from international waters and depriving it of an equitable share of the Aegean seabed. (That the prospects for oil are relatively poor is less important than the issues involved.)

The Greeks' concern is for no less than the future of their outlying islands.

The Aegean has been a sea

of conflict ever since Agamemnon sailed for Troy. The last territorial change was in 1947, when the Treaty of Paris saw the allies taking the Dodecanese Islands from Italy and giving them to a war-proud Greece.

That treaty altered the balance between Greece and Turkey established under the Treaty of Lausanne in 1923, and to some extent sowed the seed from which the present troubles were to spring.

After years of muted argument, the problems came into the open in November, 1973, when Turkey awarded mineral

claims territorial waters of six miles. Greece has reserved the

right to claim a 12-mile limit. This would increase the share of the Aegean which is sovereign Greek water from 35 to 64 per cent. It would close off Turkey from unfettered access to the high seas, and Turkey has said it would consider such a step by Greece as a cause for war.

● Air space: Greece claims rights over airspace extending 10 miles beyond its territory. Turkey only recognises its rights to six miles, and, to Greek protest, insists on flying aircraft in the disputed area.

● Military command of the Aegean airspace: before Greece withdrew its forces from the Atlantic Alliance in 1974, a Greek commander had operational control of the airspace of the Aegean up to, approximately, Turkish territorial waters. The Greek commander came under an American general based in Izmir.

● Naval command in the Aegean: Turkey had long objected to Greece having naval command in the Aegean. As with the airspace, it is demanding that this be solved before Greece is allowed back into the alliance's command structure.

The various formulae proposed have been militarily unsatisfactory, but many alliance countries argue that it is worth making a small military sacrifice to political expediency. What has been lacking so far, on either side of the Aegean, is any evidence of the will necessary to do this.

Rumours send East mark tumbling

By OUR BERLIN CORRESPONDENT

THE non-convertible East German Mark has fallen to its lowest level in more than a decade against the Deutsche Mark on rumours that East Germany is planning to call in its currency and issue new bank notes.

Twenty Deutsche Marks bought 100 East German Marks yesterday at exchange bureaux in West Berlin, while sellers of East Marks had to pay 100 of them to buy DM 17.

East Germany officially pegs its currency at one East Mark to one D-Mark, but millions of East Marks are smuggled to the West by retired East Germans and by East Europeans who are allowed to visit the West.

East Berlin has issued an angry denunciation of Western reports that some West German banks have halted dealings in East Marks because of the fall in the exchange rate.

Without mentioning the rumour of a possible change in East German bank notes, the official news agency said the impression had been given that the East Mark had suffered from

the same "depletion" as the Deutsche Mark. This it called "downright nonsense," as the East German Mark "cannot even be taken to the capitalist West according to the currency laws of the GDR."

Herr Hans Binsch, the owner of a West Berlin exchange bureau specialising in non-convertible East European currencies, said his spread between the buying and selling rates for East German Marks is normally DM 2.50, but that he now takes DM 3 "because of the risk," while some banks are charging DM 4.

He doubted, however, that East Germany plans to issue new currency in order to wipe out the East Marks in the West as well as black market money inside East Germany because the cost would be out of proportion to the gain.

Herr Binsch also discounted West German reports that East Germany is dumping large amounts of its currency in the West in order to obtain badly needed hard currency.

All quiet on the Eastern front

By LESLIE COLLY AT OBERSLUHL ON THE EAST-WEST GERMAN BORDER

NOT ONE East German has managed to escape into West Germany this year along the 134-kilometre stretch of border patrolled by Capt. Arnulf von Stein of the West German frontier police and his 15 men. Last year, seven East Germans made it into this part of the border, separating the Land of Hesse from Thuringia in East Germany. Through dense forests and across the Werra River and lush pasture land the frontier winds, separating villages and families less than a kilometre apart.

These days the West German border patrols are reporting "no incidents" along the entire 1,344-kilometre frontier. Only 99 East Germans escaped to West Germany in the first four months of this year, and most of them were snatched out in Western cars down the East German transit autobahn between West Berlin and West Germany. Last year, 483 East Germans made it to the West, of whom about 400 came out via the transit routes.

The sharp decline in the number of escapes across the frontier, which runs through the "green heartland" of Germany, has caused one West German frontier police commander to speak of a "rusting border," rather than an "Iron Curtain."

Ten years ago, the commander's remarks would have spelled the end of his career. A heated debate would have begun—especially in an election year like this—over which political party had deserted the goal of a united Germany. Today, after a brief bareup over the commander's remarks, the once-emotive border issue has again receded to the back of the minds of most West Germans.

But the border commander was sharply attacked by Herr Werner Marx, the Opposition Christian Democrat spokesman on inter-German affairs, who called the remarks "unbelievable" and said the "iron curtain" not only isn't rusting but is being perfected.

Viewed from just outside the village of Obersuhl in West

Germany, the "modern state frontier" stretches back one kilometre to the village of Untersuhl in East Germany. Between them is a 3.3-metre-high wall at Untersuhl, a dog run, a six-metre-wide control strip which is always freshly raked and illuminated at night by arc lights, an anti-vehicle trench and finally a metal grid fence 3.2 metres high.

"It has become very quiet here," says Capt. von Stein. The last shooting incidents between his men and the East German border troops on the other side took place years ago.

This fence has replaced a row of barbed wire fences, between which were landmines which used to explode under the weight of heavy snow, or were set off by straying animals.

Elsewhere along the border the minefields are gradually being replaced by the metal grid fences. These fences have SM-70 self-firing devices mounted on them every 10 metres at three different heights. The weapons are triggered by anyone touching the fine wires running along the fence. A burst of shrapnel is released, designed to immobilise, but not kill, escapees.

No one knows how many East Germans are caught trying to escape, but each year the West German Government buys the freedom of about 1,000 East and West Germans from East German prisons, and among them are would-be escapees who have served all or part of their sentences.

To effect this transaction, the West German Government uses the expensive services of Herr Wolfgang Vogel, the East German lawyer who represents the prisoners. Herr Vogel was recently arrested by a West German human rights group which attacked his offices, but his work has not been interrupted. Another group of freed prisoners arrived by bus recently at the West German border.

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EUROPEAN NEWS

Russians face worst food shortages for 20 years

BY DAVID SATTER IN MOSCOW

**New man in Brussels: Thorn in Giscard's side**

By John Wyles in Brussels

LIKE HIS native Luxembourg, M. Gaston Thorn has never let his size temper his ambitions. This diminutive 51-year-old will sweep the job of Luxembourg's foreign minister for the past of President of the European Commission, in succession to Mr. Roy Jenkins.

The sign of relief from Luxembourg may well be audible 125 miles away in Brussels if he finally sinks into the President's chair at the beginning of next year. After being the front runner for the past six months, it seemed that EEC heads of government, more especially President Valery Giscard d'Estaing of France, were reluctant to award him the prize when they came to make their choice at the Venice summit.

One reason

Even now, France's acceptance this week of Luxembourg's former Prime Minister remains qualified and this is the sole reason for the delay in making an official announcement.

If M. Thorn stands down then the EEC council of Ministers—which Luxembourg also now heads—could have its first woman President because Madame Colette Flesch, the Mayor of Luxembourg, was being tipped here yesterday to succeed him at the Luxembourg foreign office.

France is finding it difficult to swallow the curious precedent that for the next six months M. Thorn could well be straddling two of the Community's three institutions. Under the six-month rotation system, the Presidency of the Community yesterday passed from Italy to Luxembourg, which means that Foreign Minister Thorn is now president of the EEC's Council of Ministers.

President Giscard is probably more worried that President-designate (of the Council) M. Thorn might, for example, seek to exert heavy influence over President-designate. Thorn over the members of the new Commission to be appointed by the Ten (Greece becomes a member from January 1 next year). Mr. Jenkins would have wished for more authority over Commissioner appointments and M. Thorn wants a real voice in the choice of his colleagues.

Ambition thwarted

Mr. Thorn's "European" convictions are widely held to be part of the reason for President Giscard's original reluctance to endorse him. A year ago France helped thwart one of his ambitions with Madame Simone Veil carried of the Presidency of the European Parliament.

Given the decline of the Commission's authority over member governments for the last ten years, M. Thorn's belief in a strong and vigorous Commission promises some interesting clashes.

He has been his country's foreign minister for seven of the last 12 years and Prime Minister for five. There seems little doubt about the experience he would bring to the job, not about qualifications—on paper—to hold his own on the World Stage. M. Thorn has a reputation as a fixer able to reconcile conflicting interests. This is a natural role for a Luxembourg whose country is often wrongly designated as the EEC's Kuritanian. As a highly prosperous and once strategically important pocket sown onto the borders of Belgium, Germany and France (French food, in German portions), Luxembourg has probably no equal in its possession of a political punch several times its geographic and popular weight. This is almost entirely due to being a founder member of the EEC.

More tangibly, Luxembourg has also established itself as the EEC's second city and the home of the Community's court of justice, investment bank, audit court, the secretariat for the parliament and of several divisions of the Commission. Euro-salaries have helped boost income per head to a level some two-thirds higher than in the UK. An influx of foreign banks has given the Dukcy a new commercial importance.

also been a fresh one-day walk out at a tractor factory in Chelyabinsk.

The Soviet press has denied reports in western newspapers about the strikes with unusual vehemence. This is taken to be a reflection of the political sensitivity of the subject, given the food supply situation and the possibility that labour unrest could spread.

In the first five months of 1980, Soviet milk production fell 5 per cent, the third consecutive drop in production in the last three years. Butter production fell 8 per cent, as milk supplies were diverted to cheese production to furnish a protein alternative to meat.

Meat production rose 2 per cent, damaged by shortages of feed-stuffs.

The food situation was reported to be particularly severe in the regions where there have been reports of labour unrest. There was reported to be no meat in the Gorky region, while in Chelyabinsk, milk was said to be available only in the mornings and butter hardly at all.

The shortages are believed to result from a bad silage crop two years in a row, which cut into forage for milk cows, and from last year's grain harvest failure, which when reinforced by the U.S. grain embargo, cut into supplies of feed grain for livestock and forced unecono-

mical distress slaughtering. An added factor affecting supplies to ordinary Soviet citizens is the unknown quantity of meat and milk products which are believed to be held in reserve in order to furnish the five Olympic cities—Moscow, Leningrad, Minsk, Kiev and Tbilisi—at the time of the Games.

In the last few months, a general picture has emerged of shortages affecting most of the country but particularly provincial industrial cities where workers have no easy access to the countryside.

In Magnitogorsk, an industrial city in the Southern Urals, some families are requesting

food parcels from relatives in Moscow. In Arkhangelsk, diplomats report that milk is sometimes sold only by doctor's prescription or to nursing mothers, while in Kazan, a provincial capital, butter is being rationed through a card system on the basis of one kilo per month.

The situation is also said to be very serious in Eastern Siberia. Dissidents who have returned from visiting political exiles report that there has been almost no meat or butter in several cities in Yakutia for

The shortages have been felt even in Moscow, the best provisioned city in the Soviet Union, where cabbage has disappeared from the markets, carrots are unusually scarce and shops are running out of milk.

Western observers believe the Soviet leadership is deeply concerned about the possible consequences of a continued deterioration in the food supply situation. Although at least one Western diplomat has recently been prevented from visiting Togliatti, where there is believed to have been a strike, top Soviet leaders have themselves made a number of visits to the scenes of reported trouble.



Herr Schmidt: seeking to play down part

Bonn in industrial, economic accord with Moscow

BY JONATHAN CARR IN MOSCOW

WEST GERMANY and the Soviet Union have signed an agreement—on long-term industrial and economic co-operation—an accord which could be met with reservations from the US in view of the Soviet intervention in Afghanistan.

While the US has urged its allies to inflict economic punishment on Moscow, for its military action, neither the Federal Republic nor other European countries has been wholeheartedly behind this strategy.

In an apparent effort to allay U.S. fears, Bonn has sought not to emphasise the accord now concluded, which comes during Chancellor Helmut Schmidt's visit here for talks involving political issues.

Bonn wanted the agreement signed at relatively low level but the Russians appeared to prefer a high-level ceremony. In a banquet speech on Monday, Mr. Leonid Brezhnev, the Soviet leader, publicly underlined the importance the new accord could have—particularly in the

context of world economic downturn.

As late as Monday night, the protocol issue remained unresolved but in the event the West German view prevailed. The accord was signed yesterday by Mr. Vladimir Semenov, the Soviet ambassador to Bonn, and by Herr Hans Georg Weick, the West German ambassador in Moscow.

The agreement consists of an 11-page section laying down the broad field for development of bilateral co-operation—and four

annexes which specify which products or techniques are of particular interest.

One key section says that Bonn and Moscow will work together to develop nuclear power for peaceful purposes, including electricity production. Specific projects are not mentioned.

Other parts of the accord urge co-operation in exploitation of raw materials deposits and natural gas, supply of drilling equipment and other advanced technology machinery. Compo-

nents, calculators, and precision instruments in the electronics sector—as well as an exchange of licences, patents and know-how.

The agreement also urges stronger banking and insurance links, saying both sides will seek to ensure that credit is granted on the most favourable possible terms.

At present the credit issue is an outstanding problem in a proposed DM 26bn (£4.8bn) deal, under which large dia-

meter steel pipes would be delivered to the Soviet Union—mainly by German companies—and the Soviets would provide natural gas in return.

West German-Soviet trade has expanded sharply over the last decade, from a volume of only DM 2.8bn in 1970 to DM 14bn in 1979. Last year Soviet deliveries to Germany were worth DM 7.4bn, an increase of 36 per cent on 1978. German exports were worth DM 5.6bn, a rise of 5 per cent.

EEC agrees package with Turks

By Our Brussels Staff

AFTER NEGOTIATIONS lasting until four in the morning, the EEC and Turkey yesterday declared their satisfaction with a package designed to renew the latter's economic and political links with the Nine.

The negotiations were the culmination of joint attempts to revive the 17-year-old association agreement between the EEC and Turkey. This agreement was designed to pave the way for eventual Turkish membership of the Community but its operation had been frozen by Mr. Bülent Ecevit, predecessor of the present Prime Minister Mr. Süleyman Demirel.

Although Mr. Hayrettin Erkmen, the Turkish Foreign Minister, reaffirmed Turkey's intention of applying for EEC membership before the end of the year, the Nine are bound to regard yesterday's agreement as an excuse for delaying action on any application by Ankara.

The Nine have limited their financial aid to a five-year package of £228.75m in grants bearing a nominal interest charge and £137.25m of European Investment Bank loans.

This money will start to flow for mutually agreed projects at the end of October next year. It will be in addition to £45.75m the EEC has agreed to spend on technical projects in Turkey over the next two years.

The Nine have also agreed that the £45.000 Turkish workers in the Community should, after three years, have increased rights to change their jobs, and their children are promised employment opportunities after vocational training.

A compromise was also found to suit West Germany on the difficult question of free movement of labour but the EEC will now decide by December 1983 whether and how to apply an earlier agreement guaranteeing access to the EEC for Turks.

On agriculture, Turkey has won the staged removal of all Community tariffs on its products by January 1987.

France blocks industrial safety moves

By Giles Merritt in Brussels

A BITTER wrangle over the responsibilities of EEC member governments when an industrial or nuclear catastrophe occurs on their borders has been provoked by France. It refused yesterday to allow the so-called "Seveso Directive," a set of industrial safety rules drawn up by the Commission to help avoid such disasters as Italy's Seveso explosion.

The directive, due to be adopted by Environment Ministers at the beginning of this week, has now had to be dropped from the Council of Ministers' calendar. All other EEC governments had been willing to accept the rules.

France's lone stand is understood to stem from concern that adoption of the directive would set a precedent for another now being prepared on the question of cross-border nuclear safety procedures. That deals with the need for EEC governments to provide their neighbours with "impact assessments," evaluating the potential damage that their own frontier reactors could cause.

France has a growing number of nuclear installations along the major rivers that form part of its frontiers with Belgium and West Germany.

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And it's our intention that no other airline will ever offer you a lower fare than British Caledonian.

2. More fares, more ways to travel.

Not only offers you a better choice of fares and cabins than British Caledonian.

We have six fares. Totally separate Economy, Executive and First Class cabins. And free drinks, meals and entertainment throughout the plane.

Everyone's well looked after, and no-one pays for more service than they need.

3. Better flight times. And that means a good night's sleep.

Our night sleeper flights (BR382) leave Gatwick every Monday, Wednesday, Friday and Sunday at 7.30 pm and arrive in Hong Kong at 6 pm the following evening.

Which means you arrive in nice time for another good night's sleep and your body-clock can easily adjust to the local time zone.

4. The Heathrow By-Pass.

All our Hong Kong flights leave from Gatwick, London's more spacious, more streamlined, one-terminal airport. Just 40 minutes by train from Victoria.

If you come by car, you'll find the parking's cheaper too.

5. The Executive Cabin. It lets businessmen arrive fit for business.

We think you'll find our exclusive separate cabin for businessmen is an excellent investment, for, after a long flight, you'll arrive in a much better state to do business.

The Executive Cabin has more legroom. Superior service, free drinks from take-off to touch down. Free in-flight entertainments. Slippers and eyemasks to help you sleep.

And instead of the normal airline meal tray, we serve you cooked hot meals on proper china plates. There's always a choice of dishes on the menu and a decent French wine to wash it down.

6. A taste of China in the sky.

On each Hong Kong flight there will be two Chinese air hostesses. And if you prefer to eat Chinese food, you'll find Oriental dishes on the menu, complete with chopsticks.

7. Hey presto, your chair turns into a bed.

This is British Caledonian's special Skylounger Seat. By day it's a very comfortable chair. At night it turns into a bed.

And that can make a lot of difference to the way you feel when you arrive.

8. Care for a stroll before dinner?

All our Hong Kong flights are in wide-bodied planes. So you have more space to move around and we have more space to serve you.

If you've never flown wide-bodied before, you'll find it's less like sitting in a tube, more like sitting in a hotel lounge.

9. A First Class service that's really first class.

After the level of service we give you in our Economy and Executive cabins, we really have to excel ourselves in First Class.

And we do.

It's champagne and haute cuisine all the way. Plus, of course, our special Skylounger seats.

There are only 23 First Class seats on each plane, and they're nearly 5 feet apart. So you can relax and stretch out as much as you like.

10. Those famous girls in tartan to look after you.

You've seen them on TV. Now meet them on our planes. You'll find their special kind of Scottish hospitality is quite unique.

They know you don't have to fly British Caledonian.

They know you don't have to fly with us again.

We never forget you have a choice.

For details contact your local travel agent or British Caledonian office.

British Caledonian

We never forget you have a choice.

*Prices are one way and subject to Government approval.
We fly to and from: Abidjan, Accra, Algiers, Amsterdam, Atlanta, Banjul, Benghazi, Brussels, Buenos Aires, Caracas, Casablanca, Dakar, Edinburgh, Freetown, Genoa, Glasgow, Guayaquil, Hong Kong, Houston, Jersey, Kano, Lagos, Las Palmas, Lima, Lisbon, Lusaka, Manchester, Monrovia, Oran, Paris, Quito, Recife, Rio de Janeiro, Rotterdam, St. Louis, Santiago de Chile, São Paulo, Tripoli, Tunis.

OVERSEAS NEWS

South Korea 'will seek further loans'

By David Housego

SOUTH KOREA will be looking to further short-term borrowing rather than running down its foreign exchange reserves to meet a worsening current account deficit. Mr. Kim Woun Gie, the Deputy Prime Minister and Minister for Economic Planning, disclosed in London yesterday.

Earlier Government estimates of a current account deficit of \$4.7bn-\$5bn for 1980 had been revised upwards to \$5.5bn-\$6bn, Mr. Kim said.

Mr. Kim is in London at the invitation of Mr. John Nott, Secretary of State for Trade, after attending the annual meeting of the Korean aid consortium held in Paris under World Bank auspices.

The bank, in its confidential report on Korea—the first report since the downturn in the economy and the surfacing of political unrest after President Park's assassination—cautioned that the current account deficit should be held to about \$5bn a year during the early 1980s.

Mr. Kim confirmed that Korea would be seeking between \$7bn-\$8bn a year in gross capital inflows from abroad for 1980 and 1981 of which the Government was looking for \$1.5bn-\$2bn in syndicated loans.

He indicated that the Government's timing of the proposed loan of \$600m for Korea Development Bank would depend on the terms it could get from the market.

The Paris meeting of donors agreed that the substantive target of \$7bn-\$8bn a year over the next two years in external financing should not pose a problem of debt servicing for South Korea.

Tehran water chief taken hostage

BY PATRICK COCKBURN IN TEHRAN

IN THE most significant challenge yet to Government efforts to cut expenditure by wage and salary reductions, 2,000 Tehran Regional Water Authority (TRWA) workers were yesterday occupying their head office building and holding the Director-General hostage.

Workers at the main gate said he had been beaten up. Cuts in allowances and extra payments to employees have already provoked a resistance at the Abadan refinery and the Iran-Japan Petrochemical complex in the south.

Housing allowances have also been reduced or abolished at the Oil Ministry and some other Ministries, in an effort to cut the state wage bill, estimated at \$18bn (£7.7bn) a year.

The 7,000 employees of the Water Authority, including white-collar staff, went on strike

and occupied their head office late on Monday night when their overtime and housing and insurance subsidies were abolished. In many cases, take-home pay had been cut by half, they claim.

One worker occupying the office said his monthly pay has been reduced from Rials 50,000 (£20) to Rials 20,000 (£12). "How can I survive on this?" he asked.

Another employee, apparently a cleaner, displayed his latest pay slip which showed his wage had been cut by 50 per cent.

A prolonged strike of water workers in Tehran would be particularly serious since a drought has led to depleted reservoirs, and water rationing is forecast.

One complaint of the strikers is that they have not received a pay rise since the Revolution. Interfax reports from Tehran:

Iranian doctors, outraged by the execution of a colleague, yesterday defied a Government threat and called a one-day stoppage for today.

Doctors at two Tehran hospitals, where many wore black armbands in the dead man's memory, said they would treat emergency patients so nobody would die. "This is the only way we have to reject what is happening in our country," one doctor at Tehran's 200-bed Mofid Hospital said.

As reports circulated of widespread anger at the execution on June 27 of Dr. Ismail Narimisa, who was found guilty of plotting to free prisoners, the Health Ministry issued a statement forbidding a strike or go-slow. "Those responsible for any such action will be dismissed and handed over to the appropriate legal authorities," the Ministry said.

'Alternative budget' split in NZ Opposition

By Kenneth Ovenden
in Wellington

A SERIOUS split has developed in the New Zealand opposition Labour Party over publication of an "alternative budget." The row comes on the eve of the Government's budget, due on Thursday.

Mr. Roger Douglas, an Auckland MP, a member of the shadow cabinet and a former keen supporter of the party's leader, Mr. Bill Rowling, announced on Friday his intention of issuing an Opposition budget in advance of the Government. He did this apparently without consulting his shadow Cabinet colleagues, and Mr. Rowling, angered by the unilateral action, dismissed him from the Opposition front bench.

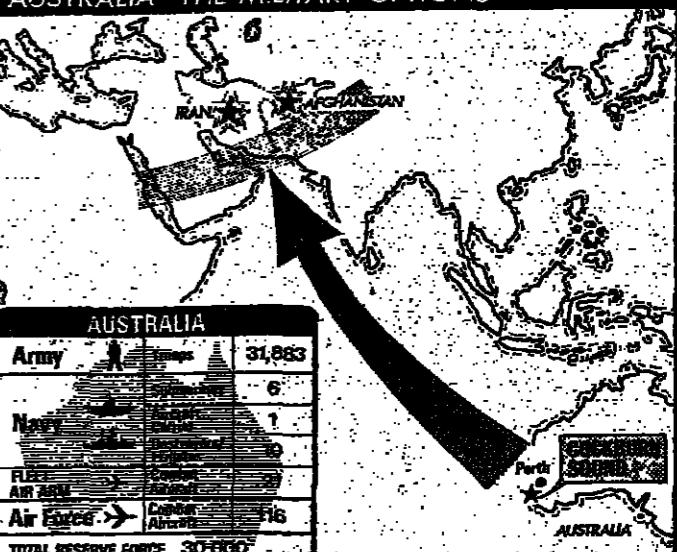
Mr. Douglas' Budget included proposals to cut corporation taxes, abolish death duties and reduce income tax by 35 per cent. The resulting loss of revenue was to be made up by indirect taxation.

But the internal party row has taken on a deeper meaning. Mr. Rowling's action in dismissing Mr. Douglas precipitated a debate at a party leadership meeting on Saturday, which reaffirmed "its full support for the leadership of Bill Rowling."

But the party caucus will return to the issue of the leadership when it meets on Thursday. Some MPs feel that Mr. Rowling should have consulted more party members before dismissing Mr. Douglas.

The attention of the party is being concentrated increasingly on the fact that the next election is only 16 months away.

AUSTRALIA: THE MILITARY OPTIONS



Australia starts a pre-election recruiting drive

BY PATRICIA NEWBY IN CANBERRA

A NATIONWIDE television advertising campaign costing A\$3m (£1.5m) will be launched by the Australian Government in the next few weeks, in an attempt to raise the number of Army reserves from 22,000 to 30,000 over the next 12 months.

After the invasion of Afghanistan and with instability continuing in the Middle East, patriotism and defence are issues which Mr. Malcolm Fraser, the Australian Prime Minister, hopes to exploit in the build-up to this year's federal election.

Australia's comparatively

small population (14m), and relatively few servicemen (less than 80,000), makes defence of such a large country by manpower virtually impossible.

Defence planning hinges on so-called forward defence. Australia, either alone or with allies, should be in a position to fight for its interests away from

Australia. Defence policy generally tends to concentrate on protection of sea routes to Australia by submarines and aircraft.

Defence planners generally recognise that Australia would

not be able to win a war on its own territory with such a small fighting force.

Opinion polls show that Australians favour increased defence expenditure, and only

last week Mr. Fraser was able to deny the state premiers more funds for health, housing, education and welfare, on the grounds that defence needs more money.

Although the Labor Party

Opposition supports increased defence spending, it is unlikely to win votes on the issue. Voters

are anxious about defence see the

conservative parties as more likely to deliver the goods.

Other sites being considered

are Kyushu in Japan, Guam in the North Pacific, and possibly the Palau Islands, north of New Guinea. Cockburn Sound is about 160 kilometres closer to the Gulf of Subic Bay in the Philippines, where the U.S. has a substantial naval base.

U.S. officials say the advantages of Cockburn Sound are

Australia's political stability, the

proximity of a skilled workforce,

its position west of the narrow

passages between Australia and the Malayan peninsula, and the social amenities of Perth, with its population of 750,000.

Australia has offered to "participate" in the cost of upgrading facilities at Cockburn Sound.

No figures have been made public; but it is expected that several million dollars would be needed for ports and airfields.

Australia expects no decision

on the base until after the presidential election. But regardless

of what the U.S. decides, the

offer itself marks a distinct

change in Australian defence and foreign policy.

The Western Australian

Government of Sir Charles

Court favours the project

because of the increased

defence of Western Australia,

which has always felt vulnerable.

and the stimulation to

the stagnant Western Australian economy which would

result from the upgraded facilities

and the basing of possibly

up to 10,000 Americans near Perth.

On the other hand, there is

a deep-seated suspicion in the

Australian community of

American foreign and defence

policy since the Vietnam War.

By making defence a big

issue for the election, which

must be held within the next

six months, Mr. Fraser risks a

rebound from the electorate over Cockburn Sound.

Michael Holman, recently in Dar es-Salaam, examines a critical report on the 'ujaa'ma' programme

Why Tanzania's Socialist experiment is failing to work

A PEASANT woman who farms in central Tanzania has to walk 400 miles to take her harvest home—not because she lives that far from her acre of land, but because she has to make 40 separate 10-mile journeys to carry her total crop.

It was hardly surprising that she complained of her lot to Prof. Rene Dumont, the French agronomist studying, at the Government's request, the success or otherwise of Tanzania's socialist 'ujaa'ma' programme.

In a still unpublished critical report, Prof. Dumont quotes the example to illustrate the poor planning which often characterises the programme, under which some 13m people are being regrouped into 8,000 villages.

That programme is the cornerstone of 'ujaa'ma', and while Prof. Dumont, a lifelong socialist, praises Tanzania for its socialist objectives, other observers in Tanzania believe the country is experiencing its most severe economic crisis since independence in 1961.

Immediate problems were highlighted by last month's budget. Foreign reserves are virtually exhausted, with arrears in import payments estimated at some £80m, stretching back nine months or more. The estimated balance-of-payments deficit is over £200m, with ex-

port crops—which account for most foreign earnings—for the most part failing. Import licences have been drastically cut over the last year, resulting in a growing shortage of imported raw materials and spares, failing manufacturing output, and shortages of basic commodities. Meanwhile, and only partly because of drought in the last growing season, Tanzania is having to import large quantities of food. It is apparently increasingly unable to grow enough to keep pace with its alarming 3 per cent a year population increase.

Underlying the difficulties, and contributing to them, are serious structural problems. Prof. Dumont and others single out the inefficiency of the transport system, and the growth of a costly bureaucracy insensitive to peasants' needs.

Perhaps most crucial of all, Prof. Dumont points to the adverse impact on soil conservation and agricultural production of the "villagisation" programme.

Similar problems in many other African countries are shrugged off by outsiders as the norm. But Tanzania, one of the world's poorest states attracts special interest for two main reasons. It is one of Africa's largest aid recipients, receiving some \$600m last year. Two thirds of the development bud-



Women working in a vegetable garden which serves 80 families in the Kilondoni district of Dar-es-Salaam

get is externally funded. Thus, if things are going wrong, donor countries might feel some degree of responsibility.

Tanzanian economists argue forcefully that much of what has happened has been outside their control. Prof. Kichoma Malima, Minister of State for Planning and Economic Affairs, calculates that oil imports took 10 per cent of Tanzania's export earnings in 1972. "In 1980, a reduced quantity of oil imports will account for about 45 per cent of export earnings."

Second, President Julius Nyerere is one of the Third World's most articulate and persuasive participants in the "North-South" debate. Between the industrialised northern states and the developing south, and a leading member of the Group of 77 ("the trade union of the poor," he has dubbed it), if he cannot preside over a

massive shift in population between 1973 and 1976, was "made in a hurry, often without consulting the peasants, without planning, without account of agricultural consequences."

In spite of social improvements (water, schools), the agricultural consequences have been, and are still now, overlooked and neglected."

Prof. Dumont reserves some of his sharpest comments for Tanzania's 300 or more "parastatals" which dominate the economy. "Parastatals we have

seen are overstuffed, with too many overheads." The National Milling Corporation, which has a monopoly of grain purchases and plays a key role in agriculture, "is not equipped enough and above all not well enough managed."

Thus, in many villages, peasants complain that the corporation comes too late, without enough money to buy all available goods, and not enough vehicles to carry them."

State farms, Prof. Dumont argues, need to be "more carefully planned, managed and implemented."

He cites the poor record of state-owned sisal estates compared to the private producers: "It is easy to nationalise but much more difficult to maintain or improve production."

One of Prof. Dumont's main concerns is the spread of a costly, elitist bureaucracy—the civil service, parastatals and the ruling Chama Cha Mapinduzi party. "Rural development has been thought and superimposed from above—from town, regional authorities, parastatals, the party, government, intelligentsia, or even from outside the country by aid donors."

Prof. Dumont reserves some of his sharpest comments for Tanzania's 300 or more "parastatals" which dominate the economy. "Parastatals we have

seen are overstuffed, with too many overheads."

Ridha, general manager of the National Insurance Company of Iraq; Mr. Wasif Jabsheh, general manager of Abu Dhabi National Insurance Company; Dr. Mustafa Rajab, chairman of Iraq Reinsurance Company; Dr. Raouf Makar, general manager of Al-Ahli Insurance Company of Kuwait; and Mr. Ahmed Hussein Abu Al-Ala, general manager of Red Sea Insurance Company, of Saudi Arabia.

Dr. Rajab will, in effect, be general manager of the syndicate.

According to Mr. Jabsheh, the participating companies will put up funds to facilitate syndicate operations when it first gets started. The amount, however, has not been set yet.

These securities having been placed privately, this announcement appears as a matter of record only

Gulf insurance pact signed

THIRTY-ONE Gulf insurance and reinsurance companies yesterday signed in Kuwait the final agreement forming the "Arab War Risks Insurance Syndicate"—the Arab answer to Lloyd's decision last year to declare the Gulf a war risk zone.

The syndicate, which will handle only war, strikes, riots and civil commotion coverage, will begin operations on January 1 next year. It will be based in Baghdad under the supervision of the Iraq Reinsurance Company.

Company representatives yesterday also elected a technical committee with executive power over the syndicate. This committee will decide rates.

Members are: Mr. Muwafak

Annual Coupons 15th July

Algemene Bank Nederland N.V.

Amsterdam-Rotterdam Bank N.V.

Pierson, Heldring & Pierson N.V.

Bank Brussel Lambert N.V.

Swiss Bank Corporation (Overseas) Limited

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Long Term Loan at a fixed rate of interest

1980.

Mercedes 200	£8394
Ford Granada 2·3GL	£8023
Rover 2300	£6904
Audi 100L 5S	£6690
Renault 20TS	£6668
Volvo 244DL	£6274

1984.

Let's assume the year is now 1984.

Four years ago you bought a new Volvo 244DL. At the time it seemed a pretty good bet.

In terms of performance and space there was little to choose between the Volvo and its rivals, give or take a few seconds and inches.

In terms of equipment the Volvo couldn't be faulted; headlamp wash-wipers, a tachometer, a heated driver's seat and 4 inertia-reel seat belts all came as standard.

And the Volvo did cost substantially less.

Looking back to 1980, do you still believe you made the right choice?

Well, if all the surveys by motoring magazines and consumer organisations hold true, you will have no regrets.

Time and time again the Volvo has come out as having fewer breakdowns than the average car, fewer major faults and fewer days off the road.

Or to put it another way, less expense for the Volvo owner.

So even if Orwell's vision of 1984 has become fact, at least you'll have one thing to smile about.

AND BEYOND.

Many a car begins to show its age after 4 or 5 years' hard use.

Yet at this point a Volvo isn't even approaching middle age, let alone retirement. Statistics compiled by the Swedish Government show that Volvos last longer than any other car tested, giving an average of 17·9 years' service before that final journey to the scrapyard.

Obviously we're not suggesting you keep your Volvo this length of time.

But we are pointing out that their reliability and durability is well-known amongst those looking for a second-hand car.

Consequently, used Volvos tend to fetch a very good price indeed.

And there's nothing like a big cheque to soften the blow of parting with a car that's given you so much faithful service over the years.



VOLVO. A CAR WITH STANDARDS.

PRICES ARE FOR MANUAL VERSIONS INCLUDING CAR TAX & VAT AT THE CURRENT RATE) FOR THE 1980 EDITION OF VOLVO FACTS WRITE TO DEPT. FT24, VOLVO CONCESSIONARIES LTD, LONDON NW3 9JG. PRICES FOR THE NEW 1980 200 SERIES START FROM £6274. (DEIVERY & NUMBER PLATES EXTRA. ALL PRICES CORRECT AT TIME OF GOING TO PRESS. SALES TEL: HIGH WYCOMBE (0494) 33444. SERVICE TEL: IPSWICH (0473) 72026. PARTS TEL: CROOK (0768) 822512. SOURCE: SWEDISH MOTOR VEHICLE INSPECTION CO. 1978.

AMERICAN NEWS

Last minute talks on New York strike

By David Lasselle in New York
LAST-MINUTE talks were going on here yesterday to avert a threatened walk-out tomorrow by the city's 42,000 uniformed employees.

The strike was called by New York's policemen, firemen, sanitation workers and correction officers at a noisy meeting on Monday night following the breakdown of talks over a new two-year pay contract.

Unions representing the uniformed employees are demanding 10 per cent a year plus 2 per cent to compensate them for the risks of the job. The city has offered 8 per cent, the same as it gave its civilian employees two weeks ago.

Uniformed employees are in a militant mood following recent police shootings and Bremen injuries. But the city has also taken a firm stand against excessive pay increases in its effort to bridge the potential \$1bn budget deficit in 1981, and heal its tattered finances.

A crunch is also looming in Detroit, where pay talk broke down before last night's midnight deadline. The city has warned it has no money left to give. But with the Republican convention due to start there in a fortnight, it may be pressed into a settlement.

Meanwhile copper workers started a nationwide strike yesterday after their pay talks broke down last Saturday over cost-of-living clauses. The walk-out involves 39,000 workers. Strikes have become something of a ritual in the copper industry's biennial pay talks, and it was expected that the present dispute would be resolved before long.

Annual report 1979

SHV Holdings nv

The Netherlands

Net profit £ 26 million

Turnover exceeds Dfl. 10,000 million-mark

SHV is an international group operating in distribution and service industries with a continuing policy of international growth. It is one of the 10 largest trading companies in Western Europe.

The main sectors of the business are:-
- Energy, transport and trade in raw materials
- Technical services
- Wholesale and retail trade in food and consumer goods.

Key points from Annual Report 1979:

- In the year under review, turnover increased to more than £ 2,300 million, while operating profit was higher than in previous years. The same applies to net profit, which amounted this year to £ 25 million.
- 1979 was marked by a study of the possibilities for expansion of existing activities, and a careful consideration of the role and position of the Company in the 1980s. During the financial year, only a limited investment programme was executed, but a number of steps were taken in the organizational area in order to be better prepared for the future. Within this framework, the relationships with the Company's major joint venture partners were also the subject of study.
- With effect from 1 January 1980, all Company activities in North America have been brought together in a single organization, the group SHV North America. This group will also include Makro USA, which will commence operations in 1980.
- In 1979, investments in fixed assets (net of disposals) amounted to £ 17 million.
- The growth in turnover was achieved with no increase in stocks and receivables, and the liquidity position was further strengthened.

Expectation for 1980:
In 1980, we expect a net profit in excess of £ 23 million.

Activities in the U.K.:
Turnover in the United Kingdom amounted to £ 232 million and the number of employees was approximately 3,300.

Energy and Transport
The shipping and coal trading activities in the U.K. form part of SHV's international involvement in all aspects of shipping and coal trading. The U.K. activities are coal trading, bunker and oil cargo brokers, chartering (dry cargo and tanker chartering), shipping and forwarding agents.

Self Service Wholesale Trade: Makro
The organization in Great Britain experienced a very good year, and profits reached a level that was comparable to that of Holland or Belgium. This good result was achieved in spite of stiff competition from specialized discounters in both the food and the non-food sectors. The construction of the 9th branch - Sheffield - is proceeding according to plan, and this store will open in March 1981.



Congressman John Anderson
... common sense, common decency and plain dealing

Anderson declares independent candidacy

BY JUREK MARTIN, U.S. EDITOR IN WASHINGTON

CONGRESSMAN John Anderson made his independent candidacy for the Presidency of the U.S. official, saying that he believed he had a real chance of winning in November.

In a formal announcement, the 20-year Republican Congressman from Illinois agreed that his campaign had profited "from the widespread belief that neither the Republican nor the Democratic nominee is competent to deal with the nation's problems."

"But," he went on, "I cannot ask Americans to vote for me simply because they dislike the other candidates." His prescription, he said, was "no quick fix solutions" and "no grand ideologies," but instead "common sense in economics, common decency in human rights and plain dealing in government."

In taking the independent route, Mr. Anderson is treading where nobody has succeeded this century, even the potent likes of Theodore Roosevelt in 1912, Robert LaFollette in 1924 and George Wallace in 1968—in spite of apparently strong appeal in each case in the early stages of the race.

Mr. Anderson admitted yesterday that he had been encouraged by polls which generally give him about 20 per cent of the national vote and specifically higher proportions in some key states. One recent Louis Harris poll, as he noted, concluded that "under certain conditions" he could even carry the 10 largest states in the country.

Mr. Anderson's goal is to raise \$15m to wage the presidential campaign; he is not entitled to the \$29m apiece in federal funds that the two main party nominees will receive.

though if he scores more than 5 per cent of the vote in November he will be reimbursed. He has already raised \$3m in small contributions.

But his relative poverty means that his effort has to focus on those states where he has the best chance at the expense of a truly nationwide campaign. Thus, while in effect writing off much of the south (Florida, perhaps, excepted) and southwest and mountain states, he will concentrate, in order of preference, on the northeast, the far west, and, depending on subsequent analysis, on some states in the midwest.

A particular problem is get-

ting on the ballot in all 50 states, plus the District of Columbia. At present, Mr. Anderson has got enough signatures to meet filing requirements in 14 states and has

petitions under way in another 22; the other 15 have laws which do not permit canvassing for the ballot until later in the year.

In at least half a dozen states, Mr. Anderson is mounting legal challenges to local rules that appear to make it impossible to appear on the ballot. In a controversial tactical decision, the national Democratic Party is devoting funds to the drive to keep Mr. Anderson off the ballot, since it believes, as do most other political analysts, that the Anderson factor will hurt President Jimmy Carter more than Mr. Ronald Reagan in the November election.

Meanwhile two other in-

dependent candidates have also been doing the Washington rounds this week—Mr. Ed Clark of the California-based Libertarian Party and Mr. Barry Commoner of the Citizens Party

Sioux win in replay of Little Big Horn battle

By David Buchan in Washington

GENERAL CUSTER might well turn in his grave at this week's Supreme Court decision ordering the Federal Government to pay the Sioux Indians \$122m in compensation for the seizure of the Black Hills of South Dakota in 1877.

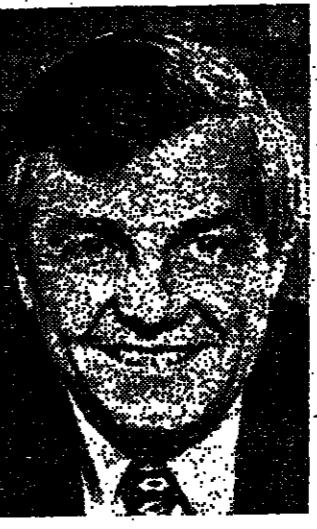
It is the largest Indian land compensation award in the U.S. and could set a legal standard in cases brought by other American Indian tribes seeking compensation for lost lands.

The U.S. government did not contest a claim court ruling last year that the Sioux lands reserved in a 1868 treaty were worth \$17.5m in 1877, when they were seized after the Battle of Little Big Horn—and under pressure from white miners eager to prospect the gold lodes of the Black Hills.

But the Supreme Court Justices, by eight to one, rejected the Government argument that this amount, coupled with some food given the Sioux in the 19th century, was adequate compensation. In addition, the Court has ordered the Government to pay \$10m in unpaid interest, calculated as the 5 per cent compound annual interest on \$17.5m over 103 years.

Whatever the import of this ruling for other Indian claim cases, its effect is not clear for the Sioux, who have been arguing among themselves since the case was started in the 1920s whether to take the money or press for the return of the land. The Black Hills is now a major tourist area with the Mount Rushmore rock sculptures of past white U.S. presidents.

Only one of the eight Sioux tribes, the Standing Rock tribe, has formally decided to take compensation in money. Following this week's ruling, the U.S. Treasury has said it will place the money in interest-bearing accounts until the question of exactly who is entitled to the award is settled.



Mr. Peter Lougheed: playing rough

Threat and counter-threat in Canada's energy poker game

BY JIM RUSK IN OTTAWA

MR. PIERRE TRUDEAU, the Canadian Prime Minister, is playing a multi-billion dollar poker game with Mr. Peter Lougheed, the stubborn Premier of the oil-rich province of Alberta.

At stake is the domestic price of oil in Canada and how it is to be divided between Ottawa, the Government of the producing provinces and the producers themselves.

The contest has been going on since Mr. Trudeau was returned to power at the head of a Liberal Government in February. So far it has been played out by the two energy ministers, Mr. Marc Lalonde for Mr. Trudeau, and Mr. Merrit Leitch for Alberta. They gave up after three meetings.

A meeting between Mr. Trudeau and Mr. Lougheed has been arranged for mid-July. Mr.

Leitch has said wryly that this did not mean there was a prospect of agreement, but any decision to walk out would best be left to Mr. Lougheed himself.

Under an arrangement running out at the end of July, the well-head price of oil in Canada is \$31.75 (about \$12.50) a barrel, and the price of imported oil is subsidised down to that level. With imports now averaging \$33 a barrel, that costs the Ottawa treasury something like

The Progressive Conservative Government of Mr. Joe Clark, in power in Ottawa from May 1979 until last February, had decided to let the Canadian price move fairly quickly towards 85 per cent of world level to encourage conservation, save subsidies, and satisfy the producing provinces. A parallel development was envisaged for

natural gas. Under that agreement, the producing provinces stood to realise extra income of \$640m until mid-1984, and Ottawa stood to gain \$27.5m. Mr. Lougheed has vowed he will not settle for anything less.

Under the constitution, Alberta has control over its own oil. But Ottawa claims competence over it once it is shipped to other provinces or abroad. That division of powers, so far, has always forced the parties to compromise.

But this time Mr. Lougheed has threatened to play rough. He is taking powers to order a cutback of production in his province, which accounts for 90 per cent of Canada's hydrocarbon production, if a cut should be in the public interest.

If Mr. Lougheed makes good the implicit threat, it would add

greatly to the difficulties of the federal Government. Mr. Trudeau was returned to power on the implicit promise of an oil price significantly below world levels. His ministers have been speaking of a "blended" price, without defining precisely what that means. The implication is a price arrived at by combining the price of imported oil with a national figure for the cost of producing oil at home.

A single meeting is unlikely to resolve the conflict between Mr. Lougheed's refusal, as he would put it, to continue heavy subsidies to eastern Canada, and Mr. Trudeau's wish to keep down energy prices in the interests of consumers and to the competitiveness of Canadian manufacturers. A second meeting is likely to be called before the end of July deadline.

Mr. Trudeau is under additional pressure because he wants to make a serious effort at constitutional reform this autumn, and can ill afford to spoil the climate by a serious row with Mr. Lougheed and the premiers of the other oil and gas-producing provinces.

The aces, however, are not all with Mr. Lougheed. Alberta

Heatwaves, drought hit U.S. and Mexico

BY DAVID BUCHAN IN WASHINGTON

SOUTH WESTERN states were yesterday still suffering the worst heat wave for a generation, with several dozen deaths attributed to the temperatures and severe damage to the region's agricultural economy.

No rain is in prospect to dampen the forest fires that have broken out in Colorado and Arizona, the weather service has reported. A total of 36,000 acres have been blackened in the two states, while generally crops have withered. In Arkansas a major industry has been hit, as millions of chickens have died in their coops.

Most Texas cities and towns have reported temperatures of over 100 degrees for the past week, with the mercury rising to 117 in Wichita Falls on one day and Dallas recording two successive days of a high of 113. The U.S. southwest is not the only area of the continent to be heat struck this summer: a prolonged drought in the Canadian prairies is reported to be jeopardising much of that region's larger crop yields.

William Christoff adds from Mexico City: Mexico is facing its worst agricultural crisis in a decade as a result of a severe drought in the north of the country. Food production is falling to such an extent that imports of cereals could be as high as 10m tonnes this year compared with 3.7m tonnes in 1979. Dams for irrigated crops are at a very low level.

Millions of Mexicans in the countryside are living at subsistence level. According to the country's development plan 233bn pesos (\$10.3bn) of Mexico's oil revenue for the next three years will be spent on developing agriculture, which employs 40 per cent of the work force but produces only 8 per cent of the GDP.

Mexico's 3 per cent annual birth rate means that every year there are 2m new mouths to feed. Last year the volume of agricultural production fell by 9 per cent over 1978 and this year because of the drought and inefficient use of land, the situation will be a lot worse.

Mexican authorities have blamed the drought on the U.S. The country's weather bureau claims that the U.S. has been seeding hurricanes headed for Mexico. The U.S. embassy recently stated that the U.S. National Oceanographic and Atmospheric Administration does carry out experiments with hurricanes but that none of the hurricanes affected Mexico.

Toyo **BO** **PRO** **IT**
TOYOBO, the Japanese company, has announced that its parent company net profit in the fiscal year ended April 30 rose 45.4 per cent to Y3.29bn (\$15m) from Y2.36bn in 1978. Sales gained 15.2 per cent to Y247.57bn (\$1.1bn) from Y219.92bn.

The gains were attributed by the company mainly to the recovery in the domestic textile market and an increase in exports associated with the yen's depreciation.

Exports were Y21.9bn, against

Trucking deregulated

BY OUR WASHINGTON CORRESPONDENT

PRESIDENT JIMMY CARTER yesterday signed a law phasing out much Government regulation of the multi-billion dollar U.S. trucking industry, and paid a compliment to one of the legislation's chief sponsors, Senator Edward Kennedy, who has not

been labouring under a surplus of natural gas which it wants to export to the U.S. in addition to existing export contracts. Ottawa, if it wished, could veto such exports. One school of thought in Ottawa believes the surplus gas should be sent in until the pipelines are extended beyond Montreal to supply Canadian domestic gas to eastern Quebec and, ultimately, the Maritime Provinces.

A single meeting is unlikely to resolve the conflict between Mr. Lougheed's refusal, as he would put it, to continue heavy subsidies to eastern Canada, and Mr. Trudeau's wish to keep down energy prices in the interests of consumers and to the competitiveness of Canadian manufacturers.

The President noted that no other country depended so much

on road transport "for its economic life's blood." Truck deregulation follows similar moves in airlines two years ago, and is a model for railway reform now being studied in Congress.

Referring to Senator Kennedy, who attended the signing ceremony, Mr. Carter went on: "There's one person who has worked on this legislation for at least two years, sometimes alone, sometimes facing discouragement, but never giving up on the concept." It almost sounded like the Carter White House View of the Senator's Presidential bid.

An army spokesman says there are likely to be more arrests of soldiers and civilians over the next few days as investigations continue. The first arrests were made ten days ago.

During the past year 35 international airlines have brought 268,000 transit passengers through Beirut Airport

Beirut has one of the busiest airports in the Middle East. The past year has seen a considerable increase in passenger traffic through Beirut and MEA has made a major contribution to this growth.

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1. What are your sales for the month?
2. Who owes you the greatest amount of money?
3. What is the value of your current stock?
4. Which items are dormant?
5. Which items are most profitable?
6. Which products on order can you not supply?
7. How much have you bought from each supplier?

8. How much money do you owe?
9. Do your books balance?
10. How long will it take to prepare your accounts?

If you don't know the answers to these questions, you are running your business in the dark.

You may have advantages over the competition and never know what they are.

You may need to hire equipment or men, but a clouded picture of your financial resources makes it impossible to know how much you can afford, how many to hire.

Worse still, you could be overtrading. And last year 90% of businesses that went into liquidation in this country were overtrading.

This alarmingly simple statistic alone emphasises that the over-riding need of a business today is for constant up-dates of factual trading and financial information.

Information that shows if your company is healthy and growing. Or headed on a course that will take you into the hands of the Receiver.

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Alpha Micro is one of the few computer systems complete with hardware and software support that cover all aspects of business administration, accounting and clerical work.

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At the press of a button, Alpha Micro shows your company's overall profitability and relates it to previous periods.

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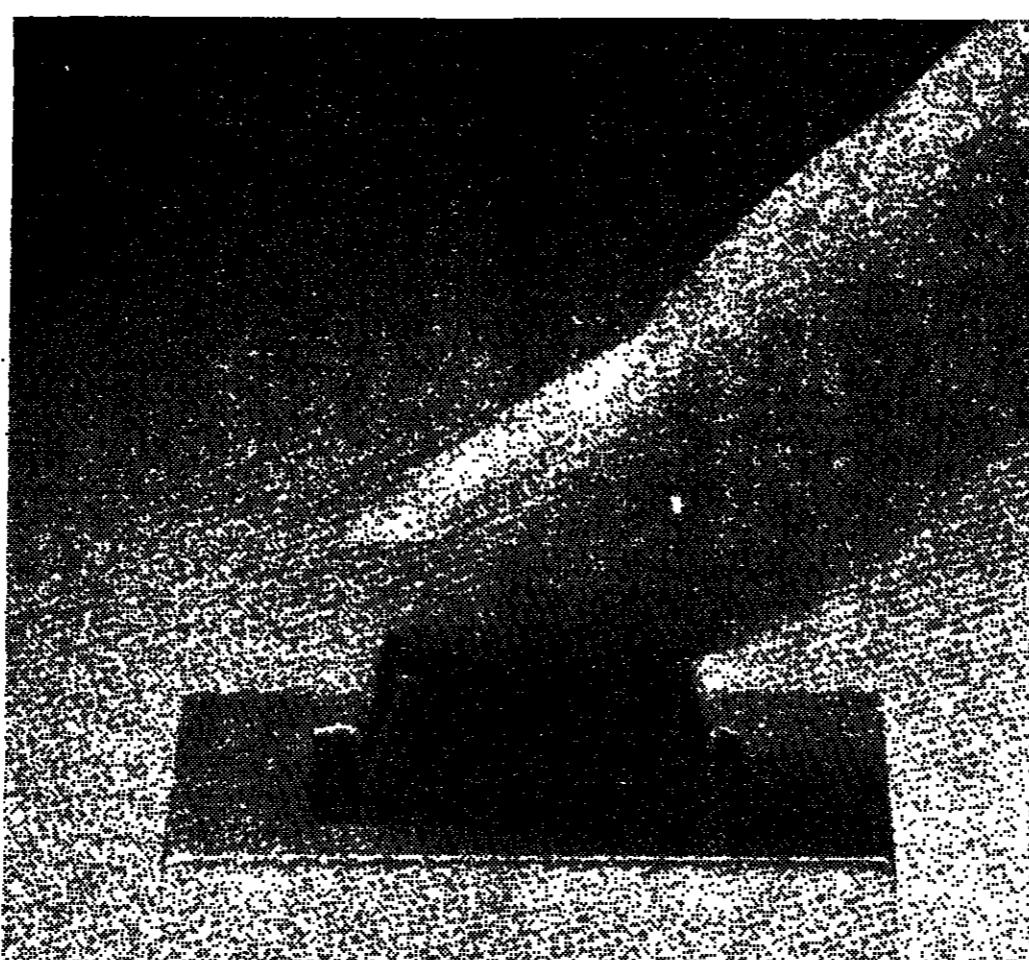
Alpha Micro eliminates the common gap between sales and production. And the friction caused by it.

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Alpha Micro allows you to file vast quantities of data and analyse any aspect of it with ease.

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The nearest comparable thing to the Alpha Micro system could cost you a great deal more.

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THE ALPHA MICRO COMPUTER

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UK NEWS



ITAL LAUNCH: BL today launches the Morris Ital, effectively a face-lifted and mechanically improved Marina, designed to see BL through to the arrival of its all-new medium car, the LC 10, in 1983. Around £5m has been spent with Ital Design of Turin. The frontal changes are mainly to the grille and headlamp assembly; the boot has been reprofiled and the entire rear strengthened, writes John Griffiths.

The most significant changes lie beneath the skin: the smaller, 1.3 litre Ital uses BL's A-Plus engine, another version of which is to be installed in BL's vitally important Mini-Metro model to be launched in the autumn. The "A" series unit, now nearly 30 years old, has been heavily re-engineered, with a strengthened cylinder block, casting, new pistons, carburation and manifolding. Other A-Plus engines will go into the Allegro and the Mini, which will continue in production after the launch of Metro.

Ford seeks more redundancies

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

FORD UK has asked for further voluntary redundancies or early retirements, this time at the Halewood transmission plant.

Some 405 people are affected at Halewood in addition to 2,300 volunteers Ford called for at other UK components plants last week.

A considerable proportion of the transmissions produced at Halewood are sent to Ford's Continental plants where short-time working has been widespread in the face of reduced demand.

Once again yesterday, Ford stressed that it was still not possible to predict when the recession would abate. It had been decided it would be better to seek the voluntary redundancies rather than continue the lay-offs in the transmission plant. Because 700 employees were laid off last week at Halewood, Ford had delayed making the request for job cuts there.

The call for redundancies is to be discussed at a meeting tomorrow between Ford UK and its two main unions, the TGWU and the AUEW.

The meeting is likely to reflect the unions' anger at what they see as Ford's failure to consult them before the call for

voluntary redundancies was announced.

In turn, Ford's management will certainly give the unions an up-to-date view of the current state of the car industry in Europe.

At Halewood, as at other plants, Ford is asking for all men over 55 and women over 50, with more than ten years' service with the group, to volunteer for early retirement and for those with less than five years' service with Ford to apply for voluntary redundancy.

As part of its policy to cut down imports of built-up cars,

Ford UK is increasing the supply of the Fiesta, the smallest car in its range, from Dagenham.

By the end of the year, the group will be selling as many Fiestas built in the UK as in Spain, which has been the main supplier up to now.

Last year, Ford UK imported more than 47,300 Fiestas from its Valencia plant and was the main contributor to the adverse trade balance in automotive products between Britain and Spain which has become the centre of a political row.

Sales have fallen by only 3.4 per cent in this year's first half, whereas the market as a whole is down by more than 10 per cent, with other large luxury cars being particularly heavily hit. Aston Martin Lagonda has announced redundancies.

Laker applies to fly Skytrain to Australia

Thorn to sell medical equipment company

Ray Perman, Scottish Correspondent, reports on the fate of Nuclear Enterprises under Thorn EMI

THORN EMI told unions yesterday that it has reached an advanced stage in negotiations to sell the Ultrasound division of Nuclear Enterprises, the company that once gave Britain a world lead in the development of ultrasonic medical equipment.

The move is in line with Thorn's intention announced two months ago, to pull out of the medical electronics field which has proved so troublesome to EMI over recent years.

The prospective buyer has not been named, but is believed by trade unions to be the Fischer Corporation of the U.S. which also has interests in X-ray equipment.

Mr William Goldfinch, managing director of one of Thorn's product groups, told shop stewards that the buyer intended to continue manufacture of ultrasonic scanners at the Nuclear Enterprises plant in Edinburgh.

This would be done alongside the company's other division, making nucleonic instruments,

which Thorn is retaining. But unions fear that there will be up to 100 redundancies among the 370 staff.

The history of Nuclear Enterprises is a cautionary tale for entrepreneurs tempted to sell out to large groups. The company was founded in the 1950s by two scientist brothers, Dr Robert Pringle and Dr Derek Pringle. It quickly became highly successful in the production of nucleonic instruments.

The involvement with Ultrasound came in 1987 when the company acquired the stock, patents and some of the technical personnel of Kelvin Electronics, a Glasgow subsidiary of Smiths Industries, which had ceased production.

EMI first took an interest in Nuclear Enterprises later the same year. In 1976 it decided to buy out the Pringles and integrate Nuclear Enterprises' ultra-

sonic activities with its own medical division, which was then having considerable success with advanced CAT scanners. These are sophisticated X-ray machines that give remarkably detailed pictures of the inside of the body.

Ultrasound, which gives images using sound waves rather than electro-magnetic radiation, was seen as complementary to CAT scanning. Although not so precise, it was safer in use, could give "real time"—that is instantaneous—television pictures and, above all, was far cheaper.

EMI intended to sell both types of machine through the sales force it had built up in the U.S., which was seen as the biggest potential market. Its small sales and service force, based at the Edinburgh plant, was merged with the EMI team based in the south of England.

Things started to go wrong soon afterwards. The boom in the sales of CAT scanners proved to be short-lived as medical authorities, particularly in the U.S., began to question whether the extra benefits the machine brought were worth the considerable outlay in cash.

This meant financial problems for EMI, but it also rebounded on Nuclear Enterprises. Unions in the plant believe that merging the two sales forces was a big mistake.

They say it locked ultrasound into the problems of the CAT scanner, and meant that salesmen who were paid partly in commissions spent more of their time and energies trying to sell the more expensive machine than the cheaper one. In addition, the move of servicing from Edinburgh took away a profitable activity from Nuclear Enterprises that had

been used to support the development work on ultrasound.

Meanwhile, as orders were dropping, overseas competition from the U.S. and Japan was building up. Britain no longer has a world lead in ultrasonics, but shop stewards say that development work on Nuclear Enterprises' range of scanners has kept them in the forefront of the market.

The future for the Ultrasound division is now uncertain. Thorn EMI would not comment yesterday beyond saying that there were a number of issues still to be resolved before there could be an agreement to sell.

Unions say there are about half a dozen orders for ultrasonic scanners pending on a more secure future for the Ultrasound division. But the new owner will have to build up a sales force from scratch. The EMI team has been transferred to General Electric of the U.S. as part of the attempt by Thorn to sell its CAT scanner operations. GE has its own ultrasonic interests.

Shipbuilding orders 'still not adequate'

BY LYNTON McLAIN

ORDERS WON recently by Britain's merchant shipbuilders were "useful but inadequate to ensure viability," Mr. Robert Atkinson, the new chairman of British Shipbuilders, said yesterday.

He called on the industry to create a period of stability "in order to improve our productivity and performance on which all else depends."

He spoke as a confidential report, commissioned from the shipyard unions, showed that almost three-quarters of yards have not yet reached the stage in local productivity agreements—of paying bonuses to workers.

Each yard has the chance, under the agreements, to operate self-financing productivity schemes.

"Management and unions in industry must jointly apply enlightened and constructive policies so that we can achieve the goals of increased productivity and, therefore, greater national wealth for all."

Sir Hector, voted Businessman of the Year last year, is particularly concerned that companies build up a good relationship with their workforces, especially as unemployment is rising and the introduction of new technology is seen as a threat to jobs.

He received this year's award because of his emphasis on improved communications, his chairmanship of a successful company and his "courage in applying the law as it stood on picketing," Mr. John Lyle, Arms chairman, said yesterday at the presentation of the award.

"In all cases, it was strongly felt that adequate headquarters facilities and greatly improved communications should have top priority."

Hepworth to close three factories in the north

FINANCIAL TIMES REPORTER

MORE THAN 288 jobs are to be lost in the textile industry with the closure of three factories and he run-down of a fourth by J. Hepworth and Son.

The Leeds-based company is a major manufacturer and retailer of men's clothing. It wants 323 redundancies at one of its largest factories in Sunderland, which has a workforce of 578.

The factories to be closed are in Leeds, Huddersfield, Tyne and Wear, and Colburn, North Yorkshire.

Servis, the domestic appliance manufacturer, is to stop production of washing machines at its Wednesbury, West Midlands, factory for seven weeks. More than 350 workers have been laid-off until August. The company is one of the biggest employers in the town.

Its lay-offs are in line with those by several other domestic appliance manufacturers, which have said that consumer demand has fallen sharply in recent months.

Bryon, the Finnish-owned clothing manufacturers, said that 27 workers will be made redundant this week at its factory in Leeds, Huddersfield, Tyne and Wear, and Colburn, North Yorkshire.

The increasing redundancies in Fifeshire prompted Mr. Bert Cough, the region's convenor to call a series of "crisis meetings" of MP's, trade unionists, and employers. He said that the region has had more than 3,000 redundancies in the past 13 months.

Laporte Industries, the chemicals manufacturing group, is to close the least efficient units at its titanium dioxide works in Stallingborough, Humberside, with the loss of 450-500 jobs.

The closure will be phased over the next 15 months. The company intends to maintain its share of UK production of titanium dioxide, or white pigment, which is used in the print paper and plastics industries.

Another Fife employer, John Dickson, the paper manufacturer, has announced that a £3.5m investment in new technology will mean the loss of 90 jobs at its Glenrothes and Balerno mills in the next 12 months.

The corporation said last night that "there has been some dissatisfaction among the workforce about what the productivity schemes have yielded."

The corporation is attempting to explain to the employees that bonuses from productivity do not always come through immediately. "It takes some time for the benefits to feed through."

Tough task for new chief of Nuclear Corporation

BY DAVID FISHLOCK, SCIENCE EDITOR

"IT'S A SHAMBLES, it can only get better," says Mr. Denis Rooney, who took over yesterday as the first full-time chairman of the National Nuclear Corporation. The corporation was set up by the Government six years ago as the "single strong unit" building nuclear reactors, but it has been deprived of new orders until this year. On his first day in the job Mr. Rooney set out for Cheshire at 7 am on the first leg of a tour of the nuclear design and construction group.

Before the end of the week he plans to visit for the first time all the principal offices of the corporation—with headquarters at Risley and Knutsford in Cheshire, and Whetstone in Leicestershire. He will also visit one of the long-delayed nuclear projects at Heysham, Lancashire.

Before the end of the month Mr. Rooney will announce three retirements from the NNC board and three new appointments, including his own. He also hopes to be ready to ask Urwick Orr and Partners, the management consultants he has called in to advise him, to proceed with stage two of their investigation of the NNC management.

Stage one already complete confirmed his own preliminary diagnosis that the corporation urgently needed a simplified management structure to achieve a system of individual accountability at the top. At present it suffers from a complicated three-tier structure devised by the Government in 1974. The NNC has an operating arm—the Nuclear Power Company. In addition to which the Government gave a supervisory management contract to GEC, the principal private shareholder, with a 30 per cent stake.

GEC has done a very effective job of supervising management, but it has not done very successfully over the past five years—he believes he will enjoy the full support of the Central Electricity Generating Board, its main customer. Mr. Rooney worked closely and harmoniously with the CEBG in the 1960s to install the 400-kilowatt national "supergrid."

But Mr. Rooney's criticism of the three-tier structure is not directed at the way GEC has exercised its supervisory management contract, now being renewed from month to month.

"GEC has done a very effective job of supervising management, but it has not done very successfully over the past five years—he believes he will enjoy the full support of the Central Electricity Generating Board, its main customer. Mr. Rooney worked closely and harmoniously with the CEBG in the 1960s to install the 400-kilowatt national "supergrid."

Mr. Rooney sees National Nuclear Corporation as one strong project management organisation. What other projects does he undertake to help achieve this is "a matter for me to decide—I have very wide terms of reference." His short-term priority is nuclear power.

Mr. Rooney, a Cambridge engineer, took on a job which other top engineers closer to nuclear problems declined, because, he says, "I am a fighter."

As Mr. Rooney sees it, the top priority must be to get rid of the three-tier structure, before it can hope to demonstrate its ability to perform efficiently. And I am determined to achieve performance," he says. If the National Nuclear Corporation can demonstrate that it has the competence something it has not done very successfully over the past five years—he believes he will enjoy the full support of the Central Electricity Generating Board, its main customer. Mr. Rooney worked closely and harmoniously with the CEBG in the 1960s to install the 400-kilowatt national "supergrid."

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Mr. D. H. Rooney

COMPANY NOTICES

SOLVAY & CIE SA
NOTICE OF DIVIDEND

The general meeting of 30th June, 1980 approved the distribution, for the financial year ended 31st December, 1979, of a dividend of 10 francs per share, equivalent to 1.25 pence per share. The final dividend of 10 francs per share will be paid on 2nd August, 1980.

On 2nd August, 1980, the shares will be available for delivery at the offices of the Bankers, Société Générale de Belgique, 100, boulevard Anspach, 1000 Brussels, Belgium.

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UK NEWS

JULY 1980

Demand for OPEC oil 'will slump'

By RAY DASTER, ENERGY EDITOR

THIS ORGANISATION of Petroleum Exporting Countries faces a major drop in world-wide demand for its oil in the next few years, according to an energy study published in London yesterday.

Industrialised countries dependence on imported oil is likely to fall much more quickly than indicated by the broad targets agreed at the recent Venice summit, says Economic Models, an international forecasting group.

Net oil imports of countries in the Organisation for Economic Co-operation and Development are expected to fall from 25.8m barrels a day last year to 21.5m b/d this year and to only 19.5m b/d in 1985. In 1980, the OECD countries could be importing considerably less than last year, possibly about 22.7m b/d.

OPEC will feel the brunt of this change in oil supply patterns. By 1982 demand for OPEC oil could be some 5.5m b/d below last year's 30.7m b/d.

Dominant

Economic Models says this could result in a small decline in the real price of oil next year—mainly resulting from special price deals some OPEC members may have to negotiate with consumers in order to maintain their sales."

By the end of the year, it says, Saudi Arabia—OPEC's leading pricing moderate—should regain dominant influence over world oil prices.

Even to maintain real oil prices, the kingdom would have to cut oil output from the present 9.5m b/d to about 6m b/d.

Economic Models expects that Iranian exports, now at a very low level, will increase soon. But this, when coupled with falling demand, could help to create an "oil glut".

Saudi Arabia, through its important supply position, held the key to stabilising supply and demand. The other OPEC members did not have the technical and economic ability to reduce output sufficiently to counteract such over-supply.

Factors contributing to the low levels of oil imports include:

• Sluggish economic growth.

Hand tool producers call to free export trade

By James McDonald

BRITISH hand-tool manufacturers, in spite of soaring imports, are not seeking blanket import controls. But they do want reciprocity of trading opportunity with a number of countries which effectively prevented free access to their markets for British tools, said Mr. Geoff Ward, president of the Federation of British Hand Tool Manufacturers, in Sheffield yesterday.

Oil production in OECD countries is also expected to increase. Output should rise from 14.7m b/d last year to 15.7m b/d in 1982 and 16.1m b/d in 1984. OECD demand for oil is forecast to fall by 3m b/d this year and a further 1m b/d next year.

By 1990 it is expected to be about 1.5m b/d below last year's consumption of 39.9m b/d and a long way below the rate being forecast for last year.

Looking at UK energy needs, Economic Models forecasts that demand will be lowered by an economic recession in 1980-81 and perhaps an even more severe recession in 1985-86.

Total UK energy consumption is expected to drop from 205.6m tonnes of oil equivalent in 1979 to 190.1m tonnes this year. Even in the late 1980s, energy demand could be below 200m tonnes a year. The forecasters believe the UK could still be marginally self-sufficient in oil in 20 years.

Disabled

• A national competition for schoolchildren to identify the problems of Britain's disabled was announced yesterday.

Children putting forward the most deserving projects will be given cash grants to do something about the problems they find.

The competition, called Get Around, is being launched by BP Oil under its challenge to youth scheme, in conjunction with the Government-backed Committee on Restrictions Against Disabled People. A joint steering committee has been set up to supervise the competition, which will coincide with the UN International Year of disabled persons in 1981.

Grants totalling £5,000 and awards of £2,375 will be given to school teams during the course of the competition.

Rhys David looks at developments on Manchester City Council

Financial crisis 'spells Doomsday'

AT NOT much more than five feet Mr. Norman Morris makes a diminutive but pugnacious Labour leader and city boss of Manchester.

With his announcement of the city's financial crisis—a doomsday situation in his own words—he is evidently trying to tell the Government that the cash problems facing the British Steel Corporation, BL and large parts of industry could soon spread to local authorities.

Manchester's crisis, bringing with it the threat of a £1 increase in rates to £2.50 in the pound, is the result of a collision between higher costs and the city council's determination to maintain the role of a "caring" authority.

The problem is that while Manchester has wanted to continue spending large sums on providing a high level of service—despite Government instructions to make savings—the city's tax base has been sharply eroded. Manchester's population has dropped since the Second World War from 700,000

to less than 500,000 and, although commercial development has been buoyant, the industrial base has declined.

The city's population is ageing, increasing demands on the services and the inner city areas house a high proportion of deprived families.

City officials say Manchester's willingness to cater for the less privileged has meant that it has acted as a magnet for the problems of other less generous authorities. Spending by Manchester last year on social services rose 50 per cent to £29m.

In education, falling school rolls have resulted in under-used facilities, yet Manchester opposes enforced redundancies among teachers or any other groups.

About 700 jobs are to be cut this year from the council's massive 42,000 payroll—there was a similar increase last year—but this will be achieved by voluntary means.

Manchester's population

programme carried out since the war, resulting in an enormous debt burden. Some 80,000 houses have been built by the authority in the last 35 years, giving it a total of 110,000 council houses—including some on overspill estates—out of the city's 165,000 households.

The total debt which the city has to service, much of it the result of its housing programme, is £525m. Taking the view that many of its tenants are underprivileged through unemployment or some other cause, the city has been reluctant to increase council rents in line with inflation. A rise last autumn—the first for three years—brought the average rent up to £5.66 per week—£1.60 including rates.

To service its large council house sector the city fields one of the UK's biggest direct works departments. This, and its joint partnership with Greater Manchester Council, County of

Manchester Airport has helped to create the huge municipal payroll—roughly 1 in 2 of the city's total population.

As a major employer, however, Manchester has been particularly vulnerable to the large pay settlements awarded to teachers and other local government workers this spring.

According to a city treasurer's report, the council's pay bill in 1980-81 will be £40m higher than the existing provision of £182.4m, and will rise further in subsequent full years.

Mr. Colin Rudman, deputy city treasurer, says that Manchester, like all other authorities, has been basing its calculations this year on much lower inflation and interest rates. "The Government suggested we should allow 13 per cent for inflation not 20 per cent," he says.

The effect of all these factors, according to a treasurer's department report, will be a deficit in 1980-81 ranging from £12.6m on the most optimistic assumptions to a pessimistic £24.5m, with the most likely figure put at £21.7m. This will be repeated in 1981-82, if no options open to the council are quite simply to increase revenue or decrease expenditure. A decision on which combination of measures should be taken will be made later this month. Higher housing rents seem a very strong candidate and, increases of possibly as much as 5% are being mentioned.

A steep rise would almost certainly cause further trouble, however, within the council's labour group, which was split earlier this year by a row over a £1m cut in housing maintenance. A total of 13 councillors were expelled for voting against the cut but Labour's national executive committee has recently ruled that they must be reinstated.

A supplementary rate increase this year is another possibility, but this carries with it the risk that Mr. Michael Heseltine, Environment Secretary, might respond by clawing back Government grants.

Fluoride in water plea by majority

By GARETH GRIFFITHS

TWO-THIRDS of people in Britain want fluoride added to their drinking water to reduce tooth decay, according to a nationwide survey carried out by NOP Market Research for the West Midlands Regional Health Authority.

Of nearly 2,000 people questioned, 66.5 per cent were in favour of fluoride in public water supplies, only 15.8 per cent were against and 17.7 per cent registered no licence.

The pro-fluoridation

was as high as 76 per cent in the North of England. In the Midlands it was 60 per cent, in Wales and the West 69 per cent and in the South-East, including London, 67 per cent. Only 46 per cent of Scots were in favour, but they were in two-to-one majority over those against.

Mr. Roger Bell, dental adviser to the West Midlands RHA, said the "remarkable figures" should give a much-needed boost to the fluoridation programme, designed to promote better dental health.

Watney Mann to cease selling alcohol-free lager

Inflation attacked by Reed chief

By James McDonald

Stockbrokers Rowe and Pitman in their quarterly review on breweries suggest that although trade was good in the first few months of the year, the indications now show decline. The report suggests sales in the South have held up marginally better than the North, but that total volume is probably down about 2 per cent since April. It cites the competition between two cheap lager brands, Falcon (Allied) and Kestrel (Scottish and Newcastle) as an example of aggressive pricing by brewers.

Some breweries are selling beer at a loss according to a report by analyst Colin Mitchell, of stockbrokers Buckmaster and Moore. The report estimates that several ranges of beer sell at a loss of 3.3p a pint in the take home trade and 4.2p per pint in the free on licensed trade. The report believes such pricing and the possibility of an even more aggressive price war could lead to long term problems both for consumers and the industry.

He also states that the insidious nature of inflation must be realised.

"We have to invest in new capital equipment in the reasonable expectation that it and the equipment already in place will be manned and operated at maximum efficiency. We have to look very hard at any industry, or indeed industry whose survival can only be assured by supplying it with men and people which could be more effectively and profitably employed elsewhere," he says.

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BARCLAYS UNICORN GROUP

UK NEWS

The Government's Green Paper on companies purchasing their own shares will mean legal changes, writes Christine Moir

Principle jettisoned to make industry competitive

THE GOVERNMENT'S twin desires of encouraging investment in small companies and freeing major corporations to redistribute their assets to shareholders could lead to a major change in company law.

At present companies are expressly prohibited from buying their own shares, but yesterday's Green Paper outlines the Government's willingness to abandon this basic principle in the wider interests of making British industry more competitive.

The paper suggests that companies should now, under safeguards, be allowed to buy their own shares, "a change which should make investment and participation in private companies more attractive."

The proposals would also apply to public companies where they are seen as useful for cash-rich companies seeking ways of giving assets back to shareholders.

The Government stops short, however, of allowing companies to trade in their own shares or to buy them for resale. It rejects the U.S. concept of "treasury" shares which companies can use for trading purposes. Shares bought by companies should be cancelled, it recommends.

It also sidesteps the implications for the investment and unit trust movements if investment trust companies are able to buy in their shares. The paper proposes that "investment companies, for the time being, should be expressly excluded" from the new powers.

Unless industry and the City raise fundamental objections to the proposals, the initial reactions are already cautiously favourable — the new powers will be incorporated in the Companies Bill which will be laid before Parliament around Christmas time.

Only three months are allotted to discussion of the paper which, unusually, is the work of a single author, Professor Jim Gower, the research adviser on company law to the Department of Trade. Comments must be submitted by September 30.

Prof. Gower's detailed recommendations in the paper lay considerably more stress on the benefits of share purchasing to private companies. He is doubtful how much use public companies would make of the permission to buy shares if there were tight safeguards — as he proposes — to stop them

trafficking or rigging the market in their shares.

In particular he does not believe the rules will go far in implementing the Government's desire to promote de-mergers in major conglomerates.

"It is difficult to see how a power to purchase the company's own shares could be directly used to facilitate 'de-mergers'. At the most it might provide an outlet for surplus cash alternative to further takeovers and, when a company had hived-off part of its undertaking by a sale, provide it with an alternative method of distributing the proceeds of sale to its shareholders."

Prof. Gower notes that until recently companies showed little

"It is difficult to see how a power to purchase the company's own shares could be directly used to facilitate de-mergers"

interest in buying their shares. Submissions to the Jenkins Committee in 1982 suggested that "nearly everybody was happy with the status quo."

More recently there has been some pressure for a wider power and the Wilson Committee on Financial Institutions last month reported that small companies should be allowed to issue redeemable equity shares "as a means of enabling them to raise needed capital without parting permanently with family control."

The pressure to use such instruments, Prof. Gower notes, is still not very strong and many companies would find them irrelevant. However, even if not widely used the facility to buy shares has a number of identifiable attractions.

— It may enable the company to buy out a dissident shareholder.

— It facilitates the retention of family control.

— It provides a means whereby a shareholder, or the estate of a deceased shareholder, in a company whose shares are not listed can find a buyer.

— It is particularly useful in relation to employee share schemes in enabling the shares of employees to be re-purchased on their ceasing to be employed by the company.

— It may help with the marketing of shares by enabling the company to give a subscriber an option to re-sell to the

company.

— It enables companies to purchase their shares for use later in stock option plans or acquisition programmes.

If redeemable shares are quoted at below the redemption price it enables the company to save money by buying up in advance of the redemption date (a practice which our companies can and do, adopt in the case of debentures but not in the case of redeemable preference shares).

— It permits the evolution of the open-ended investment company or mutual fund instead of having to operate through the mechanism of a unit trust.

— It provides a company with surplus cash with a further means of using it advantageously.

— It can be used to support the market for the shares if this is thought to be unduly depressed, thus preserving the value of the shareholders' shares as marketable securities.

— If the company not only buys its shares but trades in the treasury shares thus acquired it may make money thereby.

The last two items meet with clear disapproval. The Government does not think that companies should be encouraged to invest in their own shares when their main undertaking is to manufacture or trade in goods and services.

It also deplores the possibility that companies could support the markets in their own shares, thereby rigging the markets.

Nor is it keen on the thought that by buying in and cancelling shares a company could reduce its capital and so increase the earnings on the remaining shares because that could lead to abuse.

It is also worried that allowing companies to issue redeemable shares would allow unscrupulous management to maintain or gain control over a company and use the company's money in doing so.

However it sees some advantages in some of the items listed provided that the protection already given to creditors and shareholders under existing company law is maintained.

Because of the possibilities of abuse tight safeguards should be introduced. The paper recommends that

— The principle of repurchase should be authorised annually at a general meeting which

would also determine the maximum number of shares which could be repurchased and the broad price range within which they might be bought (ESEC rules suggest a maximum of 10 per cent of the equity be available).

— A registrar of all purchases, contracts and options should be publicly maintained and details also be sent to Companies House.

— The annual report should give full details and reasons for purchase in the year under review.

— Only fully paid shares should be purchasable and only out of a fresh issue or out of profits.

— Purchaser shares should be "cancelled forthwith" and unless financed by a new issue, replaced by an undistributable reserve.

— No purchases should be made if they reduced the nominal value of the issued share capital below the statutory minimum laid down by the 1980 Act.

"insider" position by buying shares on the basis of confidential information only it possesses at the time. He recommends that companies should be brought within the insider dealing rules passed in the last Companies Act.

One attraction relating to marketing of shares, which Prof. Gower finds acceptable, is likely to meet with considerable opposition from investing institutions.

Because public companies are

so different from private ones,

He believes that companies might be encouraged to "go public" if they could job in their own shares outside the Stock Exchange. In other words they would be able to attract investors if they offered to buy back any shares which the investors later wanted to sell.

Initial reactions to this have been unfavourable. One fund manager said yesterday: "You won't find me investing in a company which is its own jobber. I don't bet against the

investor."

The same objection would not apply to private companies where the offer by the company to repurchase shares is seen as an important safeguard for investors. They might otherwise be trapped in and unable to find another buyer for their shares than the continuing partners, who might be unable or unwilling to raise the necessary price.

One attraction relating to marketing of shares, which Prof. Gower finds acceptable, is likely to meet with considerable opposition from investing institutions.

Because public companies are

so different from private ones,

David Churchill looks at the Government's policy statement

More sceptical view of mergers

THE GOVERNMENT intends to treat company mergers more sceptically and with greater emphasis on the possible effects on competition, Mr. John Nott, Trade Secretary, announced yesterday.

In his long-awaited statement on merger policy, Mr. Nott made clear that the Government did not intend to introduce any new legislation concerning mergers.

Mr. Nott's announcement will be welcomed by many industrialists for ending the present uncertainty about the Government's merger policy.

This uncertainty existed since the last Government published a Green Paper calling for a shift in the official attitude to mergers. It called for a more lenient attitude.

In the past 12 months companies have been unsure how the Government would react to any proposed merger.

There has been some divergence of views in Whitehall on particular mergers. The advice of the Director General of Fair Trading on particular mergers has been overruled twice in the past year.

The Green Paper had recommended a formal two-stage approach to mergers but Mr. Nott said yesterday he was not convinced "that there would be any real advantage in the relatively precise and formal procedures proposed in the Green Paper."

He said the present law was not ideal on every detail but it was "understood and offers sufficient flexibility to accommodate any shifts of emphasis that may be needed."

"There is everything to be said for continuity and nothing to be said for constantly changing the rules."

Within this as-you-were framework, however, Mr. Nott said the Government's attitude had hardened. There was a need "for a distinctly more sceptical approach" about assessing the relative merits of mergers.

"It may be that some ideas for mergers will not reach first base, as some in the past should not have done."

The Government's approach would be "to take a hard and sceptical look at any suggestion that a merger would automatically lead to rationalisation, economies of scale, or other miraculous transformations."

"We must look very carefully at any mergers which eliminate direct competitors in a market, or which may distort competition through linking supplier with customer."

He acknowledged that there could be no hard and fast rule for judging the competitive effects of a merger. "In some circumstances such a merger could be positively beneficial to effective competition, by enabling smaller suppliers to compete more effectively with larger ones."

"On the other hand a merger could be detrimental even if it involved no direct reduction in

In addition to this tougher approach — although still not as tough as the Green Paper suggested — Mr. Nott made clear yesterday that the emphasis on competition policy laid down in the 1973 Fair Trading Act should be more actively encouraged.

In practice, this means the Monopolies and Mergers Commission will be encouraged to consider more carefully the overall and long-term effects of a merger on both actual and potential competition.

"We must look very carefully at any mergers which eliminate direct competitors in a market, or which may distort competition through linking supplier with customer."

He acknowledged that there could be no hard and fast rule for judging the competitive effects of a merger. "In some circumstances such a merger could be positively beneficial to effective competition, by enabling smaller suppliers to compete more effectively with larger ones."

"On the other hand a merger could be detrimental even if it involved no direct reduction in

competition, since its effect might be to eliminate a promising source of future competition or to shelter some activities from market disciplines."

On conglomerate or diversifying mergers, Mr. Nott said there was nothing sinister in conglomeracy as such.

He said companies which were merely "shopping around when flush with funds" might lead to "a diminution of competition and no evident efficiency gain." He said a careful assessment by the Commission — although potentially very difficult — might be the best approach in some cases of conglomerate mergers.

Mr. Nott defended in advance his emphasis on the effects of mergers on competition by saying it should not lead to significantly more investigations, "but should ensure that the reasons for an individual reference are more clearly understood."

He suggested it "may also lead the Commission to shift the balance slightly in the number of mergers which they find to operate or to be likely to operate against the public interest."

Leading 54, McEnroe moved to match point with a searing delivery down the middle and clinched victory when Curren put a backhand service return into the net.

McEnroe said later: "It was really cold and raining hard when we went out to play, but obviously they are getting pretty desperate and throwing you out there whether it's raining or not."

Chris Evert-Lloyd, who has not yet dropped a set, was far too experienced for the 15-year-old Andrea Jaeger when she followed McEnroe on to Court 1. She needed only 55 minutes to move into the semi-finals with a 6-1, 6-1 win.

Using the drop shot to devastating effect, Mrs. Lloyd moved her opponent backwards and forwards as if on strings.

Miss Jaeger simply did not have the know-how or the serving strength to hurt Mrs. Lloyd. She never managed to hold her service.

When the rain came the match between Vitas Gerulaitis the fourth seed, and Woltek Fibak, was agonisingly poised at 6-5 to the Pole in the fifth set. The score represented a marvellous fight-back by Fibak who had lost the first set on Monday evening, and quickly dropped the second when the match resumed on centre court.

From that moment, however, Fibak's cause blossomed. A service break in the sixth game was enough to bring him the third set and he took the fourth by breaking twice, lobbing particularly well in the difficult swirling wind.

The fifth set went to Fibak after an interruption for rain, which lasted just under an hour. The score was 3-6, 6-3, 6-3, 6-3, 6-3.

Prof. Gower outlines the possible ways of allowing only one class of company to buy shares under certain conditions while withholding the right from another class.

Where investment trust companies are concerned he believes the implications of repurchasing rights — which would lead to open-ended funds with a material impact on the unit trust movement — should be studied further.

Mr. Jeremy Sturges, secretary of the Association of Investment Trust Companies, expressed disappointment that the Green Paper recommended that investment trusts be excluded for the time being.

He said that the movement, as Prof. Gower suggested, would welcome the right to be able to buy shares when conditions were suitable.

*The purchase by a company of its own shares: A consultative document (Cmnd. 7942, HMSO, £2.25).

Appalling weather wrecks schedule

THE APPALLING weather which has plagued this year's Wimbledon championships again wrecked the schedule of play yesterday.

When tennis was eventually possible, it was only on the two show courts, and three hours had already been lost. A start was never made on the other courts before rain set in again just before 5 pm, and the disgruntled spectators were treated, if that is the word, to the sight of over-worked ground staff replacing the covers they had just removed.

Only two matches could be finished in this short inter-

JOHN BARRETT
AT WIMBLEDON

Iude, both on Court 1. John McEnroe, who had been two sets up and 3-3 in the third overnight against the 22-year-old qualifier from South Africa, Kevin Curren, was able to wrap up victory at 7-5, 7-6, 7-6.

Officially the match had taken two hours and 56 minutes. But the fact that it started at 2.30 pm on Monday and finished shortly after 3.30 pm yesterday was an indication of the problems that faced the All England Club as they battened to keep the tournament moving away from a third week.

The conditions could hardly have been more miserable, with damp grass, a troublesome wind and the imminent threat of another downpour.

Both McEnroe and Curren are big servers, and the rallies were generally short and sharp.

Games moved with service. The only time there appeared the slightest danger of a break was when McEnroe was caught at deuce in the 12th game. He got out of trouble with an ace.

Leading 54, McEnroe moved to match point with a searing delivery down the middle and clinched victory when Curren put a backhand service return into the net.

McEnroe said later: "It was really cold and raining hard when we went out to play, but obviously they are getting pretty desperate and throwing you out there whether it's raining or not."

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Knitwear producers urge import controls

BY RYHS DAVID, TEXTILES CORRESPONDENT

KNITWEAR producers have joined other textile industry sectors in demanding much tighter controls over low-cost imports when the General Agreement on Tariffs and Trade multi-fibre arrangement comes up for re-negotiation next year.

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UK NEWS - PARLIAMENT and POLITICS

Wide support for Ferranti sale

By JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE GOVERNMENT's scheme for the disposal of the National Enterprise Board's stake in Ferranti, the electronics company, received widespread support in the Commons yesterday despite some reservations on the part of the Labour Party.

Sir Keith Joseph, the Industry Secretary, confirmed that he had directed the NEB to sell its shares on condition that the purchasers did not dispose of them for two years without the board's consent.

This effectively maintains the independence of the company for the two-year period.

Sir Keith indicated, however, that he could not guarantee its independence beyond that time.

Mr Alf Morris (Lab, Wythenshawe) asked for a guarantee of permanent, not merely temporary, independence for the company. He wanted an undertaking that if a competitor took control of Ferranti in two years' time, the matter would be referred to the Monopolies and Mergers Commission.

Assent on Transport Bill

By Lynton McLean

THE GOVERNMENT'S Transport Bill, which allows for the de-nationalisation of the National Freight Corporation and freedom for express coach operators to run cheap, competitive services, received the Royal Assent late on Monday evening, and is now law.

The Royal Assent for the Transport Bill marks the first stage in the first de-nationalisation of state assets promised by the Conservatives in their election manifesto in May last year.

Mr Norman Fowler, the transport minister, first action under the Transport Act 1980 was to register a new name for the freight corporation.

The National Freight Company Ltd was registered by the Registrar of Companies on Monday with a nominal capital of £1,000.

This is a prelude to the Government setting up the corporation as a company under the Companies Act, eventually offering shares for sale and, at a time to be decided by the Minister, selling out and possibly all of the Government's stake in the new company.

However, the depressed state of the freight haulage market—the main operating sector for the National Freight Corporation—is expected to force Mr Fowler to delay the sale of shares.

Smaller companies in the industry are facing bankruptcy as demand for haulage services fall in line with the reduced demand for consumer and industrial products.

But some of the Transport Act's reforms for express coach services, commuter coach services, car sharing, local bus services, trial areas for licence-free operation of all services and school buses will come into effect on October 6.

The Act lifts restrictions on express coach service operation which have existed for almost half a century. Operators will no longer need permission to run a service.

This is expected to open up many of the long-distance coach services, such as the motorway services between London and Birmingham to as many operators as wish to run coaches, provided they meet safety standards.

However, the measure has been criticised because it may force large companies to withdraw services on loss-making rural routes to concentrate on fighting competition on the express routes.

Restrictions also come off the licensing of excursions and tours. Commuter services involving eight seater coaches will also be possible, without licences for the first time.

Local education authorities will be able to use a school bus to carry fare paying passengers as well as pupils travelling free. They can also use their own school buses to provide local bus services for the first time when they are not being used on school journeys.

Callaghan urged 'sack frontbencher'

MRI JAMES CALLAGHAN was urged yesterday to dismiss Mr Tom Pendry as a frontbench spokesman if he goes ahead with his plans to attend the Moscow Olympic Games.

The call came from Mr Nicholas Winterton (C. Macclesfield), who said: "Here is a shadow Minister stabbing the West in the back. While one can understand that some athletes may want to go to Moscow, there is no justification for a member of the House of Commons to do so in the present circumstances."

The Soviets will use the presence of a shadow Minister for propaganda purposes. It is a disgraceful decision. I have asked Mr Callaghan to sack Mr

Pendry from the frontbench if he persists in going."

Mr Pendry, MP for Stalybridge and Hyde, is spokesman on Northern Ireland with special responsibilities for sport.

He said: "My main reason for attending the Games is that I believe in the Olympic ideal and I am opposed to the strong-arm tactics of the Government, those in big business and others who have been responsible for bullying our athletes and sports administrators over the past few months."

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The Foreign Office spokesman said yesterday: "Our Ambassador, Sir Curtis Keeble, was called to the Soviet Foreign Ministry. The Soviet response sought to reject the complaints made a fortnight ago."

British asked the Russians to investigate alleged complaints of harassment and assault of tourists who are thinking of travelling to Moscow for the Games.

longer Moscow but Olympia—is therefore a sporting one.

"I can be of any assistance to those either representing or supporting our country at the Games, then I will be only too willing to do so."

Britain appears to have received a dusty answer from the Soviet Union to its complaints that the Russian authorities have been harassing British visitors to Moscow.

A Foreign Office spokesman said yesterday: "Our Ambassador, Sir Curtis Keeble, was called to the Soviet Foreign Ministry. The Soviet response sought to reject the complaints made a fortnight ago."

The Foreign Office protest was seen as a warning to British tourists who are thinking of travelling to Moscow for the Games.

الجامعة

LABOUR

Prior attacks critics of Employment Bill

By JOHN LLOYD, LABOUR CORRESPONDENT

MR JAMES PRIOR, Employment Secretary, yesterday turned angrily on critics who complained that the Employment Bill did not go far enough in discouraging practices like the closed shop and secondary picketing.

Mr Prior was speaking to the bi-monthly council meeting of the Managerial, Professional and Staff Liaison Group—which takes in managers' and staff associations which do not affiliate to the TUC. His remarks after the union had disobeyed the terms of a court order. The Express had taken the order against the union issuing directives to its members to come out on the TUC's Day of Action on May 14.

"Did the Daily Express take further action against NATSOPA? Not a bit of it. Why not? Because they did not wish to lose more days' production."

"I fully support the action of Express Newspapers in not pursuing a purely legislative solution. Long experience must have taught the British people by now that legislation must carry the consent of the people on whom it is to operate."

"Perhaps the easiest thing is to write measures in to a man-

fest. The hardest thing is to carry them out, and don't I know it?" said Mr. Prior.

Earlier, he said the Bill imposed "very considerable restrictions on damaging secondary action." The changes proposed would limit such action to that which was targeted directly on business being carried out with the employer in dispute, during the dispute.

He said some Conservative Party members had wanted to see further action, but it had been decided to limit it to these changes. A green paper on trade union immunities would be published later in the year, together with codes of conduct on the closed shop and on picketing.

Mr. Prior said the Government had carried out its manifesto pledges "to the letter. We are trying to do everything we can to strengthen the position of management. We believe that one of its most important tasks is to regain control and to exercise managerial prerogative."

NUR bid to restore Labour proscription

By Philip Bassett

THE NATIONAL UNION OF RAILWAYMEN yesterday called on the Labour Party to reintroduce its list of proscribed organisations whose political beliefs are incompatible with party membership.

Sir Keith replied: "This is a very risky project. The firms concerned considered whether it would be a sensible, prudent investment."

"So far they have decided it is not."

Sir Keith added: "There may come a time when a private partnership may depend upon whether the entrepreneurs are willing to re-negotiate the scale of their equity interest in the company."

Sir Keith told MPs that much of the six months delay which had occurred since the NEB decided that a review was necessary had been caused by the "complete surprise" at the decision of INMOS that Bristol should be the first British location.

It was right that the Government, if the project was to be financed by the taxpayer, should consider whether it should go to some other area which was crying out for employment.

The Labour motion was defeated by 312 votes to 251 votes, a Government majority of 61.



SILKIN: "Sir Keith does not want INMOS to succeed"

The annual conference of the NUR in Guernsey committed the union by 54 votes to 18 to submitting a motion to the party conference calling for the re-introduction of the list. Though it is too late for a motion to be tabled for this year's plenary conference in Blackpool, the NUR will raise the issue with the party's National Executive Committee.

The issue of the proscribed list is one of the most politically sensitive in the party. The list was introduced in the 1930s, mainly because of the widespread influence in the party of the Communist Party of Great Britain, both openly and in the form of front organisations.

In 1973 the NEC recommended to the annual conference that the list should be abandoned. It had become out of date and organisations not listed had drawn the conclusion that they were allowed to operate in the party.

NUR conference delegates said yesterday because of the spread of such far Left groups in the party as the Socialist Workers and Workers' Revolutionary parties, the International Marxist Group and Right-wing organisations such as the Social Democratic Alliance, the list ought to be reinstated.

Others though said the reintroduction of the proscribed list would take the party back to the days of witch-hunting. The party was broad enough to encompass various shades of political opinion.

Mr. Sid Weighell, NUR general secretary, urging a unanimous vote in favour of the resolution, attacked both the NEC and various mainly Left-wing organisations over the issue.

"I am bound to say that constituency parties have not been helped in recent years by the attitude of the NEC because there are influential elements in the NEC who now put forward the view that anybody, irrespective of their political views, is welcome in the Labour Party if they wish to operate within our organisation."

Recognition bid fails

AN ATTEMPT by the white-collar section (MATS) of the General and Municipal Workers' Union to secure recognition at the Glasgow-based Reo Stakis hotel and catering organisation has failed to win the backing of the Advisory Conciliation and Arbitration Service.

The Clegg Commission had been asked to compare things "which were basically incomparable," Mrs. Thatcher told the MPs.

Former Tory Cabinet Minister Mr. Geoffrey Rippon condemned Clegg as "a disaster" and said the doctrine of comparability was "dubious."

He urged Mrs. Thatcher to "say thank you and goodbye to Clegg and Boyle so we can have a realistic incomes policy in the future."

The Prime Minister said yesterday she "deplored" the call made by a new ethnic organisation for coloured people to cease co-operating with the police.

She told MPs during Questions: "It cannot be the interest of any group to withhold co-operation from the police."

Mrs. Thatcher said she totally deplored the advice, which had come from the newly-formed group.

Railwaymen warn private buyers

BY PHILIP BASSETT, LABOUR STAFF

SELL OFF part of the industry's non-traditional interests, Mr. Weighell warned that it might be enough to force the NUR away from key productivity talks now in progress.

He said that Sir Peter Parker, chairman of British Railways Board, who will address the NUR's annual conference in Guernsey today, had told him during the union's last pay year that the board might have to sell off its shipping, property and hotel subsidiaries. Some of their shares are to be offered for sale, later this year.

Mr. Sid Weighell, general secretary, warned prospective purchasers of shares in British Transport Hotels that the NUR had 100 per cent membership in British Rail's hotel business.

If new private owners, often used to dealing with largely unorganised hotel workers, attempted to ignore the NUR, the hotels would be "blockaded and harried" to prevent the movement in or out of supplies and staff.

Proposals to denationalise at least parts of BT, Sealink and the railway's Property Board are expected to be presented in a Bill which is intended to be on the statute book by the autumn. While recognising the Government's determination to improve efficiency in the industry,

Blanket disciplinary clause covers 11m unionists

BY OUR LABOUR STAFF

IN A study of rule-books for 79 of Britain's principal trades unions, 63 of the unions, with more than 11m members, had a blanket clause covering disciplinary action for unspecified offences.

According to the study, by London School of Economics and carried in the Government's Employment Gazette, the most common is a rule protecting the union from action detrimental to its or its members' interests.

In most cases a blanket clause is accompanied by rules detailing specific offences. Some unions also issue guidelines to officials on how to apply rules in particular cases.

Half the unions were able to levy fines. Nine unions had no limit, 11 could not fine more than £10 and 14 could not fine more than £100.

In 38 of the 79 unions the branch had disciplinary power and in four cases this had to be

ratified by the executive council. There was considerable variation in members' rights during disciplinary hearings.

The great majority of unions had an entry requirement. Those of the craft unions intended to be more precise. The Sheet-Metal Workers' Union, for example, specified 31 occupational categories eligible for recruitment.

All unions studied reserved the right to reject applicants for reasons other than failure to meet entry requirements.

The United Road Transport Union requires applicants to be of steady habits and good moral character. The National Union of Seamen has a comprehensive list related to the work environment. It can, for example, exclude anyone whose presence in the union's view prejudicial to the safety and well-being of others.

Decision on Proms likely

BY JOHN LLOYD, LABOUR CORRESPONDENT

THE BBC's board of governors is likely to decide tomorrow whether this year's Promenade concert will go ahead. They are due to begin on July 28.

The series is threatened by the Musicians' Union's blocking of live music on the BBC, in protest at the corporation's plans to disband five orchestras.

The Advisory Conciliation and Arbitration Service has

seen both sides in the past few days. It said they remained "as far apart as ever" and there was no basis for joint talks.

Mr. John Morton, the union's general secretary, said last night that the corporation could still broadcast the Proms, if it dropped the plans to axe the orchestras and took the matter seriously.

S. Wales pitmen to resist closures

BY ROBIN REEVES

SOUTH WALES miners' leaders will arrive at next week's national annual conference totally opposed to pit closures.

Speaking after a meeting of the South Wales executive committee, Mr. Emlyn Williams, the region's president, said that following pithead meetings covering every shift, the area's 26,000 miners unanimously backed a policy of all-out resistance to colliery closures resulting from increased coal imports and/or loss of markets.

He stressed his officials had made a special effort to establish the depth of rank-and-file support after last February's debacle, when a call to strike by the Advisory Conciliation and Arbitration Service.

He was in no doubt the mood was now very different. South Wales miners would be seeking

the backing of all other British coalfields for a united stand, in line with the National Union of Miners' official policy of opposing pit closures except where coal reserves are exhausted.

The fate of the Tymawr Lewis colliery in the Rhondda Valley is at present in question.

The Coal Board has already announced it wants this loss-making pit to close. But following a row and the intervention of Mr. Joe Gormley, NUM national president, its position is being investigated by two mining engineers representing the two sides of the industry.

This compromise has not prevented Welsh union leaders from sticking to their boycott of the National Coal Board's joint pit review until the closure threat to Tymawr Lewis

is withdrawn. This action has held up investigation at a number of other pits.

The Welsh miners' anti-closure policy has been sharpened by recent suggestions that Mr. Ian MacGregor, BSC's new chairman, wants to close one of the two major South Wales steelworks, with a consequent loss of coking coal market.

Talbot steelworks already relies entirely on imported coking coal. Closure of the other steelworks, Llanwern, thought to be the more likely victim, could reduce Welsh coking coal usage by a further 1.4m tonnes a year, putting up the number of threatened closures in the coalfield from about 12 to 20 collieries.

Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

HANDLING

Conveying loads in pipelines

PNEUMATIC conveying test facilities, capable of handling a range of materials in dense and pulse phase flows, are under construction at BHRA Fluid Engineering. The rig will be used to study the effects of conveying conditions on transport characteristics, as well as on the materials themselves.

Pneumatic pipelines are compact, economical, environmentally desirable, and can be easily automated. The advantages of this method of transport could be extended to a wider variety of products and materials if the conveying conditions could be optimised, while improved techniques (e.g. dense phase) could eliminate disadvantages and restrictions associated with particular substances when using present methods. Certain agricultural products and feed-stuffs, some chemicals, organic polymers, and minerals could benefit from this work.

BHRA's rig consists of a 2.4 cubic metre bottom-discharging blow-vessel; a receiving silo of comparable volume, a bag filter system, and transport pipe of 83 mm bore, the length of which can be changed readily but

which has a maximum of about 75 metres at present. The facility incorporates a return system so that the material under investigation can be used for subsequent runs, if required. The delivery of solids from the conveying pipe can be monitored, while air flow to the rig, pressures in the vessel and auxiliary air feeds can be measured. Contributions to the test programme to date include the equipment and operating expertise supplied by ICI, and the purpose-built air supply which is being provided at reduced cost by CompAir Industrial.

In parallel with the installation of this test facility, BHRA is undertaking a technical review and market survey, principally in the UK, to define future research and development needs in the pneumatic conveying industry. Some companies have already indicated their interest, but BHRA would like to hear from others who could benefit from this work.

Further details from BHRA Fluid Engineering, Cranfield, Bedford MK43 0AJ; telephone 0234 750422.

PRINTING

No need to buy new presses

IT IS now possible to convert newspaper letterpress equipment to offset with a system developed by Dallas-based Publishers Equipment Corporation supplied in the UK by TRH Graphics, 66, King Street, Southall, Middx, TQ1 5JL 2116.

First prototype of a PEC inserted unit was installed last December at the New York Times 43rd Street pressroom and resulted in a \$20m order to install a further 71 systems.

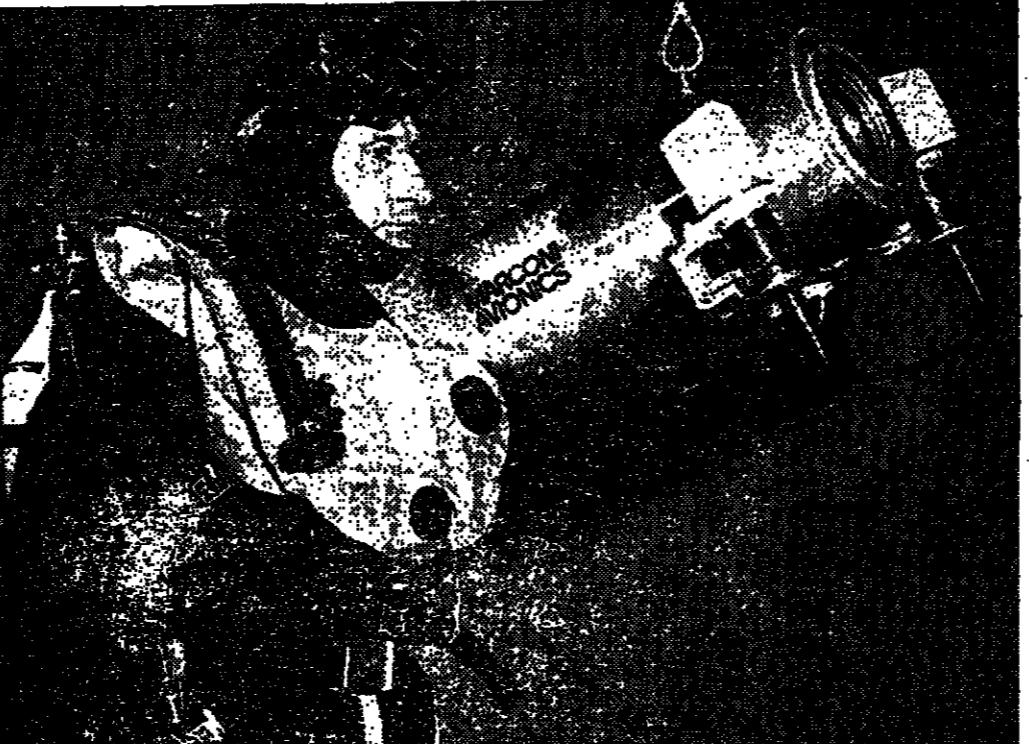
Normally, the full change from letterpress to offset means a new press, new foundations (sometimes a new building or extension); all of which add up to high installation costs.

Changeover is minimal, and

the basic structure of the press is unchanged when the PEC system is installed on an existing letterpress machine and this method of conversion costs something like a third or a quarter of the outlay needed for a new offset press.

Conversion is effected by replacing the letterpress cylinders with four offset ones packed closely together.

Narrower current newspaper web widths provide space between existing side frames to insert the new units which consist of new auxiliary side frames, gears, bearings, and form rollers with necessary throw-offs and shortened cylinders.



Marconi Avionics' new underwater TV camera which enables scenes to be monitored in natural colour and can provide data vital for the safe maintenance of underwater structures and ships' hulls. The camera can be diver-held or remotely

PROCESSING

Extraction of solder made easy

CIRCUIT Plating Equipment can supply a solder extractor that enables 14, 16 or 18-pins electronic components to be desoldered from printed circuit boards in a single operation.

Compact and lightweight tool, it is designed for single-handed use and incorporates a 50 watt, temperature-controlled soldering instrument with an interchangeable head, and a push-button operated vacuum chamber. It requires connection to a vacuum pump.

In use, the desolderer is placed so that the head fits over the soldered joints on the underside of the printed circuit board. As soon as the solder flows, a press of the push button draws the molten solder into the body of the instrument, enabling the component to be withdrawn from the other side of the board, and leaving the holes clear.

Circuit Plating operates from Cheapside House, Buckhurst Hill, Ascot, Berks, RG9 0AD.

COMPUTERS

BASF to market Hitachi units

AFTER NEARLY a decade in which IBM plug compatible disc and tape drives have been offered, followed by an entry into the desk top microcomputer market last year, BASF, essentially known for its magnetic materials, has now come to an agreement with Hitachi by which it will offer the Japanese company's computers in Europe and South America.

Known as the 7-Series, the machines are described as 100 per cent IBM-compatible and it is claimed will offer a 15 to 20 per cent price advantage in relation to IBM equivalents. This Japanese-German combination joins Amdahl, Magnusson and others in offering lower cost alternatives to the original IBM product at a time when the general economic climate might seem unfavourable. In fact, the company sees tight customer budgets as an advantage in that cheaper machines to meet the same requirements will be in demand.

Considerable emphasis is also being placed on the permanency of two big German and Japanese

TEXTILES

Nylon carpet dyed by novel method

SNIA Viscosa has developed a new method of dyeing nylon carpeting which, it believes, will make a considerable impact in this area of the furnishings industry.

It is simple, rapid and economical and does not require the installation of special equipment, the company reports. Work to develop the process was carried out using SNIA Viscosa's Lilloen nylon fibre.

Compared with the traditional approach to dyeing nylon carpets, the Italian group's development offers a very considerable reduction in energy consumption due to the sharp drop in the operating temperature required from 100 to only 60deg.C.

A shorter dyeing time also ensures about 30 per cent greater throughput per machine. At the same time, the company claims an improved handle and a more uniform appearance for the finished product, in other words, a worthwhile improvement in quality.

The company and carpet manufacturers have been subjecting the process and its products to long and stringent tests. Carpet manufacturers have begun to use Lilloen staple fibre for the production of wall-to-wall carpeting of the piece-dyed velour type.

SNIA Viscosa, Ufficio Stampa, via Montebello 18, 20121 Milano, Italy. Telephone 6332.

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SERVICES

Hot melt adhesive systems

AN ADVISORY service on the use of foamed hot melt adhesive systems has been established by Borden (UK), in response to general interest in this new process.

The company believes that there is exceptional potential for this technique, having carried out development work and field trials using Nordson Foamed Melt equipment specifically designed for this purpose. Results indicate that foamed hot melts give technical and production benefits that make them suitable for many applications where previously other adhesives had been preferred.

Among the significant advantages foamed adhesives have over normal hot melts are increased open time plus faster setting; improved spreading and wetting; and reduced adhesive consumption.

The ART system camera is spectrally matched to the output phosphors of the image intensifier.

Peerless Control System, 43 Potter's Lane, Ruislip, Middlesex, HA4 3SH, 0895 63383.

QUALITY CONTROL

Eases X-ray problems

AUTOMATIC X-RAY inspection which allows individual packages to be engineered to perform dedicated tasks is available from Peerless Control Systems of Milton Keynes.

ART (Automatic Radiographic Testing) uses computer techniques to scan, interpret and sequence the results of an X-ray examination. By combining a matched TV camera with an image intensifier and controlling the X-ray equipment from the computer, high quality TV pictures are displayed for immediate visual inspection, for computer comparison with known standard components, or for wall thickness checking by means of image density grading.

Dedicated inspection programmes can be stored on floppy

disks or ROM and test results can be taped for future analysis or reference.

In operation, ART can use any

sources of ionizing radiation, including isotopes although best

results are obtained with small focal spot, constant potential units. Image intensifiers can be supplied with input windows of 6 in, 8 in or 12 in diameter.

They convert the received X-ray image into electrons for amplification and then reconstitute the electronic picture into a visual display.

The ART system camera is spectrally matched to the output phosphors of the image intensifier.

Peerless Control System, 43 Potter's Lane, Ruislip, Middlesex, HA4 3SH, 0895 63383.

These cuts or tongues open up to admit rain or irrigation water, and act in the same manner to distribute evenly water formed by condensation. They also act as a ventilation system.

When the temperature rises, the plastic softens and the tongues allow warm air to escape. When the temperature cools, the tongues close again.

The necessity frequently to move the frames is thus avoided, resulting in high labour cost savings, and a number of experimental horticultural stations are currently evaluating the product.

But the patented and unique

attribute of the frame is its

capacity for self watering and self ventilation, which is achieved by U-shaped cuts in the plastic.

These cuts or tongues open up to admit rain or irrigation water, and act in the same manner to distribute evenly water formed by condensation. They also act as a ventilation system.

When the temperature rises, the plastic softens and the tongues allow warm air to escape. When the temperature cools, the tongues close again.

The necessity frequently to move the frames is thus avoided, resulting in high labour cost savings, and a number of experimental horticultural stations are currently evaluating the product.

Users wishing to evaluate foamed hot melt systems should contact R. Balfour, Research and Development Laboratory, Systra (Burton), Burton-on-Trent, Castle Gresley, Burton-on-Trent, 0283 221674.

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THE MANAGEMENT PAGE

Lifting the veil on the fast-growth entrepreneur

BY GRAHAM RAY AND PATRICK HUTCHINSON

OCCASIONALLY, the Social Science Research Council generates criticism because of its funding of rather esoteric projects. One project that recently raised eyebrows was "Changes in Kinship and sex roles in a modern Polish village."

The relevance and usefulness of the nation's needs of many SSRG-backed projects can easily be defended, however. One that can is a recently-completed investigation at Bath University into the financing and financial control characteristics of these entrepreneurs who start from small beginnings and grow rapidly until their companies are publicly quoted.

The investigation confirmed the view that has been emerging over the past two years or so—and that is that no funding gap exists. It also revealed some other significant findings, such as the need for different evaluation techniques to assess "fast movers". It discovered that fast-growth entrepreneurs are much more preoccupied with growth—with retaining their independence; and that although they quickly develop management teams, they lead them in an autocratic manner.

In view of the expressed faith of the present Government in the power of small firms to relieve the problems of unemployment and its determination to change the environment in favour of entrepreneurs, this project at least escapes any charge of irrelevance.

The research has been funded in two stages. The first stage was a pilot study, started back in 1972 and financed by the Exmee Fairbairn Charitable Trust. This involved the construction of six detailed case studies of small rapid growth companies. The second stage, which began in 1976, has been financed by the SSRG and is a retrospective analysis of the financing and financial control of small growth companies which went public between April 1968 and March 1973.

The findings of the Exmee Fairbairn pilot study suggested that small companies which grew to flotation have extreme financial profiles, in terms of accounting ratios; since they are highly illiquid, highly profitable and highly geared. This was confirmed in the larger SSRG Bath study.

The Bolton Committee Report had earlier provided data on the illiquidity of fast-growing small firms and the importance of the Bath study is that it provides evidence on rapid growth companies after they have outgrown the definition of "small" made by the Bolton Committee. The Bolton figures give an indication of what may be expected for small growth companies but those in the Bath sample emerge as even less liquid, even more profitable and more highly geared than expected.

When the accounting data for the matched sample of small firms which did not grow to flotation becomes available, it is hoped this can be used to predict which small firms are likely to grow to public quotation size, and which are not. In

the meantime, if the findings of E. I. Altman's American study of the prediction of bankruptcy are applied to the Bath sample, a majority of these extremely successful companies would be classified as bankrupt in at least one of their years up to flotation. This illustrates the need to develop a new yardstick which takes into account the particular features of small firms which grow to public quotation size and those which do not.

So far as financing is concerned the most important point arising from the questionnaire data is the fact that, while the small companies which did not grow to flotation were less successful in raising finance and were more likely to experience financial stress, they did not express any greater complaint about the availability of finance or financial advice than those which did grow to flotation.

Availability of advice

The questionnaire data confirms the observations of the Bolton Committee that there is no "finance gap" regarding financial facilities for small companies in terms of sources of finance nor in terms of availability of financial advice. On the other hand, the fact that small companies which grew to flotation did have distinctive financial profiles could mean that effective loan evaluation techniques could be developed which would enable lenders to assess more accurately the credit-worthiness of small companies.

The regular supply of this financial information could not have been achieved without access at a very early stage in development to both data processing facilities and also to an accountant, who first of all acted as a "score-keeper" and provided regular and detailed historical information and then, particularly in take off period, provided an increasing volume

of forecasted information. In all of these respects our small rapid growth companies are remarkably different from the average described by the Bolton Committee.

The general impression given to the Bolton Committee was one of extreme caution, bordering almost on timidity in the sphere of finance.

This is not a description which follows from the evidence collected from our small rapid growth companies. In our case, the clear identification of cash flow as the key variable to be controlled together with an emphasis on expanding and controlling sales, reinforced by detailed information, both historical and forecasted, gives an impression not of timidity but of outstanding confidence to deal with the problem, carefully identified, and deliberately planned, of managing the financial consequences of over-trading. The characteristics are not those of deliberately seeking out the quiet backwaters but rather joyfully seizing on the opportunity to shoot the rapids in a bath-tub.

Short-term credit

In summary, the rapid growth companies which we researched were highly illiquid, highly profitable and highly geared. Great reliance was placed on short-term credit, mainly from trade suppliers but the successful companies managed their over-trading by developing appropriate organisation and control systems. Although there was no evidence of a finance gap for those taking part in the research, nonetheless a danger does exist that companies displaying such symptoms of over-trading might be diagnosed as potential bankrupts.

It is important, therefore, that financial institutions and business schools, possibly in collaboration, search for ways of identifying these rapid growth entrepreneurs and for developing them, thus ensuring successful financial investments and also, from the Government's point of view, successful employers.

Dr. Graham Ray, chartered accountant, University of Bath and Patrick J. Hutchinson, University of New England, Australia, carried out the investigation at Bath University. Further details of the findings are available from the SSRG.

BUSINESS PROBLEMS

Bank rate

In a partnership agreement drawn up in 1976 it states that on dissolution of the partnership, one partner is to pay the other "at bank rate". What is "bank rate"?

We think that, in the absence of anything in the agreement itself to suggest otherwise, the phrase "bank rate" would be taken to mean the Bank of England's minimum lending rate.

Agricultural security

We own a farm, let to an inefficient farmer who only pays £5 per acre per year, when we can get it. He now owes 2½ years rent. We have been told that as an agricultural tenant he has all sorts of rights and have been discouraged from doing anything. But do we not have any rights? What can we do?

It is true that the farmer enjoys security of tenure under a tenancy of an agricultural holding. However that does not entitle him to refuse to pay his rent. If he continues not to pay you can recover possession—although it seems likely that a delayed payment will be made since the rent is so small. You should serve a notice in writing requiring the tenant to pay within two months from service of the notice all arrears of rent (specifying the sum). If that is not done you can serve a notice to quit (i.e. an ordinary 12 months' notice) and recover possession at the end of the period specified in the notice to quit under Case D of subsection 2(3) of the Agricultural Holdings (Notices to Quit) Act

of 1971.

With the British motor industry at a low ebb many component manufacturers are increasingly having to turn their attention overseas. One example is the attempt by Lucas CAV, the UK's biggest manufacturer of fuel injection pumps, to elbow its way into the potentially lucrative South Korean market through a new type of joint venture...

IT sounds like a formula for disaster: a motor components supplier sets up an expensive new plant in a developing country with a supposedly fast-expanding market only to find prospective vehicle production more than halved overnight.

This is the prospect facing Lucas CAV, Korea, a 70 per cent-owned subsidiary of Lucas CAV of the UK. After producing 200,000 vehicles last year South Korea is now expected to produce only 120,000 in 1980, less than half the original target of 260,000.

On the face of it the outlook looks bleak, especially as the country is having to deal with yet another oil crisis, an economic recession and the political uncertainties which have followed last October's assassination of President Park Chung Hee and the current military intervention.

Yet Lucas CAV is showing no overt signs of despondency. For one thing, it points out that the disappointing outlook for motor vehicle production applies mainly to petrol-driven vehicles, as opposed to the more stable diesel market, at which it is strong.

The company started production last year of nozzles for diesel fuel injection systems and is confident enough of the future still to be considering a further investment in the region to make additional components for injection systems up to complete local manufacture. That would involve additional investment—in two stages—of some £16m.

The company is now considering giving the go-ahead to the next stage of manufacture, which involves investment about £6m. However, it seems that a combination of political and economic development in Korea, Lucas' declining profits and the capital demands of major projects in the U.S. and elsewhere has delayed the go-ahead.

Nonetheless, Lucas CAV is clearly choosing to ignore any short-term discomfort in favour of the more optimistic outlook: experts predict that the region will, in the next few years, become the world's sixth largest manufacturer of motor vehicles—and Lucas CAV wants to be positioned to export because the local products are of inadequate design or quality.

So if the Lucas CAV investment is successful it may demonstrate to the Government the benefits of permitting greater foreign equity and control. At

Changwon, a vast new industrial complex for engineering companies situated about one hour's drive from Pusan, the major city on Korea's southern coast.

Only five years ago Changwon consisted of swampland and paddy fields, but there are now 70 factories on the site—most with licensing or technical co-operation agreements with foreign (mainly Japanese) companies. Twenty are joint ventures between foreign and Korean shareholders but only one—Lucas CAV, Korea—is foreign controlled.

The company's unique position arose partly because nozzle manufacture is a high technology operation, and there were no short cuts to high-quality production via licensing.

The company's local partner is the Burada Group, a manufacturer of sewing machines which is headed by M. S. Hong, a leading Korean industrialist.

The company says the experiment went so well that it has renewed its lease on the temporary factory and is using it for a similar scheme to train Americans who will work at a plant making diesel micro injectors being built at Greenville, South Carolina.

In the Korean factory Lucas CAV has been finding that the performance of its workers has exceeded expectations. Quality levels are now reported to be as high as anywhere and productivity is making steady gains.

For Lucas CAV the Korean investment has meant a chance to get into a fast-growing nozzle replacement market which is currently estimated at 1m units a year.

So far, however, sales are not as buoyant as was hoped. This is not so much due to Korea's recession, which affects sales of new vehicles, but which should have only a mild short-term impact on the replacement market. The problem seems to be a marketing one.

Lucas CAV is not yet a well known name in Korea and the Japanese makers are fighting very hard to maintain their markets, despite a 30 per cent tariff barrier.

In retrospect, Lucas CAV seems to think that it should have started its marketing

Why Lucas gave Korea a novel injection

BY PHILIP BOWRING

the same time, though the effort with imported nozzles—before starting local production. Still, it is confident that in time it can beat the marketing problem. A separate marketing company has been set up and Lucas CAV has seconded a marketing man from Britain, as a consultant.

A high level of replacement market penetration is clearly essential for Lucas CAV if it is to generate the cash flow to encourage the bigger commitment. Instead of sending large numbers of expatriates to Changwon or disrupting its British production by trying to train Koreans within the UK plants, the company rented a factory close to its main factory at Sudbury, Suffolk.

There it installed the machinery eventually destined for Korea, and gave eight skilled workers six months of intensive training with the actual machines they would be using. Machinery and personnel were then loaded into a plane and despatched to Korea.

The factory site at Changwon has provision for expansion into injector and pump making as well as greatly increasing nozzle output. Only one-fifth of the site is so far built on.

Manufacture of complete systems would enable Lucas CAV to get into the original equipment market—which should grow rapidly. Saehan, the Korean General Motors affiliate, will start making diesel cars this year based on an Opel design and the other two local makers, Hyundai and Kia, will follow.

Niche

In the long run there is the opportunity for foreign manufacturers not only to get into the local market but also into the wider East and South East Asian market. The time scales have lengthened but it is still only a matter of time before Korean cars compete with Japanese in these markets.

Korea may therefore represent an opportunity for European firms to carve out a niche in East Asia without cutting into those markets which are already being supplied from their European, or other plants.

But Koreans are a tough people who play for high stakes. They expect their partners to do the same. Lucas CAV is already enjoying the fruits of Korean hard work and diligence. But making money will be harder.

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Exploiting our research skills

BY DAVID FISHLOCK

NOTHING will catalyse the formation of a new company in an uncharted area of technology so dramatically as the prospect of a big order. For example, the £1m to be spent by the Imperial Cancer Research Fund on obtaining a supply of highly purified interferon could in principle have been just the kind of order needed to get the National Enterprise Board's proposed new venture in biotechnology launched.

In practice the money will go quite rightly—to the Wellcome Foundation, the sole British company which has stuck resolutely with the formidable problems of purifying interferon for the past two decades. If "genetic engineering," the techniques that the NEB's proposed bioventure aims to exploit, should ever produce a new route to pure interferon, the likelihood is that this will be done within the existing drug industry. The commercial target in this case is very clearly defined, even though the medical case is not yet proven.

Exciting job

The NEB's central business plan is how to write a convincing business plan for a company which aims to exploit some very new skills of scientists. The scientists have discovered that they can make certain substances with tremendous potential in diagnosing and healing disease. The doctors want to try these substances. In this case the remit of the research scientist—as well as his predilection—is to get on with the very exciting job of discovery and let others take over the job of production.

The NEB is trying to put together a research-based company to shoulder the task of production by exploiting the new techniques and the skills of the researchers. But these skills and techniques are not to be found in one convenient pocket, as was the case for example with the ideas behind the hovercraft or EMI-Scanners. They are scattered throughout several British laboratories, and may involve foreign laboratories too.

These laboratories have different parent organisations, each with its own rules and constraints. The last thing a research organisation such as the Imperial Cancer Research Fund would wish to do is to jeopardise

its charity status, with all that means in tax concessions.

They also have different perceptions of which products might constitute winners commercially.

An important question is where to locate the new company. It probably needs to be near one or more of the seminal laboratories.

But should this be the one best disposed to come to its aid?

Another question one must raise is whether the National Research Development Corporation should have a role. The Government's scientific advisers believe that it should. Yet there is no sign at present that this long-established agency for aiding invention and innovation is participating in the discussions. This is odd, for the main source of earnings of the NRDC is biotechnology, through royalties from its successful exploitation of an earlier Medical Research Council discovery of the cephalosporin antibiotic drugs.

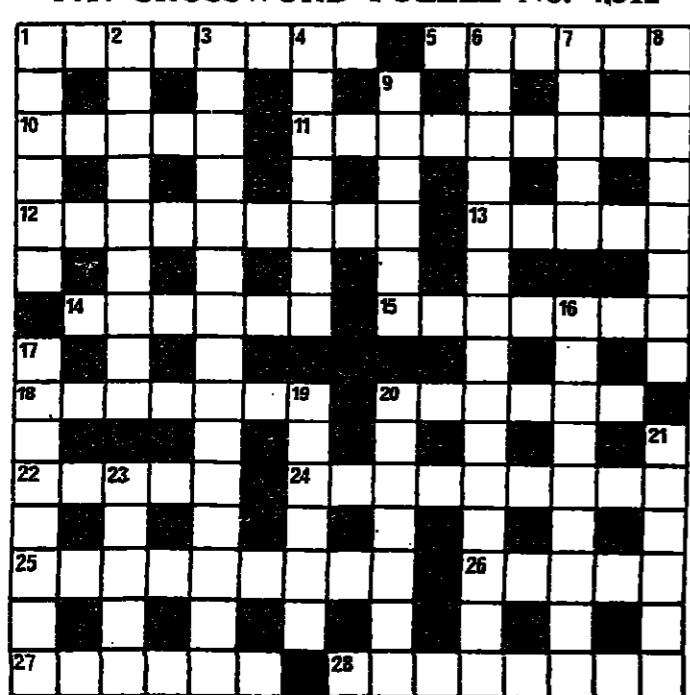
Impatience

The scientists are understandably impatient to see something happening quickly in Britain, at a time when new research-based companies in biotechnology are growing in the U.S. and elsewhere. But the British scientists themselves are showing no sign of shouldering any responsibility, financial or otherwise, for the commercial performance of the company. Their impatience—and their scientific eminence—should not be allowed to deflect the NEB from a thorough commercial appraisal of a necessarily high-risk venture.

A "Parkinson's law" which seems to operate in high-technology ventures says that the amount of attention given to the commercial details is inversely proportional to the complexity of the technology. The technology of genetic engineering is undoubtedly complex. Perhaps the biggest risk for the bio-venture is that, given the government's basic faith in market forces and the pace of progress elsewhere, if the NEB should get it wrong first time there may be no second chance.

IV Radio
+ indicates programme in black and white
BBC 1
11.55 am Tennis from Wimbledon. 1.30 pm How Do You Do? 1.45 News. 1.55 Wimbledon Tennis. 4.18 Regional News for England (except London). 4.20 Play School (as BBC 2 11.00 am). 4.45 The Record Breakers. 5.10 John Craven's Newsround. 5.15 Renthaghost. 5.40 News. 5.55 Nationwide (London and South-East only). 6.20 Wimbledon Tennis. 7.40 It Ain't Half Hot Mum. 8.10 The Big Time. 9.00 News. England—5.55-6.20 pm Look

F.T. CROSSWORD PUZZLE No. 4.312



ACROSS

- Resting place for puffers (4, 4)
- Plan to return to dance step made plain in South America (6)
- Shoot young member of family (5)
- Somewhere to live in isolation (3)
- Turn out in one of the races you literally consumed (9)
- Free for instance to back extended high pressure region (5)
- No quantity of medicine is in knots (6)
- Jib at attempt to go by sea (7)
- Made public appearance in prospect (7)
- Dog at front on board? Gosh! (3-3)
- Model question (5)
- What drains the ground at Wembley helps call the tune (5, 4)
- Half-nationalised transport carrying first woman of note (45)
- enormous stop at sea (5)
- Merchant supplying timber to the Queen (6)
- Jumpers delayed Kew train (8)
- Bill gets job of despatcher (6)
- Divide what average church left in the open (6, 3)

- 3 A PC is completely worthy of respect (5, 10)
4 Play on words (7)
6 A predatory female may I fear be just as I would wish (5, 2, 3, 5)
7 Argue with piano guild (5)
8 Pose before cathedral with literary family (8)
9 Awful development long delayed by National Trust (6)
10 Hate putting eccentric into a beam (9)
11 Made up by calm (8)
12 Person taking 40 winks at fish (8)
20 Beer Poles give birth (7)
21 Soldiers tipped up rubbish on guide (6)
22 Sex-appeal doctor brings to a dance (5)

- Solution to Puzzle No. 4.311
SETPIECE SACTION
C A N O N R A R E
H A M D S O M E C A S T I N G
O N E E C B A
O V E R C O A T S T A R A / 7
L 8 T 7 S 1 L 0
P A R T I C U L A R
I 4 A 8 B A E Y Y
D I S T I L L A T E S
E S L E I S S S
A R C O O A P O R T R A I T
K M Y N I L E
I H T C E T R E P T L I A / 4
S E A R G O M
T H R O N S B Y T H E M A Y

DOWN

- Bill gets job of despatcher (6)
- Divide what average church left in the open (6, 3)
- PC is completely worthy of respect (5, 10)
- Play on words (7)
- Predatory female may I fear be just as I would wish (5, 2, 3, 5)
- Argue with piano guild (5)
- Pose before cathedral with literary family (8)
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Solution to Puzzle No. 4.311

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P A R T I C U L A R
I 4 A 8 B A E Y Y
D I S T I L L A T E S
E S L E I S S S
A R C O O A P O R T R A I T
K M Y N I L E
I H T C E T R E P T L I A / 4
S E A R G O M
T H R O N S B Y T H E M A Y

Look for violas—they like the damp

YOU MAY recall that last week I mentioned a plant which I considered the best value for summer flower and length of season. It is not as familiar as I thought, because many of you have written to ask for more details.

I had believed that the small viola was a widely-grown favourite, but perhaps we know the large-flowered pansy these days and forget its parent among the wild forms unless we are particularly observant in British gardens which are open to the public during the summer.

I was referring to the Pyrenean horned pansy, *Viola cornuta*. This does not sound very exciting in plant lists

where it is surrounded by rich descriptions of ruby red pansies, blues with black markings and apricots stained with orange. Who would bother with a single white flower or worse, a lavender mauve?

Two forms

When Ruskin had the absurd idea of renaming all garden flowers with English names, he had to call these violas horned pansies. The very idea would put most people off. There are two forms, one white, the other lavender, and I think you should use the next month to find a plant of them both.

I would encourage you to the

search. Three years ago, I bought one plant of the white-flowered form. It flowers at a height of six inches, but is covered with so many flowers that its mat of fresh green leaves is invisible from late May until July. It then draws breath and starts to flower again in August. All the while, its leaves are spreading about a foot wide and you can dig small pieces and multiply your stock by cuttings which are already rooted.

From my one plant, I already have 50 or more and can split them as many times again. Their stems block out all weeds and sit prettily between almost any planting—old roses, campanulas, lilies and so forth.

They like the dampness of my garden more than I do, so perhaps they have been unusually vigorous. But I can now count on an edging which will flower throughout the summer, a match for any laborious bedding plants.

The white form is such a fresh white, at its best in early evening when it stands out clearly beneath the dim shapes of old rose bushes and day lilies. The mauve variety is more vigorous and will train itself to his score. Last time out, Staffordshire Knot ran his best race in a long while when beaten no more than three-and-a-half lengths by Tribal Warrior in Redcar's Holsten Diat Pils Handicap over seven furlongs. A front-running horse better suited by today's one mile trip than the shorter distance of the Redcar event, Staffordshire Knot can gain his fifth victory on the flat by taking advantage of the 13 lb he receives from the veteran of the party, Kitharon.

Half-an-hour after Mary Le Bow bids to greatly increase her paddock value, I feel more than hopeful that it will pay backers to side with Paddle Wheel who has made the long trip from Pontypridd in mid-Glamorgan.

RACING
BY DOMINIC WIGAN

In what looks to be a wide open race for the mile handicap on a course whose other well-known prize is the Cumberland Plate, I take Staffordshire Knot to spring a surprise.

Although this five-year-old's form figures of five zeroes and

one nose, he has won twice

and has a good chance.

Staffordshire Knot for Carlisle

THERE CAN be few if any flat races in existence other than the Lanark Bell which go back further than the Carlisle Bell, first run in 1599. This afternoon sees another running of the historic race which is now sponsored by those long-established supporters of Northern and Scottish racing, the Glasgow-based Tennent Caledonian Brewery.

a solitary placed effort from six outings this season, do not inspire confidence, there is no doubt that the Welsh Pageant horse is capable of adding to his score. Last time out, Staffordshire Knot ran his best race in a long while when beaten no more than three-and-a-half lengths by Tribal Warrior in Redcar's Holsten Diat Pils Handicap over seven furlongs. A front-running horse better suited by today's one mile trip than the shorter distance of the Redcar event, Staffordshire Knot can gain his fifth victory on the flat by taking advantage of the 13 lb he receives from the veteran of the party, Kitharon.

There can have been few better-bred fillies in action at Carlisle over the years than Mary Le Bow who runs in the Castle Maiden Fillies' Stakes.

Although this five-year-old's

form figures of five zeroes and

one nose, he has won twice

and has a good chance.

Staffordshire Knot for Carlisle

This three-year-old is by the "Arc" winner, Levinston, out of the unbeaten two-year-old

winner Great Paul. In her only race to date, Mary Le Bow ran a highly encouraging race at Catterick over this afternoon's one-and-a-half-mile trip. It will be disappointing if she falls.

Half-an-hour after Mary Le Bow bids to greatly increase her paddock value, I feel more than hopeful that it will pay backers to side with Paddle Wheel who has made the long trip from Pontypridd in mid-Glamorgan.

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FINANCIAL TIMES

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Wednesday July 2 1980

The message to Moscow

HERR Helmut Schmidt's delivery of a clear message to President Brezhnev—on Afghanistan and on arms control—has shown that the West is beginning to draw some lessons from the events of the past few months. In the immediate aftermath of the invasion of Afghanistan, Western consultations were inadequate, and differences, particularly between France, West Germany and the U.S., were publicly aired. Neither the U.S. nor continental Western Europe appeared to be hearing what the other was saying. The result was that Moscow received the impression that it could divide the West still further by offering blandishments of one kind or another to different European leaders.

Consultations

Now the position in the Western camp is beginning to settle down—following a series of Ministerial and summit meetings over the past two weeks. The differences are still there. The Americans would probably still have preferred Herr Schmidt not to go to Moscow. But at least he did so on the basis of the fullest possible consultations inside the Alliance and he did not deviate from the Western line worked out in those consultations when he got there. Indeed, he repeated it most clearly to President Brezhnev. It is to be hoped that, in doing so, he may have removed any impression that President Brezhnev may have gained from his Warsaw talks with President Giscard d'Estaing that the Western nations can be picked off one by one.

France has not, of course, abandoned its independent foreign and defence policies in the latest round of Western consultations. Indeed President Giscard d'Estaing has stressed them—by announcing the French neutron bomb test and by taking a slightly milder line than his partners on Afghanistan. Quite apart from genuine differences in French thinking on these matters, he is in a pre-electoral period just as much as Herr Schmidt and President Carter are, even if he does not face the voters for almost a year. What has emerged over the last two weeks or so has been a new and more mature approach to these differences inside the West. It is recognised to a much greater degree that Western democracies have different interests, and different viewpoints, and that they are entitled to them. NATO is not

abandoning its independent foreign and defence policies in the latest round of Western consultations. Indeed President Giscard d'Estaing has stressed them—by announcing the French neutron bomb test and by taking a slightly milder line than his partners on Afghanistan. Quite apart from genuine differences in French thinking on these matters, he is in a pre-electoral period just as much as Herr Schmidt and President Carter are, even if he does not face the voters for almost a year.

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Loosening up the structure

THE NEW MEASURES on companies introduced by the Government, and the philosophy outlined in a thoughtful speech by the Trade Secretary, Mr. John Nott, mark an interesting and potentially helpful approach to market structure. The Government is not pursuing the full trust-busting policy which might seem a natural expression of its free-market philosophy. Long experience in the U.S. suggests that the head-on assault is cumbersome, expensive and slow, and produces a small result for all the noise and smoke involved. Instead, the Government seeks to encourage change.

Three strands

There seem to be three strands to the Government's approach. The first is to encourage the formation of small companies, which account for a lower than usual proportion of employment and output in this country. This is the main objective of the proposals to permit companies to buy their own shares—thus making it easier for their promoters to withdraw their stake without seeking a bidder—and of the tax proposals to make it easier for large groups to sell off subsidiaries as independent entities.

A second strand, much entangled with the first, is an effort to enable large companies with idle cash balances to use them creatively. Mr. Nott had some relatively kind things to say about conglomerate mergers, in an otherwise rightly sceptical review of British merger experience in the last two decades. Coupled with the provisions for de-merging, this attitude may encourage companies with suitable management talents to take on the kind of rescue role previously allotted to the National Enterprise Board. Managements without such ambitions may find in the buy-in proposals an opportunity to distribute cash to those shareholders who may wish to seek new ventures, while boosting the equity interest of those who prefer to remain. This practice would also, incidentally, discourage predatory bids aimed at idle cash.

Finally, Mr. Nott aims to give a slightly new slant to existing

policy on mergers by placing greater emphasis than ever on the preservation of competitive conditions—achieving some of the philosophy of the Liesner report of 1978 without adopting the rather cumbersome two-stage procedure there proposed.

Mr. Nott clearly hopes that a more vigilant eye on competition will not involve a traffic jam at the Monopolies and Mergers Commission. His own statement of aims, coupled with the disillusion felt by shareholders at many past mergers will, he hopes, discourage company boards from proposing mergers which would be likely to prove unacceptable. Such mergers would include both horizontal and vertical unions which would significantly restrict choice in either consumer or producer markets, and mergers—as well as business practices—which might discourage new entrants in any market. Foreign takeovers in either direction, on the other hand, might actually enhance competition in his view.

As a philosophical approach to competitive markets, this seems admirable. Instead of new nostrums to replace yesterday's cast-offs we have an approach designed to encourage flexibility and experiment and to ensure that the market no longer relies on the progressive growth of acquisitive companies to achieve results better sought by other means—enabling successful entrepreneurs to cash in their rewards, and displacing unsuccessful ones from their management positions.

Powers

Two caveats, however, may be in order. First, Mr. Nott may find himself forced into a more interventionist role than he might wish in a depressed economy where assets are going cheap; he must be prepared to make vigorous use of his powers if necessary. Secondly, he must regard with sharp suspicion the arguments which he is likely to hear in defence of proposed defensive mergers—that free access for EEC competition will of itself protect the buyers. In some markets, foreign entrants may be happy to play by the profitable non-competitive rules.

Why the CEGB is facing yet another inquiry

BY MARTIN DICKSON, Energy Correspondent

THE MONOPOLIES and Mergers Commission is about to descend on the London headquarters of one of Britain's biggest and most important industrial organisations, with annual revenues running into billions of pounds.

At the receiving end of the Commission's efficiency investigation will be the Central Electricity Generating Board, the third nationalised industry to be referred to it under the Government's new Competition Act. British Rail's South-East commuter service and the Severn-Trent Water Authority are also being checked.

At first sight it might appear surprising that the CEGB is so high on the list of nationalised industries to be probed by the Commission. After all, aspects of electricity pricing have been examined twice in the past three years by the now defunct Price Commission, and each time the CEGB emerged with its reputation unscathed.

The immediate trigger of the new investigation was the unexpected large rise in prices announced recently by the Electricity Council. Charges are to go up 10 per cent in August

—twice as much as two months earlier than had been expected, partly because of rising area board costs and partly in anticipation of large CEGB fuel cost rises.

The Government, keen to be seen to be combating inflation, referred the CEGB to the Monopolies Commission at the same time as the price increases were announced. But there is more to it than just that. The Government—and Mrs. Thatcher, the Prime Minister, in particular—seem to have genuine doubts about the CEGB's efficiency.

Apart from any general suspicions about nationalised industries, the Government seems particularly concerned about the CEGB because it is a monopoly which does not have direct dealings with the public.

The electricity supply industry in England and Wales is divided into two parts, with the CEGB providing wholesale supplies of electricity to the 12 area boards, which come under the umbrella of the Electricity Council.

These latent suspicions seem to have been fanned by a series of incidents involving the Government and the generating board earlier this year.

The first was a speech by Mr. Glynn England, the CEGB chairman, who told staff in February that the board faced a serious financial outlook and spelt out why. Mr. David Howell, the Energy Secretary, was furious. Mr. England's remarks seemed to smack of negotiating in public at a time when the electricity supply industry as a whole (the CEGB and the Electricity Council) was locked in delicate discussions with the Government over the raising of its 1979/80 external finance limit, the amount the industry may borrow in a given financial year.

A second incident was the

sudden announcement by the industry of a dramatic drop in its medium-term forecast of electricity demand. Demand in 1986/87 was now estimated to be 239.4 terawatt hours, 8 per cent lower than the industry's forecast last year and only 6 per cent more than consumption today.

Mrs. Thatcher was not amused. The new figures—prepared by the Electricity Council but announced by the CEGB—came only shortly after the Government had committed itself to a major nuclear expansion programme. In the light of the new forecasts, Mrs. Thatcher asked the Central Policy Review Staff (Think Tank) to re-assess whether Britain needed to go ahead with the two earliest nuclear stations, both advanced gas cooled reactor (AGR) plants. The Think Tank said the plants should go ahead.

But it was not only the Government which was annoyed by the sudden change of forecast.

The forecast was lower by 8 per cent. Mrs. Thatcher was not amused

Only two weeks earlier Mr. England had given a different set of figures to the Parliamentary Select Committee on Energy. "We were furious," says one member. "We could not believe that the organisation had no inkling of what was coming—provided that it was doing a continuous review of its figures."

A further cause of Government concern is likely to have been the CEGB's labour problems at the Isle of Grain power station, in Kent—reflecting the chronic delays and cost over-

runs which have afflicted large construction sites across the country, many of them involving power stations.

Against this background the Monopolies Commission was instructed to look at the CEGB, a move which the board itself seems to accept quite happily. The Commission's terms of reference have been set remarkably wide and it is questionable how much it can really get to grips with the CEGB giant in the six months allotted to it, although it can ask for a three-month extension if necessary. It will have to be selective in what it examines. Major avenues it may well explore

are:

Prices: Electricity prices rose by 17 per cent in April and are to go up by another 10 per cent in August. Why are they increasing so quickly?

The basic answer is that the price of fuel, which accounts for about 60 per cent of the CEGB's costs, is rising fast and the generating board has little or no control over it. A 3 per cent rise in the price of coal is estimated to add roughly 1 per cent to electricity prices.

But there is more complicated explanation for the present round of electricity price rises. The industry as a whole reached agreement with the Government that it would put its prices up in two stages this year: by about the rate of inflation in April and by another small stage, probably 3.5 per cent, in October.

In the event, the April

increase of 17 per cent did not fully reflect inflation, which meant area boards would have to impose bigger increases later in the year. The second increase also has to reflect the likelihood of a large rise in the price of coal next January. That will be necessary if area boards are to get sufficient revenue to meet the 1980-81

external financing limit.

After a debate on whether to go for higher price rises later or lower ones earlier, the industry decided on 10 per cent in August.

Finance: The Government wants to discover how stringent are the CEGB's financial controls, but there are many people in the electricity supply industry who believe that the Government's rigorous adherence to external finance limits will be a major source of inefficiency. With revenue approaching £8bn, trying to reach the target is akin to "landing a Jumbo jet on a postage stamp," in the words of one observer.

The battle earlier this year was a case in point. It began when the industry found that it was going substantially to overshoot the 1979-80 cash limit set for it in June 1979—a net repayment of £8m to the Government of £68m.

The major reason for this was that the CEGB had stocked up with very large amounts of fuel in advance of the winter, fearing industrial action by miners and harsh weather. In the event, the miners did not strike and the weather was mild. The CEGB ended the year with £190m worth of fuel which had not been allowed for at the time cash limits were set.

The Government eventually agreed to expand the cash limits by £300m (of which about £230m will probably be needed), but it did so very reluctantly. At one stage the Government even suggested a formula whereby the industry would have deferred payment of some of its bills until the 1980/81 financial year (with the agreement of those who were owed money), a move which would have bitten away at this year's cash limit.

The 1980/81 cash limit has been set at £187m, which the industry believes will force it to cut planned expenditure of the area boards and the CEGB by a total of about £100m. The generating board, for its part, is holding manpower constant, reducing maintenance work and also cutting items from its capital programme.

But with fuel accounting for 60 per cent of the CEGB's costs and capital charges for another 16 per cent, it is not easy for the board to pare back further.

As it is, the CEGB evidently believes it has done well to contain its costs since the 1973/74 oil price rise—as the graph from its annual report demonstrates.

Planning: Matching future electricity supply and demand is an extremely difficult task: it can now take 10 years or even longer from a decision to build a power plant until commissioning day.

Establishing just

how long demand will be 10 years hence is almost impossible—and the CEGB seems no worse at it than anyone else.

As if these difficulties were not enough, planning delays and endemic labour disputes on some of its large industrial sites mean that it is hard to tell just when plant will be ready.

The Isle of Grain power station is four years behind schedule and its estimated costs have risen from £209m to £256m.

For much of the 1980s the

CEGB is likely to have sub-

stantially more plant available

than it needs to meet its so-

called "planned margin"—the

28 per cent excess capacity to

cope with sudden contingencies.

However, this will allow it to

phase out some elderly plant and replace it with cheaper, more efficient new nuclear stations.

In the 1990s the position will change completely, for a large part of the CEGB's financial controls, which are the area boards and the CEGB by a total of about £100m. The generating board, for its part, is holding manpower constant, reducing maintenance work and also cutting items from its capital programme.

But with fuel accounting for 60 per cent of the CEGB's costs and capital charges for another 16 per cent, it is not easy for the board to pare back further. As it is, the CEGB evidently believes it has done well to contain its costs since the 1973/74 oil price rise—as the graph from its annual report demonstrates.

Planning: Matching future electricity supply and demand is an extremely difficult task: it can now take 10 years or even longer from a decision to build a power plant until commissioning day.

Establishing just

how long demand will be 10 years hence is almost impossible—and the CEGB seems no worse at it than anyone else.

As if these difficulties were not enough, planning delays and endemic labour disputes on some of its large industrial sites mean that it is hard to tell just when plant will be ready.

The Isle of Grain power station is four years behind schedule and its estimated costs have risen from £209m to £256m.

For much of the 1980s the

CEGB is likely to have sub-

stantially more plant available

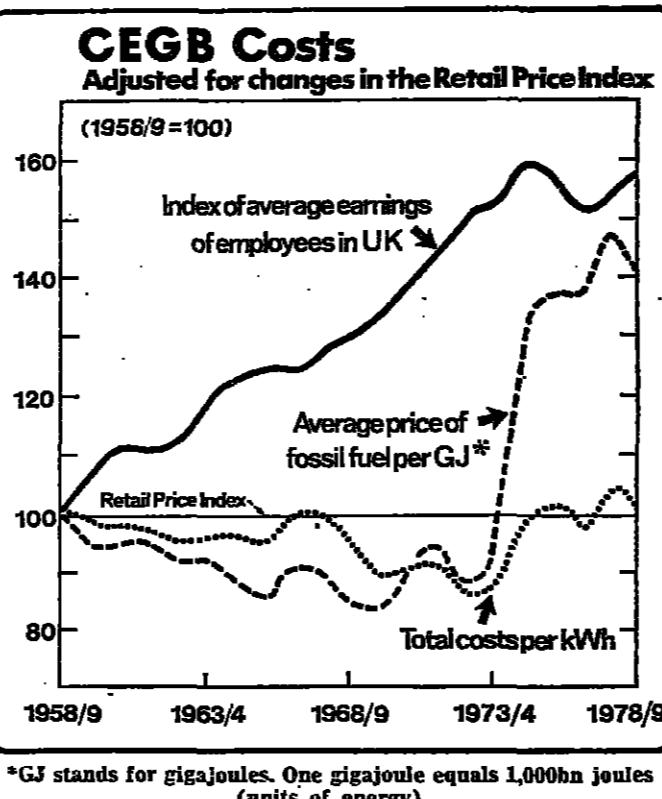
than it needs to meet its so-

called "planned margin"—the

28 per cent excess capacity to

cope with sudden contingencies.

However, this will allow it to



*GJ stands for gigajoules. One gigajoule equals 1,000bn joules (units of energy)

MEN AND MATTERS

Sharp dips into a new well

head start. "Giltspur is already three times as big as Grand Met was when I joined it," he noted with some satisfaction.

Seeds of dissent

The anxiety apparently felt by the American people about the diminution of their nation's temerary power may be somewhat eased by recent Mexican protests suggesting that the "colossus of the north" has moved its political strategy into areas hitherto regarded as acts of God. The United States, claims the Mexican Meteorological Office, is racking its southern neighbour with droughts by "seedling" hurricanes as they head across the ocean—the climatological equivalent of chucking a brick through the window.

Joseph, now 70, says he is easing off. Sharp, on the other hand, is busily building a new career and offers are still coming in grafting numbers. "I never fell those years at Grand Met had been wasted, but I did sometimes think that they had not been noticed," he said with admirable modesty.

While his reticence seems rather overdone, considering that in close harmony with fellow accountant Grinstead, Sharp helped build Grand Met from its property foundations to an all-embracing multi-million pound group, I suspect he will be sparing with acceptance of bids for his time and talents.

On their honour

FINANCIAL TIMES SURVEY

Wednesday July 2 1980

Dutch Capital Markets

The Government, the banks and the insurance companies are the dominant fund raisers in the Dutch capital markets while industrial borrowers hold back. Interest rates have been at record levels recently though a cut in bank rate last month signalled the end to a steady two-year climb in the cost of money.

Mixed views on outlook

By Charles Batchelor

THE TONE of the Dutch capital markets in the past year has been set by a public sector with an apparently insatiable appetite for funds and an industrial sector with little stomach for investments. Interest rates have been at record levels and the market for issues by the Government, the banks and the insurance companies quite active. Industrial borrowers have been conspicuous by their absence and the performance of the stock exchange has been desultory.

The view taken by banking economists of the country's economy varies from the very sombre, at one extreme, to a more broadly accepted middle ground view of qualified pessimism. The official commentators from the Nederlandsche Bank to the Central Planning Office, stress the problems facing the economy.

One banker said: "In the short term the shade of government will make little difference. No government can ignore the fact that half of the national income is earned abroad." The issue is not quite as

clear cut as that. A Left-wing coalition is likely to put priority on levelling off top incomes and maintaining the link between social security payments and wages. If the present Centre-Right coalition continues in power it will probably step up its efforts to uncouple some parts of the highly-indexed wage and welfare structure while maintaining as far as possible income differentials.

The close link forged by successive Dutch governments between the incomes of those in and out of work was picked up by the Organisation for Economic Co-operation and Development in its recent report on the Dutch economy. "The attempt to realise a large number of social and economic aims simultaneously has led to disparities or counter-productive elements in policy programmes," it commented.

The OECD forecast a 1 per cent growth rate for the Dutch economy this year. This is at the top end of the range of official and unofficial forecasts which at their gloomiest foresee nil growth.

Dependence

The repeated oil price rises have depressed most of the Netherlands' foreign markets. West Germany which is the country's largest trade partner, has performed better than most but some Dutch economists view its dependence on imported oil with growing alarm.

The Government did stumble though at the end of last month over its refusal to ban oil shipments to South Africa. It narrowly survived a no-confidence motion.

This gloomy outlook needs to be put into some perspective however, by setting the Netherlands' performance against that of its European neighbours. It comes well out of this com-

	1977	1978	1979	1980
Volume private consumption	5	3.5	2.5	0
Volume gross company investment	18	5	3	-2
Visible export volume	-1.5	3	9.5	1
Visible import volume	2.5	6	6.5	-2.5
Volume production by companies	3	2.5 to 2.5	1	1
Real national income	3	2	0.5	0
Cost of living (average family)	6.5	4 to 4.5	6	6
Wage costs per unit product	4	3	2	3
Current account balance of payments (Fl bn)	2.3	-2.3	-4	-1
Unemployment (000)	204	206	210	225

Source: Central Planning Office—1980 Economic Plan.

higher oil prices. The Netherlands is under-represented in the capital goods industry and strong in those sectors such as foodstuffs where the added-value element is small. High wage and social security costs reduce Dutch competitiveness.

These structural weaknesses are now being tackled however. The Government has set aside nearly Fl 29bn (\$14.5bn) to finance industrial renewal over the next five years. More than Fl 22m will be spent on encouraging investment. A further Fl 4.5bn will go on solving the problems of industrial sectors in difficulties, replacing previous support given to individual "lame ducks."

Another Fl 2bn will help the development of new technologies and their applications.

In the short term little increase is expected in exports this year. The planning office expects labour costs per employee to rise by 6 to 6.5 per cent this year, an unchanged rate of increase on 1979.

The current account balance of payments deficit is expected to fall in 1980 after amounting to record Fl 4bn or 1.5 per cent of national income on a transaction basis last year. The

foresees a 1 per cent rise in volume though some banking economists think growth will be lower. Stagnant domestic consumption levels are likely to lead to a fall of about 2 per cent in imports. A worsening of the terms of trade means that no improvement in the overall trade balance is expected. The Dutch visible trade deficit on a transaction basis was Fl 3bn (\$1.5bn) in 1979.

The visible trade position offers no comfort but the surplus on visibles is expected to rise from the Fl 650m figure last time. More people are taking holidays in their own country and the traditional deficit on foreign travel should be lower.

Wage moderation has been guaranteed this year by the imposition of strict controls. The Government has limited rises to a lump sum of Fl 26 a month and refused to allow the

Central Planning Office expects a deficit of Fl 1bn though private economists think this is too optimistic. Some forecast a deficit of Fl 3bn or more.

If deficits of this size are maintained they are likely to become a major problem for the authorities, restricting still further the Government's room for manoeuvre. One of the main reasons for the swing into deficit between 1977 and 1978 was the disappointing level of gas revenues.

If the country's energy balance moves into deficit in the 1980s without a strengthening of the industrial sector then major problems are foreseen. Inflation is one of the bright spots on the economic picture although it is rising. The planning office forecasts an increase of 6 per cent this year compared with 4.25 per cent in 1979. Once again though banking economists feel the planning office has fed over-optimistic assumptions into the computer. Their forecasts for inflation range up to 7 per cent.

The Dutch also have been remarkably successful in restraining wage costs in recent years, in contrast to the strong growth of the early 1970s. Dutch wage levels are still high but they are now rising more slowly than in other European countries, even allowing for the firmness of the guilder. The planning office expects labour costs per employee to rise by 6 to 6.5 per cent this year, an unchanged rate of increase on 1979.

The larger banks say that the credit restriction has not affected their business since credit demand is not large. The smaller banks have felt the pinch though. Dr. Jelle Zijlstra, the Central Bank's governor,

usual summer adjustment of wages to prices.

The unions have responded by agreeing two years' wage contracts with the employers which guarantee a resumption of price compensation next year. The Government is fairly satisfied with the agreements that have been reached so far. The unions are not happy with the wage curbs though, and if the Government tries to prolong its wage control into 1981, a serious conflict could develop.

The Government will not be able to meet its target of reducing unemployment to 150,000 by 1981. The jobless total is expected to rise by 15,000 to 255,000 this year. More than 5 per cent of the working population is out of a job.

Budget deficit

Efforts are now being made to reduce state spending which threatens to push the budget deficit to a record level this year. The Government recently cut Fl 3bn off its spending programme and it is apparently considering cutting Fl 6bn off 1981 spending.

The Central Bank has backed its fight against inflation with controls on bank lending and, until recently, curbs on the granting of consumer credits. The banks are allowed to lend on long-term borrowings without restriction but the growth of lending funded by short-term borrowing has been limited to 7 per cent. The smaller banks have been allowed an extra percentage point of growth.

The medium-term outlook for the Dutch economy, barring upsets, is a resumption of slow growth. A hopeful sign is the growing consensus that the business sector should now be given room for growth after a long period in which the state and the consumer were given priority.

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does not see his restrictions as reflecting a particularly tight monetary policy. Money supply has been allowed to grow at a faster rate than national income over the past two years. The curbs are intended though as a clear signal to the Government to reduce its financial deficit.

The need to keep the guilder in line with the Deutsche mark has meant that interest rates have been kept high in recent months though the relative strength of the Dutch currency allowed a 0.5 per cent cut in bank rate to 9.5 per cent on June 23.

The guilder has maintained a stable midway position with the European monetary system in recent months. The authorities are determined that that is where it will stay.

The medium-term outlook for the Dutch economy, barring upsets, is a resumption of slow growth. A hopeful sign is the growing consensus that the business sector should now be given room for growth after a long period in which the state and the consumer were given priority.

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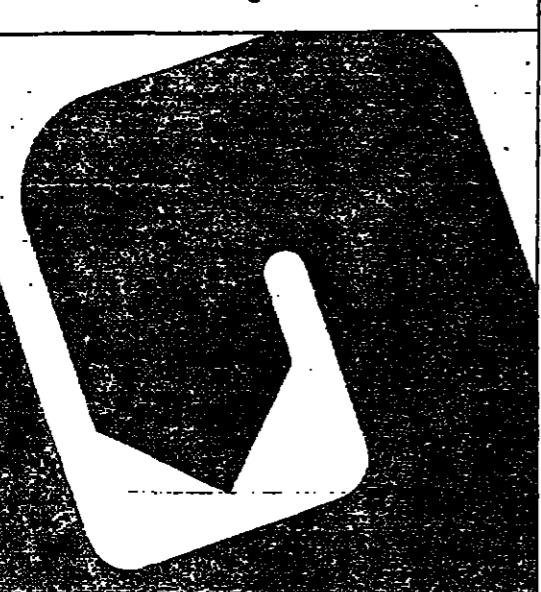
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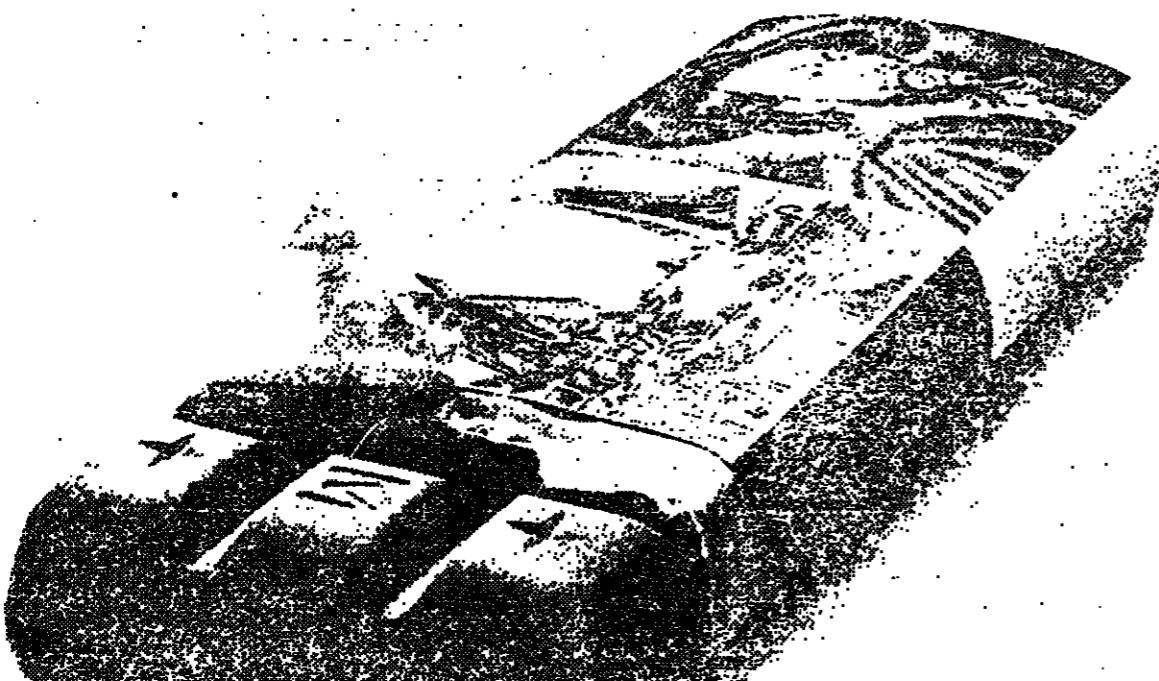
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DUTCH CAPITAL MARKETS II

General banks forced to lend longer

THE BASIS of the Dutch banking system is the "general bank"—a private sector bank which is becoming steadily more like a West German universal bank despite the fact that the character of the Dutch financial system is more similar to that in the UK or the U.S.

The 10 independent general banks account for 64 per cent of all bank assets in Holland. This group is dominated by the "big three"—Amro Bank, Algemene Bank Nederland (ABN), and Nederlandsche Middenstandsbank (NMB)—which together hold 50 per cent of the assets of the non-banking sector.

The fourth largest bank in Holland is the very different Rabo Bank—a co-operative of 1,000 agricultural credit institutions which has recently branched out into the business of non-agricultural lending and which is now developing its international side, too.

The financial system is Anglo-Saxon in character in that it features investing institutions—insurance and pension funds—as major intermediaries in the flow of savings. According to the Interbank Research Organisation, the share of these institutions in the assets and liabilities of the Dutch non-banking sector is, at around 40 per cent, higher in Holland than in most other industrialised countries.

Exceptional

With these institutions goes a tradition for investment in securities in Holland and a well-developed stock and bond market.

About 15 years ago, it was exceptional for a general bank to make medium- or long-term loans to industry; general banks confined themselves to the same sort of short-term business as the British clearing banks.

But, as in Britain, various forces have pushed the corporate sector increasingly towards these banks for longer-term funds. The greatest of these forces has been the steady erosion of the profitability of Dutch industry and the major state of the equity market, which together have made equity finance by industrial companies a rarity during the past decade.

These developments have

increasingly moved into the gap, and have been motivated to do so, moreover, by credit limits established by the Central Bank as a means of monetary control. These encourage banks to fund themselves with long-term money and therefore to lend long-term as well. Thus, medium- and long-term assets have grown from around 18 per cent of the total assets of all general banks in 1970 to about 25 per cent today.

The question in Holland now is whether Dutch banks should begin providing equity capital for companies—thus formalising what have, in many cases, become an effectively indefinite commitment to supply credit.

The Central Bank, ABN and Amro are all unenthusiastic about this idea for prudential reasons. But NMB, which specialises in banking for the small company, quite strongly advocates the change.

It sees equity finance as the logical development of the need for today's bank officers to understand the businesses to which they are lending. They might as well monitor an equity involvement as a long-term loan involvement, the NMB argues.

At the moment, a Dutch bank is prohibited from having a permanent shareholding in another company of more than 5 per cent. NMB believes the emphasis of the rule should be reversed and that each bank should be allowed to hold shares in any amount up to a certain proportion of its own shareholders' funds—say, 10 per cent.

NMB has the most striking recent growth record of the big general bank. The rate of expansion of its balance sheet has never fallen below 20 per cent a year over the past five years. Last year its after-tax profits advanced 24 per cent. This was well up on that of Amro—8 per cent—and ABN, which barely increased its earnings at all. Moreover its earnings expressed as a percentage of shareholders' funds were 18 per cent last year compared with around 11 per cent for its two competitors.

NMB's loan portfolio consists of 50 per cent loans to small and medium-sized companies, a medium-sized company in 1974 recorded as a company with more than 100 employees.) In line with the long-

established tendency in Dutch banking for all banks to compete in all areas of the banking business, NMB is expanding resolutely into the business of dealing with larger companies while the other large general banks are intent on emulating NMB in making profitable loans to small companies.

As they do so, they may well find that the pressure upon them to provide equity finance increases. It is particularly problems of succession in smaller companies which generate the need for a bank to protect the value of its loan assets by shoring up a company's share capital. For it seems that the Dutch investing institutions are not pulling their weight in providing equity finance directly to industry.

Expanding

The investing institutions have become increasingly averse to equity. A typical fund will nowadays have only around 10 per cent of its funds in shares, preferring bond investment either through the public market or through the curiously-named "underhand loans," which are essentially private placements of long-term debt.

The big banks are conspicuous in making fairly frequent issues of equity and even more frequent issues of bonds, supplemented with such private placement finance. They have developed, rather curiously, into intermediaries between the Dutch investing institutions and industry to a greater extent than is the case in the UK.

The other two of the big three

are more alike in character. Both Amro and ABN were formed by mergers in 1964.

These mergers were part of a steady process of concentration in the Dutch banking business which has reduced the number of general banks from more than 100 in the 1960s to only 20 independent units today.

ABN is notable for its large network of branches abroad and for its substantial investment in banking subsidiaries overseas.

Amro is the leading retailer among the general banks in the Netherlands, with 845 branches, though it is dwarfed by the 3,100 outlets of the Rabobank system.

Of the two, Amro currently

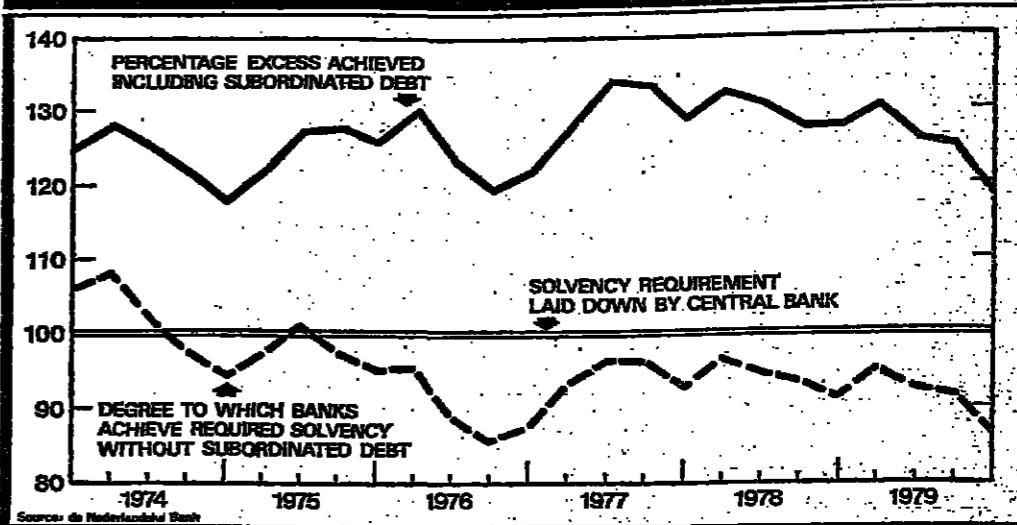
produces a marginally better return on shareholders' funds and total assets.

ABN owns Bank Mees en Hope, while Amro owns Pierson Helderling Pierson both acquisitions took place in 1975, and both reflected the need of these more specialised banks for access to the capital and deposits of a larger operation.

This, in turn, probably reflects the rise of bank finance relative to that of security finance in Holland. Amro adopts a strictly hands-off approach to Pierson while ABN appears to have some influence on the activities of Bank Mees en Hope.

Nicholas Colchester

DEGREE TO WHICH DUTCH GENERAL BANKS EXCEED SOLVENCY REQUIREMENTS



Foreign banks find tough competition

THE NETHERLANDS has proved a popular centre for foreign banks, thanks to its long trading tradition and the large number of internationally-active companies operating there. It has also shown itself to be a very tough market to penetrate in competition with the large and sophisticated local banks.

After the early optimism of the past two decades, some of the foreign banks have been cutting back on their operations and more are expected to do so shortly. While foreign bankers praise the flexibility of the Central Bank in responding to their needs, the bank's curbs on credits have made life especially difficult for them.

In the early 1960s, four foreign banks were registered in the Netherlands compared with 114 independent domestic banks. These four accounted for only a few per cent of the market in terms of balance-sheet totals.

But the picture changed radically over the next two decades. Foreign banks now number 37, whereas domestic banks have been reduced to 20, largely through mergers. The market share of the foreign banks has risen to around 13 per cent, though their share of the domestic market is lower, at 7 per cent. Another nine foreign banks have a representative office in the Netherlands.

Diverse

British, American and Japanese banks led the first wave of foreign entrants to the Dutch market, until the mid-1970s. Since then, the foreign banking community has become more diverse, and now includes institutions from Panama, Hong Kong, Canada, Brazil, Greece and Spain. Spanish banks are among the most recent arrivals, spurred by the prospect of Spain's EEC membership, and Banco Espanol en Holland and Banco de Vizcaya have now established a base in the Netherlands.

Foreign involvement in the Dutch banking scene goes back much further than the post-war period. Banque de Paris et des Pays Bas dates its involvement in the Netherlands from 1872; another French bank which considers itself more Dutch than foreign is Banque de Suez Nederland, which was established under another name in 1928. Both of these banks are incorporated in the Netherlands.

The American presence is strong and includes Bank of America, Citibank and Continental Illinois. U.S. banks are also well represented, indirectly, through their holdings in Dutch Banks. J. P. Morgan Capital Corporation owns half of Bank Morgan Labouchere, while Chase Manhattan has nearly a third of Nederlandse Credietbank.

The British banks are also active through local branches or holdings in Dutch institutions. Lloyds Bank International has a Dutch branch, as do

Balancing factor

"The large scale immigration of foreign banks has provided a balancing factor in our financial markets," Mr. H. J. Muller, a director of the Dutch Central Bank told foreign bankers earlier this year. "The Nederlandsche Bank (Central Bank) consistently pursues an 'open-door' policy vis-a-vis the establishment of foreign banks."

Licensing requirements for the foreigners are identical to those for domestic banks though the foreign parent or head office must be "a bank of good reputation." While foreign bankers accept that the Dutch regulatory authorities act fairly by equal treatment of foreign and domestic banks, the different structure and character of the non-Dutch banks causes some problems. The Central Bank has gone some way to meeting these complaints but, as Mr. Muller pointed out, it is restricted by the requirements of its own monetary policy.

Help has been given in three areas. The foreign banks, with more limited access to long-term funds than their Dutch competitors, have been harder hit by the credit curbs. These limit the growth of lending funded with short-term borrowings but allow long-term borrowings to be passed on without restriction.

Banks individually have been allowed a 7 per cent increase in lending this year though the smaller banks, mostly the foreigners, have been given extra leeway to bring the total rise in lending to 8 per cent. This additional volume amounts to an extra 12.5 per cent of the total but is, the Central Bank admits, still a meagre portion among so many institutions.

The Central Bank also makes allowances in its solvency requirements. The requirements for so-called "large items" and the individual lending limit of 25 per cent of a bank's own assets cannot be meaningfully applied to the capital invested in a foreign branch. Ratios are therefore applied to the net worth of the home office.

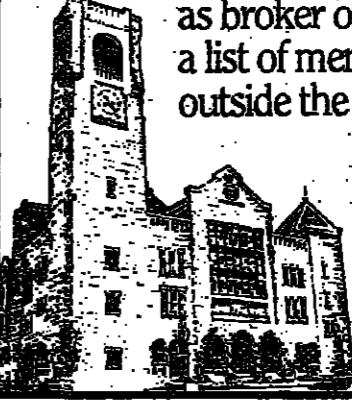
The liquidity requirements have also been cautiously eased in recognition of the branch

CONTINUED ON
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DUTCH CAPITAL MARKETS III

Modern Central Bank prefers transparent supervision

TO THE BRITISH eyes the Nederlandse Bank seems a model of a modern European central bank. In contrast to the Bank of England's historic corridors it sports a bright, bland and modern office block. In contrast to the Bank of England's close control by Government, it has almost as much freedom of manoeuvre as the German Bundesbank. In contrast to the Bank of England's traditionally informal and somewhat obscure style of banking supervision, the Nederlandse Bank prefers a transparent set of rules which it applies to banks without discrimination.

The Netherlands escaped major banking disasters in the mid-1970s, although the backwash of the Hartnett crisis did affect the smaller Dutch banks and there were some significant mergers of small banks into larger ones in 1975. But an earlier bank failure, that of the Tereza de Matos Bank, in 1967, had a similar effect in stimulating a new formulation of the central bank's role in supervising the Dutch credit system. The revised Act on banking supervision came into force in January 1979, although much of the research which had gone into it was applied before that date.

Deterrent

The new Act gave the Nederlandse Bank the power to enforce changes where previously it could only advise them. Previously the Central Bank's ultimate deterrent was the public exposure of wrong-doing—useless in that this would probably provoke the crisis it was meant to avert—now the NB can order a "secret manager" into any bank which fails to obey its regulatory instructions.

The NB is charged with three areas of supervision—prudential control to keep Dutch banking safe; structural control through which, jointly with the Finance Ministry, it controls the shape of the credit business in Holland; and monetary control where it is formally subservient to the wishes of the Ministry of Finance but in practice enjoys a fair degree of independence.

Perhaps because the Central banking law has been so recently revised, the NB's approach to prudential control is strikingly up to date. The NB has been applying solvency testing to the international consolidated balance sheets of each credit institution since 1977. Unlike the NB's solvency measurement, these rules do not apply to the internationally consolidated assets and liabilities of each bank but only to its domestic business. This is in line with the concordat between Central Banks agreed in Basle in 1975, whereby banking solvency would be monitored via parent banks, while liquidity would be monitored by the host countries.

The NB's approach to liquidity control resembles that of the Bank of England in that liquid assets must be held against the net liabilities in various categories and maturities—that is, after matching assets and liabilities have been cancelled out. Like the Bank of England, the NB pays particular attention to interbank liabilities of short maturity. The relationship between these two figures is then used by the NB as a public guide to the extent to which banking in the Netherlands is remaining prudent.

In recent years the NB has been drawing consistent attention to the fact that, by this measure of safety, banking in the Netherlands is deteriorating. The graph shows how, when the actual ratio of own funds to

assets is expressed as a percentage of the required ratio, overall solvency has deteriorated since 1977. Solvency exclusive of subordinated debt dipped below the required level in 1975 and has never been above it since.

The NB has tended to relax its rules over the period since the general solvency ratios were first collated in 1973. At that point the ratio of "own funds" to risk-bearing assets was required to be 9.7 per cent. The actual ratio was then 11.9 per cent, of which 1.8 per cent was accounted for by subordinated debt. At the end of last year the required ratio was down to 7.5 per cent while the actual figure was 8.8 per cent, of which 2.4 per cent was attributable to subordinated debt.

In fact, this required level of 7.5 per cent has been maintained more or less unchanged since 1977. But despite finger-wagging from the NB, the achieved figure has inched steadily downwards.

The forces pushing the figure down are discussed in the article on banking in the Netherlands. It is worth noting here that there are now arguments for moving the required ratios upwards. The solvency requirements do not treat interbank deposits and loans to the Government or to Dutch state concern as risk-bearing assets. Both the first and the last of these are increasingly questionable assumptions.

More strikingly, the rules do not treat risks to sovereign governments abroad as risk-bearing assets (though they do not exempt loans to foreign state enterprises), and this at a time when "country risk" is one of the main topics of any debate about the safety of international banking.

The NB's rules on the liquidity requirements for banks, which ensure that banks have adequate liquid assets to meet sudden calls for repayment of loans and deposits extended to them, are particularly interesting to the British observer. They have anticipated the controversial "liquidity paper" which the Bank of England recently circulated to banks in the City and they resemble the Bank of England's mooted approach to a remarkable extent.

Concordat

Liquidity rules have been in force in the Netherlands since 1977. Unlike the NB's solvency measurement, these rules do not apply to the internationally consolidated assets and liabilities of each bank but only to its domestic business. This is in line with the concordat between Central Banks agreed in Basle in 1975, whereby banking solvency would be monitored via parent banks, while liquidity would be monitored by the host countries.

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Foreign banks

CONTINUED FROM PREVIOUS PAGE

offices' dependence to a large degree on money market funds. The Nederlandse Bank accepts, on certain conditions, written stand-by facilities from home offices or parent companies as liquid assets.

The managers of a number of foreign owned banks are unanimous in describing the Netherlands as a very tough market. "Penetrating the domestic credit market is very difficult, particularly when you don't have captive clients," said Mr. Rudi Kerkhoven, local manager of the Hongkong and Shanghai Banking Corporation.

The position of the big four Dutch banks—Amsterdam-Rotterdam Bank, Algemene Bank Nederland, Centrale Rabobank and Nederlandse Mid-Genrestbank—is very strong. Tariff levels applied by the large banks are meant to be minimum levels but they have become the market level. "Economies of scale make that structure attractive to a large Dutch bank but not to the foreign banks," one foreign banker commented.

"Holland is a small country with a relatively small market, well-banked by experienced and highly qualified local banks," said Mr. Dan T. Atkins, the local manager for Bank of America. "The foreign banks' problems have been compounded by the Central Bank's credit curbs as costs continue to rise inexorably."

Flexibility

Foreign bankers feel very strongly that they are not adequately represented in dealing with the Central Bank. They have no formal representation on the Dutch Bankers' Association, which means their views do not get through. The Central Bank is sympathetic to their case but expects the foreign banks to "work through The Bankers' Association."

"Tough competition, high wage

and operational costs, the credit curbs and the sluggish economy, affecting margins and profits, have taken their toll of the foreign banking community in the past year or so. Five banks have cut back their operations and two have shut down their local office altogether.

Bank of Montreal and First National Bank of Chicago have shut their local branch and representative office respectively. Continental Illinois and Citibank reduced the number or scope of their offices. Lloyds Bank has shut down its securities operations.

While Bank of Montreal got

into a fight with the unions over the lay-offs involved, Mr. David Harrison, manager of Lloyds, reported co-operation in the redundancy negotiations. All of the Lloyds staff affected have found other jobs and the "worst guess" made about the cost of the operation did not materialise.

Some of the other foreign banks are looking hard at their operations too. Bank of America has begun a study of how to reduce the cost of its two full service branches in Amsterdam and Rotterdam. Other banks, while not planning to cut back, are resigning themselves to marking time. The golden age for foreign banks in the Netherlands is over, for the time being.

Charles Batchelor

more than regulation via interest rates.

The NB rules regard interbank assets of less than one month as fully liquid assets, but the quid pro quo is that interbank liabilities—i.e., short term funding in the money market—must be 100 per cent matched by liquidity.

The fact that there has been less of an outcry about this in the Netherlands than there has been in the City of London probably reflects the relatively small number of "wholesale banks" operating in Amsterdam relative to the number in the City.

Yet the foreign banks operating in Holland do feel the liquidity pinch and the NB's response to their special pleading has been characteristically logical.

To the extent that they fall short of the required amount of liquidity, the foreigners can present documented standby facilities granted by their parent banks as a substitute. In the eyes of the NB this concession enables foreign banks to remain prudent without eroding their competitiveness in the Netherlands.

To soothe the feelings of banks in London, the Bank of England's Governor said recently that the liquidity guidelines were "consultative papers, not tablets of stone." The NB takes a rather more formal view of its rules. "Our rule-book is a loose-leaf folder," one NB official says, implying that the pages may be replaced from time to time but that so long as they are in place their contents are binding. Yet the fact that today's solvency and liquidity directives are presented in an admirably clear slim volume dated March 1977 suggests that the leaves have been none too loose since the Banking Act took its final form.

In the matter of monetary control the NB is notable in two respects. First, there is less addiction to targets of monetary growth than is now fashionable in most Western economies. The NB's monetary aim focuses on the liquidity ratio—the supply of liquidity in Holland expressed as a percentage of nominal national income, where liquidity is the aggregate of short term claims by Dutch residents on the state, the Central Bank and banks.

At the end of 1979 the liquidity ratio was 36.6 per cent of net national income and the Central Bank has this year committed itself to mild monetary "tightness" by aiming to reduce this ratio by four per cent in the medium term. A fall of about one per cent has already been achieved.

The second interesting aspect of the NB's approach to monetary control is the emphasis which it now lays upon credit ceilings as a supplement to the traditional measures of Central Bank intervention and monetary influence.

Credit ceilings were introduced in Holland in 1977 and have been sustained since. Indeed, the president of the NB, Dr. Zijlstra, has become something of an apostle of credit ceilings and drew discreet satisfaction from the fact that the U.S. authorities resorted to credit controls in their 1980 monetary package. He stresses in the NB's 1979 annual report that monetary policy requires

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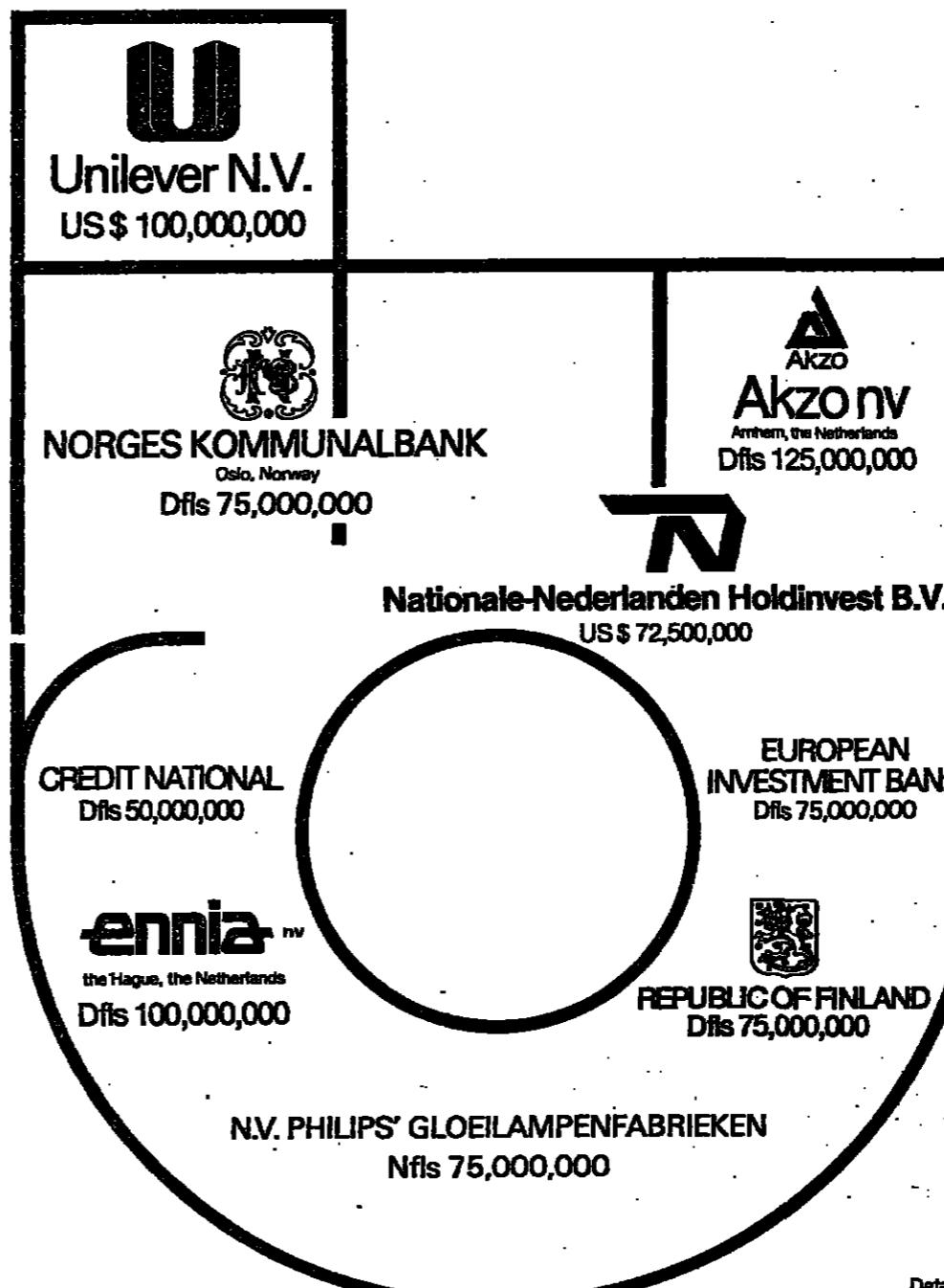
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European Investment Bank Dfls 75 million 8 1/4% Bearer Notes, January.
Republic of Finland Dfls 75 million 10 year Fixed rate bankloan, June.
Akzo N.V. Dfls 125 million 9 1/2% Bearer Bonds, July.
Unilever N.V. US\$ 100 million 9 1/4% Bonds, July.
Ennia N.V. Dfls 100 million 9 1/4% Bearer Bonds, July.

N.V. Philips' Gloeilampenfabrieken Nfls 75 million 8 1/4% Bearer Notes, October.
Credit National Dfls 50 million Long term fixed rate bankloans, December.
Nationale-Nederlanden Holdinvest B.V. US\$ 72 1/2 million Medium term loan, December.
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DUTCH CAPITAL MARKETS IV

Companies' cash problems mount

IN THE Netherlands, as elsewhere, raising capital has become a major headache for many companies. If the business climate improves, the problem may become even more pressing as funding needs increase to meet expanding investment programmes.

Companies have become trapped in a descending spiral, as profitability has been eroded, financial strength has been sapped. Shares have performed badly on the stock exchange, pushing prices way below intrinsic share values.

With share issues unattractive to all but a select few companies, the majority have turned to more expensive forms of borrowing, thus accumulating interest charges which bring further pressure on their profits.

Industry's financial problems have been compounded by high rates of interest on the capital markets. These are the result of high levels of government borrowing and the need to maintain the position of the guilder within the European Monetary System by means of interest rate policies. Tax laws which give more generous treatment to companies which borrow than those which raise new equity have also helped distort the picture.

Shareholders' equity accounted for 35 per cent of the capital of publicly quoted Dutch companies in 1970. By 1978, it had fallen to 24 per cent, with long-term borrowed funds accounting for 21 per cent and short-term borrowings for 55 per cent.

The position of Dutch multinational companies such as Philips, Unilever, AKZO, and Royal Dutch Shell was also weakened, though they were better placed than most. Their shareholders' equity fell from 46 per cent of assets to 35 per cent over the eight-year period.

The decline of the equity base of most companies makes borrowing from other sources more difficult and expensive. While many bankers and businessmen feel that the critical point has been reached,

others are less gloomy. They point to Japan, where companies have only a small proportion of their assets in the form of equity. "Much depends on the banking system in which companies operate," said one banking economist. "The decline of equity-to-borrowing ratios is not so serious."

Dutch banks are not allowed to take large industrial holdings, as do their counterparts in West Germany. Dutch institutions are allowed permanent shares of only 5 per cent in non-banks, though the Central Bank plans to hold talks with the commercial banks later this month which may lead to an easing of this requirement.

Cosmetic

Many bankers view increased direct involvement in the risks of industry with concern. "Banks can hardly fund an increase in a company's share capital and then, on the basis of that, lend more money," one banker said. "Increasing the stake that banks can take in a company is a cosmetic operation. In the end it is all the bank's money. You are only fooling yourself."

Banks also fear criticism that they are building up too much if they take shares in industry. Many feel they have already been forced into over-extending themselves in industrial lending. "The private investor, and then the institutions, did not want to invest in industry," said one. "We have been forced into funding industry. This has increased our balance sheets, but our risks have risen too."

There is a consensus among bankers and businessmen that only government action can redress the damage. "Companies can only be encouraged back to the capital markets by considered and sustained government policies aimed at improving company profits," a banker said. "In the past, when it came to distributing national wealth, governments favoured the consumer and the public sector."

One government initiative which has provided extra funds to the industry in recent years has been the subordinated loan.

The National Investment Bank, which administers this facility, had F1 457m (£100.72m) on loan to 74 companies at the end of 1978. These loans may only be made to sound well-managed companies offering prospects of continuing returns on investment.

A major point in their favour is that they count towards a company's equity capital since they are covered by a government guarantee. On the other hand, they are merely a substitute for the real thing—equity capital raised on a healthy stock market.

The sharp end of industry's risk capital needs are met by the Netherlands Participation Company (NPM). The NPM was set up immediately after the Second World War and is owned by a large number of banks, insurance companies and pension funds. It has provided F1 266m to 233 companies and last year invested F1 24m in five new ventures.

The Central Bank recently called for the banks to establish more companies providing risk capital as a safer alternative to direct holdings in companies. Some bankers believe greater competition among banks would increase the flow of such funds to industry.

"If all the banks are shareholders in one company, the element of competition and aggressiveness is missing," said one. "We need several companies each with only one or perhaps a few banks as well as institutional investors." The Government should not be involved to a great extent, though it might agree to meet a share of any losses."

While the smaller companies are affected most acutely by capital shortage, the big concerns are not without their problems.

Two large companies, AKZO and Philips, illustrate the difficulties. AKZO, the chem-

ical group, is now recovering from the plunge into losses caused by its fibre division. Accumulated net losses of F1 758m in the 1975-77 period and the four-year suspension of its dividend clearly affected the way investors viewed the company.

"Until we have trimmed our fibre activities to the optimum size our results will remain somewhat volatile," said Dr. Henk Kruisinga, the AKZO managing board member, responsible for financial affairs.

"We were seen as a company with stable profit growth. We are now in another division as far as raising capital is concerned. We appeal to a different investing public and to a smaller circle of investors. This is reflected in the price of our shares."

But even when AKZO was at its lowest point it retained the confidence of its creditors. "The point was never reached where they stopped being willing to lend," said Dr. Kruisinga. "The problem is to stop people from lending to you."

The stock market is as closed to AKZO for new share issues as for most other companies. AKZO puts the intrinsic value of F1 20 nominal shares at F1 75. They are trading at around a third of that level. Meanwhile, pressure on profits and the company's losses reduced the level of retained earnings.

This has increased the company's recourse to the capital market, though conditions here have worsened. Whereas industrial bond issues were commonly made with 15-year maturities in the 1950s, by the start of the 1980s they had fallen to seven years. The refinancing cycle is shortened, and now loans are required, usually at higher rates of interest.

Dr. Kruisinga has four major

financial goals.

- New borrowing must not exceed repayments on old loans so that there is no increase in total debt.
- Exceptions to this rule are specific projects which form part of the core business of the company and for which special financing such as subordinated loans, or subsidies, are available.
- AKZO aims to borrow at the longest possible maturities.
- The company's goal is to maintain a strategic reserve of funds to finance new projects or meet sudden increases in working capital need. It currently has reserves of about F1 1.7bn.

Some analysts take a company's liquidity as a measure of its financial strength, but Philips aims to keep liquid assets to a minimum.

High liquidity is not a sign of success, Mr. Zantman said. "We strain business to put money into fixed assets and not build up large sums of cash." Cash amounted to only 3 per cent of assets at the end of 1979.

One problem facing a company of Philips's size is the cushioning of operational managers from the financial realities. Non-financial managers were deliberately screened off from the financial aspect of the business.

In the past, this did not matter because there was money for every project. In the present condition of the private sector there are no longer the funds for every good project.

Charles Batchelor



Dr. Henk Kruisinga of AKZO: "Until we have trimmed our fibre activities to the optimum size our results will remain somewhat volatile."

WHERE THE DUTCH INSTITUTIONS PUT THEIR INVESTMENT CASH
(Figures shown as percentage of balance sheet total)

	Dutch securities bonds	Foreign securities bonds	Private placements	Mortgage loans	Property	Balance sheet total
Savings banks	16.7	—	—	30.0	36.5	42bn
Life companies	—	5.0	—	41.0	27.0	32bn
Pension funds	8.3	3.0	1.4	2.2	61.0	63bn
State fund	—	—	—	—	92.0	5.0

Source: Dutch Central Bank

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Institutions are the main source of funds

INSTITUTIONAL INVESTORS are far and away the major suppliers of funds to the Dutch capital market. Central bank reports show that just under half of the market's net supply of capital came from the institutions in 1979 and that this level of input, at F1 21.7bn (\$2bn) was much the same in the two previous years.

The savings banks, insurance companies and the pension funds dominate this section of the Dutch financial community with the pension funds overshadowing everyone. Holland is out-of-the-ordinary in that pensions for civil servants are funded and not paid out of current revenue as in most other countries.

The state pension fund is almost as large as all the other pension funds put together. Its assets are roughly four times as big as those managed by the second biggest fund which belongs to the Nationale Nederlanden insurance group. In its turn, the Nat Ned fund is around twice the size of Philips and Amex, the two funds next in the general pecking order.

Respective investment styles are remarkably dissimilar, and they compare strikingly also with their counterparts in other parts of the world, notably in the UK and the U.S. The main difference on a global comparison spring from the reticence of Dutch funds Institutions to get involved in equities. Among them there are distinctly contrasting approaches to investment both in form and content.

For obvious reasons the investment policies of the savings banks and the insurance groups are largely dictated by a need to balance the books. Performance is important, but the matching of liabilities with assets tends to overshadow investment approaches. In contrast, pension funds have much more freedom and their greater flexibility is reflected in the wider and more generous spread of investment outlets used. Along among Dutch institutions the pension funds make significant use of foreign securities.

To some extent investment policies are forced upon the institutional fund manager. There are a number of fiscal guidelines—the state pension fund, for example, is not allowed to invest outside Holland—and the industry watchdog, the Dutch Insurance Chamber, keeps a careful eye on proceedings. The demise of the equity market in Amsterdam has had clear policy implications. A decade ago the Dutch institutions kept something like a quarter of the portfolios reserved for Ordinary shares, most of which were domestic securities.

But perhaps the most powerful influence on investment policy in recent years has been the growth of Holland's private placement market which at times has threatened to become explosive. All institutions invest heavily in this form

whereas a decade ago the unlisted bond market was still a relatively modest affair.

The private pension funds are the only form of Dutch institution to place investment cash abroad. The bulk of this foreign investment is in equities, and in fact the pension funds pay almost as much attention to non-Dutch shares as they do to the local variety. But even combined, foreign and domestic equity investment still adds up to a very modest proportion of overall portfolios, although some pension funds claim a far higher involvement with ordinary shares than suggested by our table.

Choosing to ignore equities and listed bonds, the state pension fund does at least place some business with the property world. But it dabbles modestly in comparison with the private sector where the property commitment of both the insurance companies and pension funds extends over an eighth of their balance sheet totals.

The state pension fund is almost as large as all the other pension funds put together. Its assets are roughly four times as big as those managed by the second biggest fund which belongs to the Nationale Nederlanden insurance group. In its turn, the Nat Ned fund is around twice the size of Philips and Amex, the two funds next in the general pecking order.

The biggest single investment area among the savings banks is mortgage loans. But these institutions also play a sizeable role in the public bond market and just under half of their investment in this quarter goes into private sector bonds. The state pension fund and the insurance industry steer clear of public long-term debt, but the private pension funds play a supporting role with private sector debt marginally out-

weighing government borrowing.

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One of the more obvious overall conclusions to be drawn from the central bank statistics on the concentration of institutional funds is that the pension funds are by far the most adventurous of the clan. Low risk, fixed interest investment predominates but individual cases can produce some interesting sidelights.

The Akzo pension fund reckons to have a keen eye for property, employing its own team of between 10 and 15 specialists for this purpose. The KLM pension fund has something like a tenth of its assets in property and a broadly similar percentage tied to equities. The KLM fund currently stands at around F1 2.2bn. About three-quarters of this is invested in fixed interest of which over 60 points is taken up with the market in private placements.

Jeffrey Brown

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مكتاب الأصول

Decline in new issues of equities continues

IN RECENT YEARS the Dutch equity market has played a minor role both as a provider of new capital and as a forum for investors. The bourse authorities are laying a number of ingenious plans aimed at expanding business and widening the capital-raising appeal of the stock market. But these are not going to change the situation overnight. And in the meantime the bourse statistics continue to tell a depressing story.

In 1979 new issues of equity shares via the Amsterdam stock exchange raised Fls 200m (£54.5m) of new nominal capital, excluding rights issues. This was sharply down on 1978 when new shares worth Fls 430m were issued and the decline shows up just as clearly on a longer view. The stock market's capital-raising performance last year amounted to just 60 per cent of the annual average output of the four previous years.

Reasons

There are a number of reasons for this state of affairs, not the least of which is that the decline has tended to become self-feeding. The equity market has shrunk physically with the number of shares listed falling from about 400 to just 250 over the past decade and marketability has been sharply reduced. The big three

Dutch internationals, Royal Dutch Shell, Unilever and Philips, account for 80 per cent of the total market capitalisation. As the importance of equities as an integral part of the capital market has diminished so investors have turned to other outlets to place their

capital. But fiscal constraints relating to their asset bases have created much of this trend. Industry at large has been content to rely on bank borrowing and internally-generated funds.

Once again fiscal reasons have been a prominent influence. Companies in Holland are allowed to pay out a substantial part of dividends in share form rather than cash. Dutch investors tend to opt almost exclusively for stock dividends which offer tax advantages to the Dutch resident. All this has helped to ease the financing pressures on Dutch industry.

For the men who run the bourse though it has also meant less prosperous times. Their business in bonds has been expanding and stock exchange members show no signs of being reduced to their uppers. But share market business plainly could be a lot brisker: the banks make no bones about the fact that they lose money on the equity side of their research establishments.

The market capitalisations of the main financial sectors of the market may have doubled in the past half-dozen years but the stock exchange authorities plainly face a number of long-term problems over equity shrinkage. Their plans aimed at countering the decline have begun to take on a number of formidable and imaginative shapes. New trading hours and regulations have been in operation from April this year. There are plans to make new share issues easier and cheaper to achieve; and a system of dealing more directly in U.S. shares could well be in operation by the middle of next year.

Initial cost

Official trading hours have been extended while the main focus of the new trading regulations and can perhaps be seen as an adjunct to the stock market

internationalism that Amsterdam has tried to create through the formation of the European Options Exchange. At present Dutch investment in the U.S.

is constrained by the heavy cost of the paperwork involved, notably through the issue of bearer certificates. This process is to be circumnavigated. Much groundwork has yet to be done, and the SEC has yet to stamp its approval. But the bourse authorities are very enthusiastic.

The negative performance of equities in Holland this year provides a suitable spur to these grand designs. The domestic indices suggest that the market has more or less

marked time since January having traded within a narrow range. According to the indices compiled by Capital International the Dutch market (with a decline of 2 per cent over the first five months of 1980) has performed slightly less worse than the German market but has lagged noticeably behind other major European centres like France and the UK.

By international standards the Dutch economy looks remarkably resilient. There are

no real signs of recession and inflation is being kept within manageable bounds. During the first quarter of 1980 industrial production rose by 3.5 per cent against the final three months of 1979 and was a full 8 per cent up on the first quarter of last year which was severely hampered by a bad winter.

Corporate profits probably rose

by around 10 per cent last year,

excluding Royal Dutch whose

earnings rose much more

sharply and which tend to

exaggerate the overall trend.

The outlook for earnings and therefore dividends in 1980 is less encouraging. The Government wages freeze will help

keep labour costs in check but

Dutch industry is heavily

dependent on a strong world

economy. Many companies

reporting on the opening

quarter of 1980 have suggested

that the outlook for the second

half of this year is not

optimistic.

Jeffrey Brown

Demand in bond market never stronger

IN STRIKING contrast to their contemporaries on the equity pitches, the men who run the bond markets in Amsterdam have been experiencing boom business conditions. Demand for fixed rate paper has never been stronger. The size of the new issue market in publicly quoted bonds has considerably more than doubled over the past seven years.

Between 1972 and 1978 the public market in bonds expanded from Fls 3.3bn (£730m) to Fls 6.6bn (£1.4bn) in terms of new money raised. This is an open market system operating under the full control of the central bank. It grew by an additional one-eighth to Fls 7.35bn last year. But even this dramatic expansion has been outpaced by the market in private placements which had risen to around Fls 20bn of net new money in 1979.

In reality then fixed interest business is what the Dutch capital market is all about. Borrowing through the various forms of debt, which includes mortgage bonds and Euro-guilder issues, continues to expand while the main institutions are concentrating their portfolios on fixed return paper to

term liabilities get snared up in the central bank's policing system. Thus to allow lending capacity to increase sufficiently, the banking system has had to turn increasingly to the bond market. It raised Fls 1.9bn in public issues last year, compared to Fls 1.5bn in 1978.

The supply side has been strengthened by a steady flow of funds from the main investing institutions as well as from foreign sources. Foreign investors remain very active buyers of Dutch bonds and the trend has hardened in recent weeks in the wake of the guilder's gains in the foreign exchange markets.

Momentum

The investing institutions in Holland have always been bond orientated and it is easy to understand why the trend has been gathering momentum.

Alternative investment in share markets and property carries far more risk and can be difficult to cash in. In contrast, fixed interest investment offers solid real returns with the Dutch inflation rate hovering with the market in quoted bonds around 6 per cent.

Insurance companies in the UK and the U.S. often carry heavy exposure to equity markets, their Dutch counterparts operate modest share portfolios, and often these include strategic holdings which are not traded.

The hub of the capital market in Amsterdam is the public bond market where maturities are longest and individual issues the largest. The state recently borrowed Fls 1.4bn over 20 years and the current buoyancy of the market has allowed Algemene Bank Nederland to increase its latest funding from Fls 350m to Fls 400m.

The central bank maintains a strict calendar system and foreign borrowers are not allowed to use the proceeds of public issues in Holland. Government bond issues are made through a tender system. The strict regulation of this market is one reason for the explosive growth of the private placement which is operated with speed and considerable efficiency among the placing banks. Effective costs to the market are broadly in line with the market in quoted bonds.

The commercial banks act as intermediaries between the market parties and also provide some limited form of "market" for matched buyers and sellers.

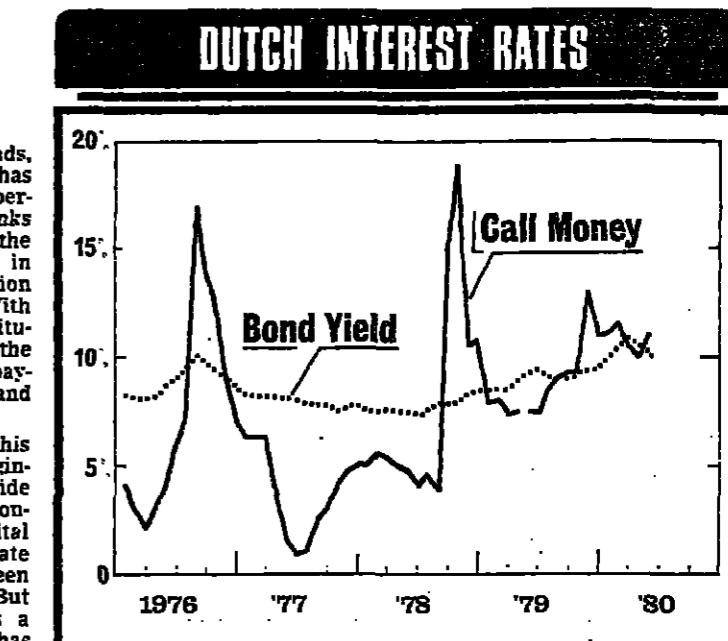
The loans carry a coupon cost higher than for public bonds, and in current markets this has widened to perhaps a full percentage point. But the banks claim that the overall cost to the borrower is effectively held in check by lower documentation costs and easier servicing. With often only a handful of institutional lenders putting up the funds, half-yearly interest payments are made quickly and cheaply.

Increasing interest in this type of investment is now beginning to come from outside Holland. Dutch exchange control policy regarding capital imports through the private placement market has been relaxed in some respects. But the central bank maintains a watchful eye. Prior consent has to be sought for guilder loans being raised partly or wholly from non-residents and involving Fl 16m or more per domestic borrower.

As for yield structures, the market as a whole is subject to a number of diverse influences.

Yields in the public bond market have been easing

lower in recent weeks and the state which had to pay 11½ per cent for ten-year funds as



recently as March got away comfortably with a 10 per cent coupon in June.

The Government's financing requirements are likely to exert renewed upward pressure on long-term rates in the months ahead but the comfortable position of the guilder within the EMS is allowing short-term rates to trade at levels only modestly

above comparable deposit rates in West Germany.

Looking further ahead, the performance of guilder bonds is likely to continue to shadow the German market where interest rates are being kept high by tight credit policies. These are unlikely to ease much before the final quarter of this year.

Jeffrey Brown

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DUTCH CAPITAL MARKETS VII

Insurance companies find new hunting grounds abroad

NOW THAT foreign expansion by the Dutch insurers appears to be accelerating, some people may well be wondering whether the companies have lost interest in the domestic market altogether. At any rate, Nationale-Nederlanden, the country's largest insurance concern, appears almost embarrassed by it all.

Expansion

Judging from the recent foreign expansion activity it appears that the insurance companies, though favouring the U.S., are not ignoring the European market any longer.

The take-over trial and intend to remain so in the foreseeable future. Says The Hague-based Ennia in its 1979 annual report: "In working out our policies for the coming years we have in no way modified our belief that Ennia must aim at activities outside the Dutch insurance market."

Ennia also underlined its continuing interest in further expanding in Europe through the acquisition of the Spanish company La Galicia, which concentrates on accident insurance. An Ennia spokesman said the company was "looking around in the U.S." Ago, the mutual insurance company, announced its first U.S. acquisition recently.

Much of the surge in foreign expansion activity is attributable to the companies' wish to spread risk and to the fact that the saturation point is nearing in the domestic insurance market, given the geographic limitations of the country.

Though refraining from expressing outright pessimism about the general outlook for

domestic developments, Ennia says in its report: "Although the continued improvement in general insurance business is gratifying, the results have not yet satisfied even the most modest profitability requirements. This is related to the high level of competition caused by a surplus of insurance services being available on the Dutch market."

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DUTCH CAPITAL MARKETS VIII

Government spending will need a new prop

THE DUTCH GOVERNMENT expects its borrowing to reach a record level this year. The efforts of two successive Administrations and of the monetary authorities have been unable to reduce the borrowing requirement.

This has led to the charge that the public sector has crowded private industry out of the capital markets. However, a real clash between the public and private sectors has been avoided so far since industry's own problems have meant it has not been an active borrower.

If industry is to be the motor of the country's economic recovery it must be given more room to borrow. High interest rates—real interest rates have been at record highs of up to 5 per cent recently—act as a further disincentive for industry to invest.

Central government spending this year, including money channelled through a number of special funds, is expected to amount to Fl 131.5bn (\$63.3bn) this year compared with revenues of Fl 118.2bn. The Fl 13.7bn deficit amounts to 4.75 per cent of national income, according to revised estimates released in June.

When spending by the provincial and other lower authorities is taken into account, the Government's total borrowing requirement, including funds needed to repay loans, is expected to amount to Fl 17bn compared with Fl 15.9bn in 1979. By mid-June the Government had reached agreements to raise all but Fl 3.4bn of this figure. The total deficit will rise to 5.75 per cent of national income from just over 5.5 per cent in 1979.

The picture was gloomy enough in the original budget estimates but the sluggish economic performance and the lower than expected tax revenues led to a further worsening of the outlook.

Without hastily announced additional spending cuts of Fl 3bn this year, borrowing would have reached 6.5 per cent of national income. The cuts are intended to bring it back to between 5.5 and 6 per cent.

Welfare

The Netherlands' progressive and comprehensive social welfare system has its price. Public sector spending as a share of national income rose to 64 per cent from 36 per cent in

the 20 years up to 1980. While the growth of government spending on goods, investment and wages rose only moderately, transfer payments to meet the welfare bill have risen sharply. Generous increases in the level of the minimum wage and the indexation of security benefits pushed up the cost while the slow down of economic growth meant more people were in need of some form of welfare payment.

Natural gas revenues are rising in line with oil prices but the depletion of the Dutch gas reserves will remove a major prop for government spending. Gas revenues have accounted for more than a third of all non-tax revenues in recent years. The original revenue forecast for 1980 was Fl 8bn though this sum will be higher as a result of recent oil price increases.

The Dutch are now trying to renegotiate gas export contracts to allow a fuller and faster adjustment of the price to that of oil.

A Finance Ministry study carried out in the mid-1970s concluded that the Government's deficit could rise temporarily, though in the long term it should be reduced. Sluggish economic growth, a continuing

high level of government spending and the rise in unemployment have led though to an increase rather than a reduction over the past five years. The Government has encountered strong resistance at home to its efforts to redistribute wealth between the private and public sectors.

Dr Arnout Wellink, Treasurer General at the Finance Ministry, said: "In retrospect the system was over-optimistic in judging outside influences and in assessing the readiness among people to moderate their demands. It is essential that we reduce the high financing deficit."

He cited a number of factors which should ease the Government's position. Wages—which are used as a base to calculate a broad range of public sector salaries and social security payments—have been subject to controls this year. Efforts made in recent years to reduce industry's costs should start to show up in industrial performance while gas revenues will rise in line with the higher oil price.

Significantly, the consensus is growing that the financing deficit is too high. All political parties, including the Labour Party, now agree it must be

reduced.

Dr Wellink does not feel that the Government has crowded the private borrower out of the capital market even though government bond issues now number eight a year compared with one or two in the early 1970s. Interest rates are high but that is mainly due to outside pressure, he pointed out.

As a member of the European Monetary System, the Netherlands keeps the guilder within the agreed fluctuation limits by means of its interest rate policies.

"We have always worked with the capital market. We have not issued tax-free loans as some people have suggested we should, nor have we set the yields on our loans above the market rate. We use the tender system for our borrowings. The fact that we have not had to offer above-market rates proves, in my view, that we have not disturbed the market."

Dr Wellink's view is not universally shared. "The private capital market is closed to industrial borrowers, with a few exceptions," said Dr Henk Kruisinga, a board member of the Akzo chemical group, recently.

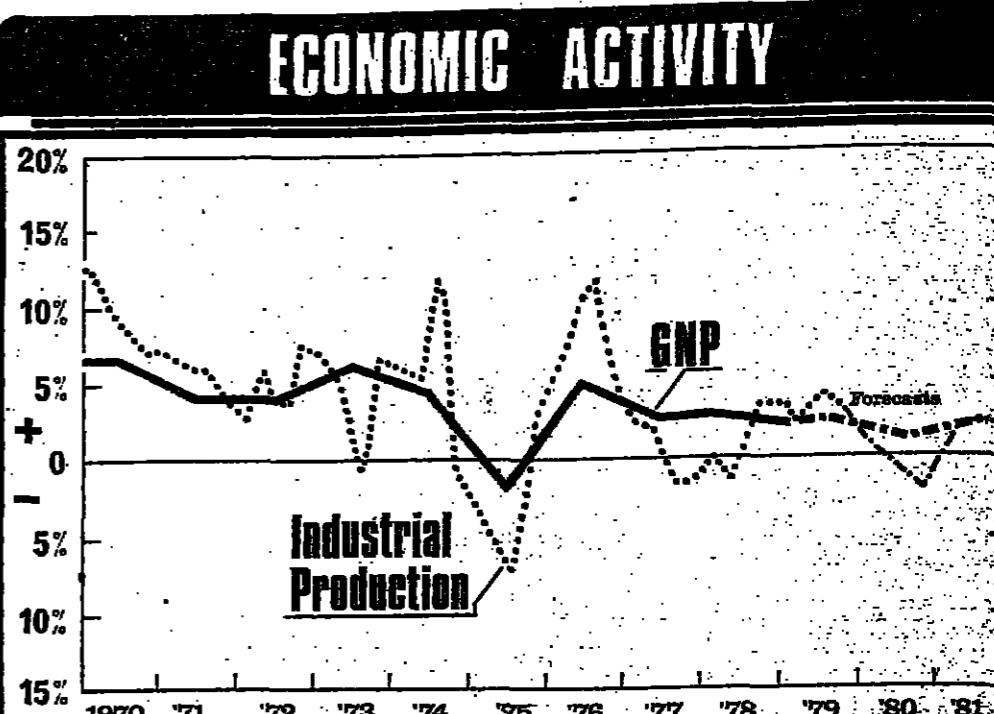
"The same applies to the public capital market, since this is largely dominated by the Government's activities."

Competition between the different public bodies means that industry faces exorbitant rates of interest which almost prohibit borrowing, he concluded.

Banking economists also do not underestimate the size of the problem. The Government's financing deficit has reduced its ability to take measures to stimulate the economy as well as pushing up capital and money market rates.

However, an economist at one major bank took the view that even if the Government does not reduce its borrowing to 5.5 per cent of national income, a figure of 5.75 to 6 per cent did not represent a dramatic worsening. "The 6 per cent limit the Government has set itself has become a magical figure which is not so significant in economic terms."

The Central Bank is extremely worried about the large deficits. The curbs it has imposed on bank lending are not only aimed at controlling liquidity and ultimately inflation but also are seen as a warning to the Government to mend its ways. By skirting the issue of the size of the borrowing requirement the problem



only becomes more pressing and more difficult to solve. Dr Jelle Zijlstra, the Central Bank President, warned in his latest annual report.

The Government funds its deficits from three main sources. It has about one-third of its borrowing needs—about Fl 4.5bn in 1979 and 1980—from the civil servants pension fund, which is required to place much of its own income with the Government.

Threat

The capital market is a major source of funds though the rapid growth of recent years is now over, in the view of the Finance Minister, Mr. Fons van der Stee.

The Government has already borrowed Fl 4.3bn on the public capital market this year—compared with Fl 4bn in 1979. The private capital market, where borrower and lender agree the loan conditions in confidence, has increased greatly in importance since it was first tapped in 1976. Private borrowings already total Fl 3.2bn and may equal public issues this year for the first time.

The most controversial method of borrowing is the issue of Treasury Bills. This "monetary financing," instead

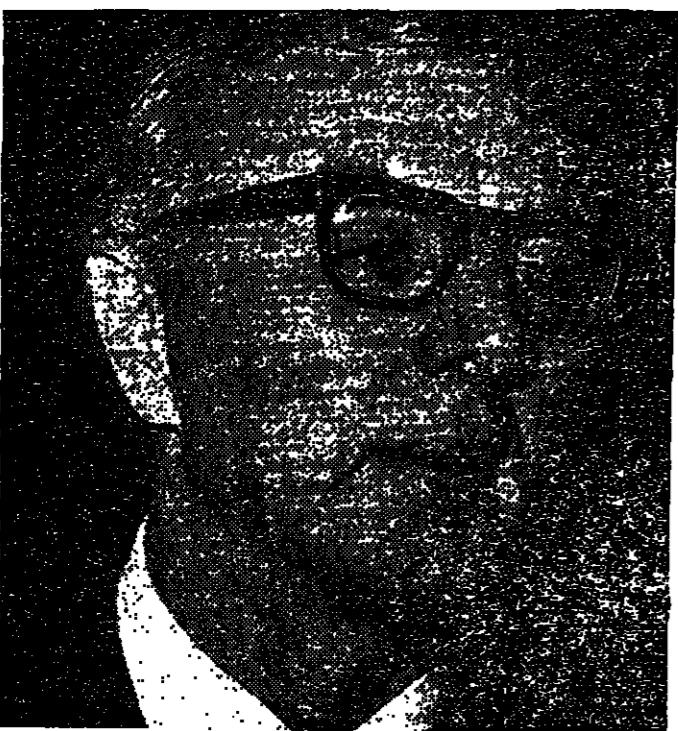
of drawing on capital market funds, creates additional liquidity and ultimately fuels inflation. It is understandably strongly disapproved of by the Central Bank.

The Government first had recourse to monetary financing in 1975. Initially it was able to use up the Treasury account consisting of accumulated Government deposits at the Central Bank. This account was reduced to Fl 2.5bn at the end of 1979 from Fl 6.3bn five years earlier and the Government has now been forced to make more frequent issues of Treasury bills. Placements totalled Fl 6bn in 1975-79 and have amounted to Fl 1.7bn so far this year.

Borrowing abroad would appear to be a partial answer but this has been firmly rejected as being inflationary and as delaying the solution of the underlying problems. The Dutch Government has had no foreign debts since 1976. It should be noted, however, that foreigners have invested in Dutch state loans while restrictions on foreign borrowing by banks in the Netherlands were recently lifted.

The government faces some difficult choices in compiling the 1981 budget, which is the last of its present term. Further spending cuts are believed to amount to Fl 6bn are being considered and Mr. Dries Van Agt, the Prime Minister, has hinted at reductions in welfare benefits. Previous spending cuts have been insufficient to halve the growth of the government deficit. Time and the country's gas reserves are running out too quickly for any further delay.

Charles Batchelor



Mr. Fons van der Stee, Finance Minister (right), who believes that the capital market's rapid growth is over. Left: Dr. Jelle Zijlstra, president of the Central Bank, whose report warned the Government about the size of its borrowing requirement

How can a bank that's so unknown be so well-known on stock exchanges?

Peculiar, isn't it? For such an obscure bank, Pierson is a leading light on stock exchanges and among private and institutional investors.

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Newsprint cartel and the men from DG4

BY MAX WILKINSON

AT 9 a.m. the bureaucrat's equivalent of dawn, two smartly dressed men from DG4—the EEC's Directorate General No. 4 burst into the London office of Press Papers, the marketing company for Scandinavian newsprint and removed a bundle of documents.

The raid, on a cold February morning in 1977, showed an agility seldom noted among EEC officials and it signalled the start of a major operation throughout the capitals of Europe to search and possibly destroy cartels in the newsprint industry.

This week, after nearly three and a half years, Directorate General No. 4, the sheriffs of EEC competition law, were able to report that their mission has been, to some extent accomplished.

The main newsprint producers in Sweden and Norway announced yesterday that Press Papers will be downgraded to a servicing and distribution organisation, and that plans are in hand for the companies each to set up competitive marketing and pricing organisations.

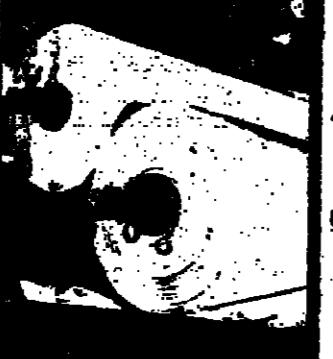
The success is more remarkable because it shows that the writ of DG4 can be made to run far beyond the boundaries of the Nine, even though the articles of the Treaty of Rome can only be applied in detail to trading stations, like Press Papers, which are physically on EEC soil.

However, like the old Federal Marshals in the West, the men from DG4 are discovering that the law is a rather blunt instrument for dealing with an industry in which the goodies and the alleged baddies have formed extremely subtle and longstanding relationships.

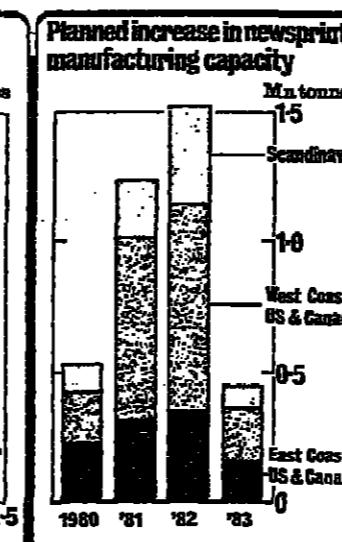
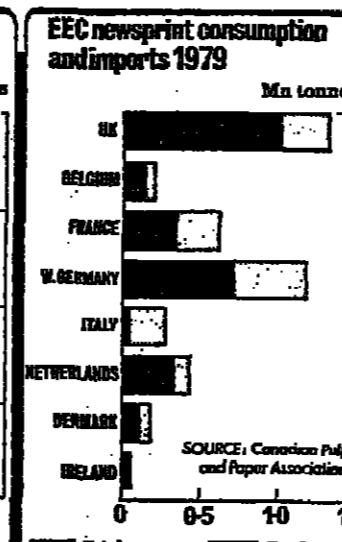
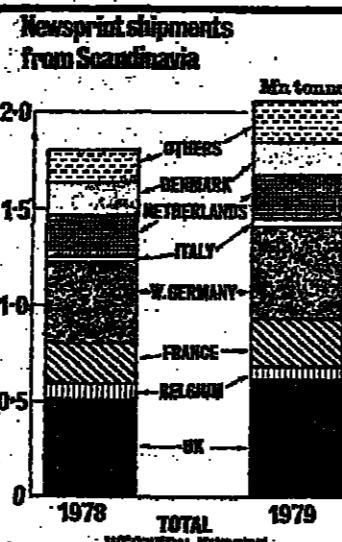
Carriers in the newsprint industry have a long and respectable tradition, particularly in Britain, where a joint organisation of producers was needed to administer rationing after the war.

The Newsprint Supply Com-

NEWSPIRNT: SUPPLY AND DEMAND



CANADIAN NEWSPIRNT SHIPMENTS 1979 (1,000 tonnes)	
Total	1979
Canadian market	4,880
U.S. market	5,771
West Europe	5,855
Source: Canadian Pulp and Paper Association	



principles which sustains the operation of DG4. Clearly an attempt to sustain prices against market pressure implies if not a cartel, a highly developed rapport which enables everyone to arrive at the same figure independently. This is what the current investigation by the team of Eurocrats is seeking to stamp out.

However the Scandinavians' main competitors in Europe, particularly the two remaining UK newsprint manufacturers, Bowater and Reed, are less likely to be pleased. Both the UK companies are selling newsprint at a loss, because prices dictated by much larger Canadian and Scandinavian operations cannot cover the high cost of energy and raw materials in the UK, where mills are in any case smaller, older and less efficient. Similar cost pressures apply to many smaller mills throughout

Scandinavians were forced into line shortly afterwards.

The new aggressiveness by the Canadians is illustrated by the fact that in January and February this year exports to Europe shot up by 17 per cent and 47 per cent respectively. In the longer term, as the graph shows, manufacturing capacity in North America is expected to increase by about 6 per cent a year for the next four years, while demand, which follows U.S. economic growth, is unlikely to increase by more than an average of 3 per cent a year.

So as one worried executive remarked: "There is going to be a hell of a lot of cheap newsprint trying to get across the Atlantic by 1984". Even in small amounts Canadian newsprint will tend to hold European prices down and give many more worries to DG4.

UK ANNUAL NEWSPIRNT PRODUCTION

	(in thousands tonnes)
1967	712
1968	726
1969	790
1970	757
1971	576
1972	468
1973	412
Total imports	1,382
Total consumption	3,620
Source: Index, estimates	

*Annualised rate based on 1st quarter.

new markets, particularly in Europe.

The U.S., with consumption of over 10m tonnes a year is far the largest user of newsprint, and Canada much the largest producer.

Even a small recession in the U.S. therefore puts pressure on Canadian producers to divert supplies to Europe in order to keep their mills running flat out. At present Canadians with their huge forests can land newsprint in the UK at a cost which is some £15 to £20 per tonne less than the cost to a Scandinavian manufacturer.

Since it is rarely possible to develop the European industry against overseas competition would almost certainly therefore require a long-term policy for pricing and co-operation in the EEC which runs directly counter to the efforts of DG4.

For that reason, manufacturers are extremely anxious to moderate their competitive instincts by exchanging information about future demand and plans for increasing capacity.

The reason is that modern paper mills are built the size of cathedrals at costs which can be at least £100m for a new plant. A single new newsprint mill producing 200,000 tonnes a year could supply the whole of Belgium or getting on for a third of the requirements of France.

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Companies and Markets

UK COMPANY NEWS

Imperial Continental Gas shows 15% profit rise

TAXABLE PROFITS of Imperial Continental Gas advanced by 14.9 per cent from £33.39m to £38.35m, in the year ended March 31, 1980, on turnover 21.3 per cent higher at £227.48m, against £187.72m.

The pre-tax advance was helped by a 14.1 per cent increase in share of associates' profits, and an 11.8 per cent rise to £6.59m in investment income. There was also interest receivable of £1.16m, compared with £0.42m payable.

The share of associates represents IC Gas's main investment in Belgian public utilities, while investment from income includes dividends paid by Petrofina and Intercom.

The net total dividend is stepped up from 18.08p, with a final of 13p, as forecast in February at the time of the acquisition of CompAir. A two-pence scrip issue is also proposed. Stated earnings per £1 share are 6.15p higher at £2.58p.

Tax took £10.46m, against £9.31m.

Calor Gas Holding Company, one of the group's main UK subsidiaries, raised taxable profits by 5.9 per cent to £13.2m (£12.46m), on turnover 23.2 per cent ahead at £206.88m (£167.55m).

Centrica Power and Light, the group's oil and gas exploration and production outfit, swung from pre-tax profits of £30.00m to a loss of £3.24m. This was due to increased interest charges relating to the financing of the development of the Maureen oil field. Turnover rose slightly to £2.47m.

Although the directors consider it appropriate to treat CompAir as a wholly-owned sub-

HIGHLIGHTS

The Lex column discusses the implications for share ownership set out in the Green Paper and analyses the £28.5m rights issue launched yesterday by S. and W. Berisford, the commodity group whose bid for British Sugar Corporation is the subject of a reference to the Monopolies Commission. The column also tests the City's reaction to the placing of the NEEB stake in Ferranti. Elsewhere, the proprietors of Hay's Wharf has received an approach from the Kuwait Investment Office and Britannia Arrow is getting together with the Schlesinger Unit Trusts stable. Courage has acquired a controlling stake in the "Happy Eater" fast foods chain. Profits from Imperial Continental Gas expanded by 5.9m to £38.35m and the group is proposing a scrip issue. Avana has performed well in difficult conditions but the collapse in demand for sugar confectionery has hit Geo. Bassett. Tricentrol, reporting unexpectedly early, has boosted profits and placing shares in the U.S.

sidiary as at March 31, 1980, its accounts have not been compiled since it could have been impracticable and would have involved expense and delay out of proportion to the value to stockholders, they state.

Year

Turnover	1979-80	1978-79
Trading profit	227,738	187,720
Associates	18,267	17,109
Interest receivable	12,336	10,812
Interest payable	1,151	1,244
Profit before tax	38,353	33,385
Tax	10,462	9,315
Net profit	27,891	24,063
Dividends	17,831	15,930
Retained	10,060	8,133
+ Payable.		

● comment

The results from IC Gas are eminently satisfactory: Calor Gas had a good enough increase in volume in the first nine months of the year to March to make up

for a poor final quarter, while the result of the mild winter, while the Belgian utility business, consolidated on a calendar year basis, had the benefit of the severe winter of 1979. But the market in the shares, up 23p yesterday at £38.35m, is dominated by the group's North Sea interests rather than its industrial base (now enlarged by CompAir) which, although trading to budget at the moment, may find the going very hard later this year. The market seems indifferent to delays in the Maureen production schedule, so long as indications from the magical T block are good. Taking a line through LASMO, half the contribution may be accounted for by oil that has a long life, more years in the ground. On this basis the industrial interests stand on more than 10 times fully taxed earnings; the shares are not exactly cheap, but sellers are scarce.

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Tensia purchase gives BP stake in Continental detergent market

BY RAY DAFTER, ENERGY EDITOR

British Petroleum is to buy the Belgian Tensia Group, one of Western Europe's major detergents manufacturers, for a sum believed to be between £25m and £35m.

The acquisition, part of a wider diversification strategy, will give BP an important stake in the growing Continental detergents market. It already has a significant share of the UK market following its takeover in 1978 of Robert McBride (Middleton).

Tensia, whose gross sales last year totalled some Bfr 6bn (£23.7bn), is based in Liege with main production plants in Estaimpuis, Lembeek and Liege (Belgium), Zaandam (Holland) and Wuppertal (West Germany).

The company manufactures, blends and packages — mainly for the private label market — a wide range of household and industrial detergents and allied products. Its main business is carried out through wholly-owned subsidiaries in Germany, Belgium, France, Italy and the UK, through associated companies in Switzerland and Spain, and agents and distributors in other parts of the world.

SERCK'S £1.64M AMERICAN BUY

Serck Limited has acquired the whole of the issued capital of Baker Filtration Company, of Huntington Beach, California, for a cash consideration of £1.64m. Baker Filtration supplies water and wastewater treatment equipment to the oil industry, general industry and municipal projects.

The acquisition gives Serck, heat exchangers and valves; control equipment, vehicle exchange parts, etc., access to the American markets served by Baker and is another step in its strategy for expansion into higher technology areas.

In 1979, Baker Filtration earned profits before tax of £217.000 and had net assets of £93.000.

Burtonwood Brewery near £2.2m

AN ADVANCE from £0.99m to £1.05m in the second half enabled Burtonwood Brewery Company (Forshaws) to lift trading profit from £1.6m to £2.17m for the year to March 31, 1980. Sales were £1.87m better at £14.6m.

At half-time, when profit improved to £0.05m (£879.238), the company warned that trading conditions indicated that overall growth may be difficult to maintain in the second six months.

Stated earnings per 2p share are down from 13.7p to 8.13p, and the final net dividend is effectively raised from 4.18p to 3.45p for a total of 4.098p (adjusted 4.4063p).

Turnover for the year moved ahead from £38.18m to £39.55m.

● comment

Fabric supplier and distributor Rexmore made a 14 per cent profit gain at the trading level but then saw the improvement more than wiped out at the pre-tax level by high interest charges. All divisions of the company did well except the upholstery weaving division, which is fighting imports of dralon velvet, and made a loss for the year. The division has been reorganised and has new polypropylene products that the company hopes will do better. Rexmore anticipates a difficult

year, however, and is concentrating on reducing stocks and borrowings. On a slightly increased dividend, the yield at 2p, unchanged yesterday, is a nervous 18 per cent and the p/e on stated earnings 4.7.

The full-time pre-tax figure was struck after an exceptional loss this time of £1.2m.

After a 587,000 tax charge (£4.000 credit), extraordinary debts of £288,000 (£227,000), interest charges up from £32,000 to £1.02m and dividends which absorb £500,000 (£427,000), the retained profit came out at £43,000, compared with £74,000.

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Tricentrol over £19m halfway

ALTHOUGH ESTIMATED pre-tax profits of Tricentrol advanced from £5.0m to £7.86m in the second quarter to June 30, 1980, they were down on the first quarter's figures of £11.73m.

The second quarter's estimates are below those for the first three months because of lower Thistle Field production due to a leakage in the Thistle Dunlin pipeline. Temporary mechanical repair work was also required to the water injection equipment related to the oil-import Thistle Field. Strong sterling also cut into oil revenues. Tricentrol derives around three quarters of its profits from the North Sea, where it holds a 9.6 per cent stake in Thistle; and difficulty there has an immediate impact on group earnings.

On the commercial side, there was a second quarter loss, but the company has not provided details. To complicate matters, interest charges are well up, partly because of recent acquisitions. The market was certainly taken by surprise yesterday since Tricentrol figures were not expected at this stage and the reason behind it is a large North American placing of shares, a controversial move which may be used for future acquisitions. No interim dividend has yet been announced, but the group's historic yield is 2.5 per cent.

Petroleum revenue tax for the six months was £7.05m (£2.05m), with the second quarter taking £1.95m (£1.15m). Corporation tax in the first half amounted to £5.01m (£1.13m) with the second quarter accounting for £2.17m (£3.00m), leaving net profits after six months at £7.56m, compared with £4.08m.

As a result of the present UK economic recession and the high cost of borrowing, commercial operations experienced a modest loss in the second quarter and for the half-year their contribution was less than half of the equivalent period of 1979.

Earnings per 25p share for six months to June 30 are shown as 13p (9.3p) basic, and 13.8p (9p) diluted.

Tricentrol is a British international resource exploration and production company with wide ranging commercial activities.

● comment

Although Tricentrol's interim pre-tax figure is more than double last year's, second quarter earnings are down by a third on the first three months of the year. The cause of the shortfall was a pipeline breakage and

repair delay on water injection equipment related to the oil-import Thistle Field. Strong sterling also cut into oil revenues. Tricentrol derives around three quarters of its profits from the North Sea, where it holds a 9.6 per cent stake in Thistle; and difficulty there has an immediate impact on group earnings.

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Bassett plunges to £1.3m loss and passes final

AFTER a midway dive in pre-tax profits from £1.91m to £0.23m, George Bassett Holdings, the confectionery manufacturer, has finished the year to March 31, 1980 with losses of £1.31m compared with a surplus of £1.33m.

The final dividend is omitted because the board says all resources should be concentrated on the vital task of profit recovery combined with a substantial reduction in bank debt.

The interim payment of £0.6425m per share represents the total for the year, compared with £0.54123p in 1978-79.

A further 250 redundancies have been declared, in addition to those at the Uddington confectionery factory which is being phased out by mid-July.

Interest charges this time jumped from £6.21m to £12.2m, and the pre-tax loss is also struck after an exceptional debit of £2.00m.

Despite an 8 per cent decrease in domestic sales throughout the industry, due largely to higher VAT, the sugar confectionery division produced reasonable trading profits, say the directors. It lifted turnover from £31.5m to £24m and stepped up its UK market share by 0.6 per cent.

The decline in UK sugar confectionery business had an adverse effect on subsidiary GDS Transport, which was almost totally geared to this trade, and which in turn added to the problems of the specific foods, leisure and distribution division.

Loses are being stemmed by disposing of, or letting out, sur-

plus warehouse space, disposing of surplus vehicles and reducing the workforce and manufacturing base, the latter replaced by the carriage of other goods normally distributed through the same channels.

The financial advantages gained by Patterson's Scottish Shortbread from the successful Purdy Cakes from Great Yarmouth to Livingston were offset by a general decline in the UK confectionery market in the final quarter.

In spite of a sharp fall in toys and games sales, Adam Imports and AA Hales contributed substantially to profits. Piped Flower Kit was sold during the year for satisfactory prices.

The growing strength of

UK COMPANY NEWS

مکانیزم انتقال

Avana passes £4m and raises dividend to 5p

With turnover up from £28.3m taxable profits of Avana Group for the year to March 29, 1980, advanced from £2.2m to £4.1m, although half-year figures were only fractionally ahead at £1.8m, compared to £1.4m, the board was confident that despite trading conditions becoming more difficult, results for the year would be better than last time.

The final dividend is raised from 2.35p to 3p net, which makes the total 5p, compared with 3.5p.

TODAY Tax took £585,005, against £438,718, and earnings per share are given as 17.86p (15.05p).

The results of the cake manufacturer Baker and Confectioners, which is a major supplier to Marks and Spencer, reflect product and method development to get along with heavy capital spending on new production lines.

The group has been able to cope with pressure brought about by fierce competition in the food manufacturing industry with an outstanding performance from its Fleurs de Lys meat products subsidiary and the success of De L'Or fruit juice.

The current financial year has got off to a record start, and the board forecast that interim results will underline progress in all directions—with De L'Or leading the way.

Apart from reflecting profit growth, the dividend also reflects the group's future prospects.

Comment It is a measure of Avana's suc-

BOARD MEETINGS

The following companies have notified dates of board meetings in the Stock Exchange. Such meetings are usually held for the purposes of confirming dividends. Official indications are not available as to whether dividends are interim or final. Capital and share dividends shown below are based mainly on last year's timetable.

FUTURE DATES

Intertel—A. G. Barr, Blundell & Fawcett—C. G. Clegg, Associated Cinemas, Hampton Gold Mining Areas, Sopromex, Symonds Engineering, Technology Investment Trust.

INTERIM DATES

Associated Discount Investors, Capital Trust, NCR, National Westminster Bank.

Pharmaceuticals, Engineers, Distillers, Hollies, Hoffmann-La Roche, Kappa, Keltex, Lucas, Lansons, Margate Investments, Rank Hovis McDougall and Kegan Paul, Wyndham Engineering.

July 21 July 8 July 9 July 22 July 10 July 17 July 19 July 17 July 20 July 4 July 9 July 5 July 23

applying heavy pressure on manufacturing margins, Avana has again been forced to turn away business and the 1.6 per cent sales rise implies little if any volume growth. The company is optimistic about the current half, with meat pies and fruit juice continuing to do well, and over the longer term there are major potential benefits from Avana's entry into the coffee market. At 140p, the shares trade at 14 times fully-taxed earnings and yield only 4.2 per cent. That expects a lot but Avana has a strong balance sheet, and an impressive record. Furthermore, it is likely to pay a low level of mainstream corporation tax for the foreseeable future.

Negotiations to sell the Rolls-Royce activities of Appleyard (Glasgow) are in progress and it is hoped that this will reduce the number of eventual redundancies. In addition, the separate small BI branch at Helensburgh will be sold as a going concern.

The group's Craw Road depot in Glasgow is already being offered for sale and in due course the Kirle Road premises will also be placed on the market.

The group reaffirmed its intention to continue its other operations in Scotland based in Edinburgh, Renfrew and in Ayrshire.

There is no update on the group's fast returns that the group invested around 5 per cent of sales on fixed assets last year and finished up with £3m of cash in the bank. Income from these deposits flattens the pre-tax margin slightly (it has increased from 10.5 to 10.8 per cent) but the main reasons for the improved profits remain tight cost control, modernisation of plant, the introduction of new product lines and an insistence on realistic pricing. With retailers

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BIDS AND DEALS

BELGRAVE (BLACKHEATH) LIMITED

Manufacturers and Machinists of Engine Valves and Electrically Upset Forgings for the automotive, agricultural, mining and machine tool industries. Hot and cold forged fasteners for all users.

Return to Profitability

Year ended	31.1.80	31.1.79
Turnover	£ 3,815,321	£ 3,858,281
Group Profit/(Loss) before Taxation	£ 92,169	(£ 55,310)
Profit/(Loss) Transferred to Reserves	£ 19,212	(£ 67,381)
Dividends per Share	1.5p	1.0p
Earnings per Share	2.1p	(1.2p)

Extracts from the Statement by the Chairman, Mr. C. H. Pittaway.

Results and Dividend

I am pleased to announce that the return to profitability forecast this time last year has been achieved despite the effect of strikes in the engineering, steel and transport industries and an unprecedented level of minimum inflation rate. The profit for the Group was £92,000 (1979/80 £(55,300)). Belgrave Engineering is now in a position from which it can make a better contribution to the Group although, as I write, the engineering industry, especially the automotive and tractor sections which absorb much of our production, is feeling the recession very sharply. The Directors nevertheless feel able to recommend an increase in the ordinary dividend from 1p per share to 1.5p.

Belgrave Engineering Ltd.

Much of the reorganisation which I outlined in my statement last year is well advanced. The Engineering Company is now a self-operating unit with its own Board and has transformed a 1978/9 loss into a modest profit. All our steel is now stored and prepared in one place and our despatch and stores functions too have been unified. The finishing machines are already under one roof and management; and our forging operations will also be brought together. All concerned are taking advantage of these changes to reduce cost and working capital requirements with an effect on our overdraft which can be seen in the accounts, and in seeking new outlets for our products and services.

G. & A. Finney Ltd.

Finney has of course been a separate subsidiary for many years, with its own Board. It has this year yet again increased its contribution to Group profits and I congratulate its Directors and Staff on this achievement.

Belgrave (Blackheath) Ltd.

The Board of the holding company is now free to concentrate on strategic issues and has an ongoing programme associated with planning, rationalisation, finance, property and the development of the Group's management.

Directors

I report with regret the resignation from the Board of Francis Durie Kerr who considers that time has arrived for his retirement. For many years, particularly when he was the only non-executive Director, he put forward the shareholders' point of view to the alternative industrial point of view of the executives. We shall greatly miss his attendance, help and encouragement at our meetings and wish him a long and happy retirement. The Board has elected the Dr. I. D. Nussey as a non-executive Director; you will be asked to approve this appointment at the A.G.M. He brings experience in management techniques from his association with international companies and from his position on several government boards. We very much appreciate his attendance at Board meetings and the investigations he has carried out.

I would like to recognise all those who have supported the Company in another difficult year. It is a measure of the loyalty of our employees that of a record Group recognition dinner, no fewer than 30 gold watches were presented for long service. It is only through the efforts of these and all our other employees that we have been able to bring the Company back to profitability. I, and my fellow Directors, appreciate the support and co-operation that has come from all sides.

Prospects

The Company is in good heart and while the industries we supply and the short term economic climate do not seem particularly healthy, we are in good shape to remain competitive and profitable.

BELGRAVE WORKS • RALESOWEN • WEST MIDLANDS

SIMS goes to Britannia Arrow Holdings. for £2.8m

BY TIM DICKSON

Britannia Arrow Holdings, the group formerly known as Sister Walker Securities, announced yesterday that it is paying £2.8m. for Schlesinger Investment Management Services (SIMS).

The merger between Schlesinger and Britannia Financial Services, Britannia's investment management division, will create an investment management group with total funds of over £400m in unit trusts, pension fund, private client and institutional monies. The combined group expects to be the fifth largest unit trust operation in the UK.

The terms of the deal are that half the consideration for SIMS will be paid in cash, the rest by the issue of 5.6m ordinary Britannia Arrow shares. Of these 2.3m will be taken up by Mr. Peter Baker, Mr. V. Harris and Mr. F. Noyes, three SIMS directors who own roughly 20 per cent of the SIMS equity.

The rest of the newly created Britannia Arrow shares will be taken up by London Trust, already a major shareholder and now the holder of 17.68 per cent of Britannia Arrow's shares. Only last month London Trust expressed its keenness to increase its existing stake. As a result of this deal SEI Limited, the major stakeholder with

roughly 80 per cent of the SIMS equity, will receive its share of the proceeds entirely in cash.

No tangible assets of SIMS and its subsidiaries at March 31 1980 were £398,000. Profits before tax in the year to the end of March 1979 were £153,000 but in the year ending last March these had turned into losses of £38,000. SIMS funds currently under management total £150m.

"The benefits of the merger will come both from extending the product range and through areas where we can concentrate on putting things together. I think this will be in the interests of both sets of unit-holders and of Britannia Arrow shareholders," Mr. Stuart Goldsmith, Britannia Arrow's investment director said last night.

Following completion of the deal the new group will have 38 authorised unit trusts under its control, as well as 16 unauthorised trusts managed from Jersey. There are no immediate plans to merge any of these funds, according to Mr. Goldsmith, who acknowledges that in view of the many overlaps this is highly likely in the longer run. Unit-holders, however, will be fully consulted, and in the meantime the Schlesinger and Britannia names will be retained to preserve the identity of funds.

Trident Life, the unit-linked life assurance company recently set up by the Schlesinger Group to General Reinsurance Corporation of the U.S., but which still retains close investment links with Schlesinger, will be joining the deal.

As Schlesinger admitted last night, the unit trust industry has been going through a lean time in the last 12 months. From Schlesinger's point of view the deal represents an arrangement which will provide greater security in the long run.

Minerals, the whole of the share capital of Thomas Hill-Jones of East London.

THJ, which had a turnover of £1.1m in its last financial year, processes and supplies black minerals mainly to manufacturers of graphite and graphite which will complement and expand the diverse range of specialty minerals supplied by Steetley.

When stating its opposition to the bid, Revertex said Yule Catto did not seem aware of the contents of agreements between the company and its international partners.

If the bid succeeded, options could be exercised "to the serious detriment of the on-going business of Revertex and its employees," it added.

It said no substantive talks on these points had been held with Yule Catto despite Revertex's requests for a meeting. Yesterday, Mr. Kenneth Bushell, Revertex's managing director, declined any further comment.

The Yule Catto bid is conditional on no changes occurring in any business agreements in which Revertex is now a party. Other major shareholders in Revertex are Prudential Assurance with 5.3 per cent and Britannia Assurance, with 7.7 per cent.

Management supervision of Lex Vehicle Leasing's operations will remain with Lex Service Group who will nominate the managing director. Terms and conditions of employment of the staff will not be affected.

BIDS AND DEALS

Courage buys control of Happy Eater

Courage is increasing its interests in restaurants by acquiring a 52.7 per cent stake in Happy Eater.

The brewer is paying £605,000 for 220,000 new £1 Ordinary shares of Happy Eater, a family restaurant chain owned by Michael Pickard which will retain its present holding of 198,500 shares—47.3 per cent of the new equity of the company.

Mr. Pickard, who is also chairman of Grattan Warehouses, Mr. Nigel Pickard, who is also chairman of Grattan Warehouses, the quoted mail order group.

Courage, which has been expanding its restaurant activities in recent years, mainly through the Fairstaff Taverns chain in the north and Chaucer Inns in the South-east, has agreed to provide additional financial facilities over the next four years to meet Happy Eater's plan to double the number of its restaurants during that period to 32.

AUSTRALIAN STAKE SOLD BY NEI

Northern Engineering Industries has sold its 39 per cent stake in International Combustion Australia for approximately £8m cash.

International Combustion Inc., which holds 12 per cent of NEI's capital, bought 8 per cent of the shares, the rest being placed on the Australian market.

Northern's share of the earnings of ICA consolidated into its group profits for the year to December 31, 1979, was £1.3m. The company proposes to continue to expand its activities in Australia through its existing wholly-owned subsidiary NEI Engineering Pacific (Pty) Ltd.

MOYLEM U.S. ACQUISITION

John Mowlem, the UK construction group, has signed a conditional contract to acquire the capital of Soltest of Illinois for \$8.4m (£5m).

Soltest's business is the manufacture and distribution of testing and laboratory equipment for civil engineering and general construction, as well as the related technical education market.

Soltest sales during the year to April 30 were \$1.3m, of which about half were exports.

The price consists of \$8m cash and \$1.4m promissory notes, payable over five years. A further \$1.1m in the form of a contingent note becomes payable over six years if certain levels of profit are achieved. Mowlem has made long-term arrangements for the financing of the acquisition.

The purchase consideration is based on tangible net assets of \$9.4m (including revaluation surpluses over book value of \$1.4m). Net profits before tax during the past five years have been between \$2.5 and \$0.6m.

gineer, is acquiring Frank Wigglesworth and Co., the power transmission subsidiary of Carlo Gavio, in a shares and cash deal.

The consideration will be payable by £4,000 cash and the issue of 250,000 new £2.168 ordinary shares of 25p each. The shares will not rank for the final dividend in respect of the year ended March 31, 1980 and have been placed with institutional investors. The placing and the placement agreement are conditional on a listing for the shares being granted by the Stock Exchange Council.

Wigglesworth's range of cables and drives is largely complementary to those of Wellman. Under the Wellman-Bridge Company, it is anticipated that the combined companies will be able to win a greater share of the power transmission market.

The book value of the net assets of Wigglesworth is believed to be £200,000. The loss before the year ended March 31, 1980, the loss before the year ended March 31, 1980, was £25,000 compared with a profit of £10,000.

Following the acquisition of Saga, More O'Ferrall will seek approval to double its authorized capital to £25m, and to make a one-for-one scrip issue.

Last year More O'Ferrall made profits before tax of £941,000 on sales of £11.53m. It already owns two subsidiaries in France and one in Belgium. These companies contributed sales of £3.77m and trading profits of around £230,000 in 1979.

C. T. BOWRING

The offer by Marsh and McLennan Companies Inc., insurance broker, for C. T. Bowring has been accepted in respect of 107,902,706 ordinary shares (97.46 per cent) and in respect of 1,180,287 preference shares (4.54 per cent). Offers now closed.

BOOKER McCONNELL

Booker McConnell announces that a majority of the public stockholders of International Basic Economy Corporation have now approved the plan of merger between IBEC and the agricultural interests of Booker.

These cover life assurance activities (Target Life), investment management and financial services (Target Trust Management), industrial interests (Dawney Day Holdings). It is intended that the operating companies referred to will all become direct subsidiaries of Hume.

WELLMAN BUYS WIGGLESWORTH

Wellman Engineering Corporation, thermal and mechanical en-

EUROPEAN OPTIONS EXCHANGE									
Series	July Vol.	July Last	Oct Vol.	Oct Last	Jan Vol.	Jan Last	Stock	Aug Vol.	Aug Last
ABN C	F.500	—	4	5.60	—	—	F.500	—	—
AKZ C	22.50	—	25	2	30	2.80	F.500	—	—
AKZ G	5.25	4	10	5.70	—	1.80	F.500	—	—
AKZ P	F.250	—	86	0.50	—	—	F.500	—	—
AKZ P	F.25	—	96	2.00	—	—	F.500	—	—
EX C	500	9	61	—	—	—	—	—	—
EX C	500	—	12	—	—	—	—	—	—
HEI C	F.250	—	15	1.90	—	—	F.500	—	—
HEI C	F.25	—	14	0.80	—	—	F.500	—	—
HEI P	F.50	13	6	—	—	—	F.500	—	—
HEI P	F.17.50	—	10	1.80	—	—	F.500	—	—
KIN C	F.250	—	20	2.00	—	—	F.500	—	—
KIN C	F.25	—	12	—	—	—	F.500	—	—
KLM P	F.60	30	3.50	—	28	5.70	F.500	—	—
KLM P	F.6	50	12.00	—	34	—	F.500	—	—
KLM P	F.100	—	50	7.80	—	—	F.500	—	—
MAT C	F.105.00	5	1.60	—	—	—	F.500	—	—
NN C	F.110	—	17	4.80	—	—	F.500	—	—
NN C	F.120	—	10	1.00	—	—	F.500	—	—
PHE C	F.17.50	—	110	0.90	—	—	F.500	—	—
PHE C	F.50	—	145	0.50	—	—	F.500	—	—
PHE C	F.17.50	81	0.50	—	—	—	F.500	—	—
PRD C	F.85	—	16	—	—	—	F.500	—	—
RD C	F.160	65							

New chairman for Giltspur



Mr. Ernest H. Sharp is to be chairman at the annual meeting on Sept. 25. He will succeed Mr. Newall Joseph, who is to relinquish the chairmanship to reduce his business commitments but will remain a non-executive director. Mr. Sharp has been a director since 1961.

*
Mr. Michael J. Bentley has been appointed a director of BIPRODERS from July 1. He has been made a director and joint vice-chairman of J. Henry Schroder Wagg and Company. Mr. John Gevert and Mr. David Walters have joined the Board of J. Henry Schroder Wagg. New assistant directors of that concern are Mr. S. I. N. Brisby, Mr. R. F. Cheetham, Mr. M. Johnson, Mr. E. R. Jones, Mr. T. H. Lambert, Mrs. J. Palm and Mr. P. C. Robinson.

*
Mr. R. P. Maggs has been appointed a director of R. W. STURGE (MOTOR UNDERWRITING).

*
Mr. J. D. Banks has become general manager of DUNLOP SEMTEX in place of Dr. George Vaughan, who has left the company to take up another appointment within the Group.

*
Mr. David V. Bonser, Mr. Peter L. Bowdon and Mr. George D. Murray have retired from the Board of COUNTS AND CO.

*
Mr. Donald A. Peacock has been appointed a director of the Metalworking Plantmakers Federation, British Metalworking Plant Makers Association and the Ironmaking and Steelmaking Plant Contractors Association.

*
Mr. John McLeod has been appointed a director of HARRISONS (MALAYSIAN) ESTATES.

*
Mr. Ian H. Greenaway has been appointed chief executive of CHARTERHOUSE MANAGEMENT COURSES.

*
Mr. R. L. Owen has been appointed a director of BREKMAR INTERNATIONAL and Brenmar Holdings, its merchant banking subsidiary.

*
Mr. F. C. Rowbottom has resigned from the Board of F. W. WOOLWORTH AND CO.

*
Mr. Douglas G. Horner is to succeed Mr. A. Victor Adey as chairman of MERCANTILE

*
Mr. William W. Flanz and Mr. Robert D. Hunter have been appointed senior vice-presidents at CHASE MANHATTAN BANK. Mr. Flanz was recently made Chase area co-ordinator for the Middle East, operating out of Athens. At the same time, Mr. Hunter became area co-ordinator for Europe, based in London.

*
The Secretary for Energy has appointed Mr. James R. Cowan as a full-time member of the NATIONAL COAL BOARD to succeed Mr. G. C. Shepherd, who has been responsible for industrial relations, when he retires on July 31. Mr. Cowan, at present area director of the Scottish Area of the NCB, has been a part-time member of the Board since February 1977.

*
Mr. J. E. Fletcher has been appointed chief manager, in charge of the loan syndication department at MIDLAND BANK INTERNATIONAL.

*
LAKE AND ELLIOTT is taking the following changes within its steel division. From August 1, Mr. Peter Hughes will be moving to the National Steel Foundry (1914) at Leven, Fife, where he will take over as managing director from Mr. David McLean who is seeking to reduce his responsibilities with the company. Mr. Hughes' place at Brinsford as director and general manager of Lake and Elliott Founders and Engineers, will be filled by Mr. Jim Carr, at present technical director of Lake and Elliott steel division.

*
Mr. William F. Sharp has been appointed director of METAL-POLY COMMODITIES.

*
Mr. T. W. Kirkbride has been appointed director and secretary of THE CONCRETE SOCIETY. From September 1, he takes over from Mr. A. E. Harman who

is leaving.

*
A contract worth more than £700,000 has been finalised between WEATHERMAKER EQUIPMENT and Tesco, whereby the former will supply and install 55 air-to-air heat pumps in new Tesco stores throughout the UK.

*
The council housing committee of the London Borough of Brent has awarded a contract worth around £700,000 for lift modernisation to BENNIE. Twenty lifts are involved covering a number of Brent's housing estates. The work covers fitting new vandal

resistant lifts and doors in heavy gauge stainless steel, and

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Companies
and Markets

UK COMPANY NEWS

Pauls & Whites

serves British agriculture and the food and drinks industry worldwide.

We produce malt, animal feed, food flavours, hop extracts, caramel, flour, pigs, seeds, vegetable oil and maize products.

Last year, thanks to the goodwill of our 25,000 customers and the efforts of the 2,300 people who work in the Group...

sales were up 17% at £220m.

£112m £129m £144m £188m £220m
1976 1977 1978 1979 1980

trading profit increased by 20% to £10.7m

£5.6m £6.4m £7.0m £8.9m £10.7m
1976 1977 1978 1979 1980

and despite doubled interest charges pre-tax profits reached £8.0m.

£4.4m £5.2m £6.2m £7.6m £8.0m
1976 1977 1978 1979 1980

earnings per share rose by 14% to 21.96p

and dividends were increased by 16% to 5.75p per share.

Copies of the Report and Accounts can be obtained from:
The Secretary,
Pauls & Whites Limited,
47 Key Street, Ipswich,
Suffolk.

PW
Pauls & Whites Ltd

MINING NEWS

U.S. coal production stays below President's target

BY GEORGE MILLING-STANLEY

AMERICA'S NATIONAL Coal Association estimates that U.S. coal production in 1980 will rise by some 6 per cent over the 770m tonnes produced last year. The Association has raised its estimate to 815m tonnes, compared with the forecast of 800m tonnes made in February.

Exports this year are projected at 55m tonnes, up from last year's 45.6m tonnes. The Association expects electricity utilities in the U.S. to consume 560m tonnes, compared with 525.8m tonnes in 1979.

In a recent letter to President Jimmy Carter, the Association predicted an annual rate of increase in coal consumption of between 4 and 6 per cent up to 1985, which would bring total demand by that year to within the range of 880m tonnes to 1.08bn tonnes.

The letter warned that this was still below the target of raising coal consumption to 1.2bn tonnes per year by 1985 which the President set in his April 1977 message on energy policy.

The letter, which accompanied the Association's third annual report on progress towards meeting the President's goal, pointed out that coal is currently supplying less than 20 per cent of energy needs in the U.S. This is far below its potential contribution.

The industry is in a position to mine about 100m tonnes more coal per year than is being used, because demand has grown more slowly than expected. This additional amount could reduce oil consumption by around 400m barrels per year, the Association said.

Mr. Carl E. Bagge, president of the Association, said in the letter that the nation has "reached a consensus on the need to increase coal use sharply, but a complex web of government policies and requirements is slowing the transition from other fuels." The report identifies problem areas and makes specific recommendations for changes.

"Action to reduce obstacles to an increased contribution from coal does not require abandoning environmental, health, safety or other goals or wholesale overhauls of laws and regulations," Mr. Bagge stressed.

"Instead, we need to identify and adjust those requirements which are more stringent than necessary, which introduce unnecessary delays or costs, or which do not reflect the best balance among national objectives."

According to the World Energy Conference Survey in 1977, the U.S. has the largest proven recoverable coal reserves in the world with 213bn tonnes.

The shares of Australia's Broken Hill Metals are to be listed on the Sydney Stock Exchange today after a 24-hour suspension, reports James Firth in Sydney.

The shares were suspended when Mr. Ron Mulock, the New South Wales Minister for Mineral Resources, issued a statement to the effect that the company had rights to prospect for coal at Michel's Flat in the state.

Mr. Mulock is chairman of Barix, a subsidiary of Pacific Copper Explorations.

BHMs had reported that it had reached agreement with Amoco Minerals of the U.S. to explore in the area.

Another Cooper Basin oil discovery

THE DULLINGARI Murta No. 1 well in South Australia's Cooper Basin has flowed light oil at the rate of 750 barrels a day. It is the fifth well in the region, four of which are on the Dullingari structure, to yield oil, and all the flows have come from the jurassic age rocks.

The hunt for jurassic oil reservoirs has been gathering pace over the past year. It began with a chance discovery of oil in 1978 in the Strzelecki No. 1 well.

Early experience with the jurassic had yielded water and the main target was the deeper permian age rocks, in which the gas fields which supply Sydney and Adelaide were found.

A second well, Dullingari North 1, found jurassic oil last year and the partners are now involved in an exploration programme to go back over the Dullingari field to find the extent of the reservoir.

No hydrocarbons of commercial significance were encountered and the well has been plugged and abandoned, after reaching a depth of 9,340 feet. Delhi, Santos and Vangas were participants in the well, as was Western Mining.

Meanwhile the Cooper Basin has proved a disappointment for the companies involved in the drilling of the Innamincka No. 3 exploration well, which also drilled through the jurassic zone which produced the Dullingari oil flows.

No hydrocarbons of commercial significance were encountered and the well has been plugged and abandoned, after reaching a depth of 9,340 feet. Delhi, Santos and Vangas were participants in the well, as was Western Mining.

RESULTS AND ACCOUNTS IN BRIEF

ALPINE SOFT DRINKS—Results for year ended March 29, 1980, win prospects reported June 14. Total capital and reserves £4.34m (£4.44m). Short-term debts £1.05m (£1.18m), £150,000 (£1.1m). Meeting, Birmingham, July 17, noon.

AMBER INDUSTRIAL HOLDINGS (subsidiary of Caledonian Investments)—Results for year to March 31, 1980, already reported. Shareholders' funds £1.26m (£1.1m). Net assets £2.71m (£1.58m). Meeting, Cayzer House, EC, July 21 at 2.30 pm.

ALLIER BREWERIES—Results for year to March 31, 1980, already reported. Shareholders' funds £4.545m (£3.815m). Licensed and other properties £333.2m (£340.7m). Capital reserves £462.6m (£207.5m). Revenue £1,260.2m (£1,180.5m). Bank overdrafts and other borrowings £265.3m (£299.8m). Chairman says group has made promising start to current year and is confident the good progress can be maintained. Meeting, Allier Breweries, EC, July 22 at 2.30 pm.

DAVENPORT KNITWEAR—Results for year to December 31, 1979, already reported. Shareholders' funds £2.91m (£2.18m). Current and bank overdrafts £75.552 (£54.301). Chairman says past year has been one of great difficulties which are still increasing. Major financial problems have been addressed with marked propensity to import increasingly competitive goods, besides ill for immediate future. Meeting, Liverpool, EC, August 15, 11.30 am.

READICUT INTERNATIONAL (rug kitting and textile machinery)—Results for the year to March 31, 1980, reported May 20. CCA statement shows pre-tax profits of £1.105m (£5.45m). Capital expenditure £1.037m (£2.03m). Current assets £1.22m (£3.47m). Group fixed assets £21.58m (£19.08m). Net current assets £23.8m (£23.5m). Meeting, Grosvenor Hotel, EC, on July 24, 10.30 am.

REEDICUT INTERNATIONAL (rug kitting and textile machinery)—Results for the year to March 31, 1980, reported May 20. CCA statement shows pre-tax profits of £1.105m (£5.45m). Capital expenditure £1.037m (£2.03m). Current assets £1.22m (£3.47m). Group fixed assets £21.58m (£19.08m). Net current assets £23.8m (£23.5m). Meeting, Grosvenor Hotel, EC, on July 24, 10.30 am.

SHIREBROOK MANAGEMENT COMPANY—Third interim distribution on behalf of Barrington High Field Fund for the year ended June 30, 1979, to September 24, 1980, 4.125p net, payable August 10. Total distribution for the year to date 10.125p (9s).

EAST LONDON MINER PRESS—Results for year ended March 29, 1980, reported June 3. Shareholders' funds £11.65m (£8.34m). Current and bank overdrafts £2.47m (£1.89m). Meeting, Manchester, July 10, noon.

SOUTHERN PLANTATION HOLDINGS—Results for 1979 and prospects, reported May 30, in full preliminary statement. Shareholders' funds £17.35m (£12.34m). Current and bank overdrafts £2.47m (£1.89m). Meeting, Peterborough, July 14, 2.45 pm.

UNITED ENGINEERING INDUSTRIES—Results for year ended June 30, 1980, reported May 21. Shareholders' funds £5.17m (£5.16m). Current and bank overdrafts £2.47m (£1.89m). Meeting, Manchester, July 10, noon.

WORMS WALKER AND ATKINS—Results for 32 weeks to February 29, 1980, already reported. Shareholders' funds £1.178m (£1.22m). Loan capital £22.904m (£22.672m). Current and bank overdrafts £965k (£1.341m). Overdraft £30.956m (£33.597). Meeting, Wakefield Post House, Ossett, July 17, 11.30 am.

BRENT WALKER (insurance group)—Results for 1979 reported on June 13 in full preliminary report. Shareholders' funds £457.023m (£1.05m). Current and bank overdrafts £1.05m (£1.05m). Meeting, 23 Tower Place, EC, July 16, 4.30 pm.

CONFORT HOTELS—Results for 1979 already known. Shareholders' funds

This represents 31 per cent of the total for the world, with the Soviet Union accounting for 23 per cent and China for a further 13 per cent.

The directors have explained to the Exchange that they hold a private lease in the area, but they recognise that the New South Wales Coal Mining Act of 1973 requires that such a lease needs the authorisation of the Minister before prospecting is permitted. BHM is to seek this authorisation.

Australia sees £9bn investment

Australia is on the threshold of an era of major investment in mining. More than A\$1.8bn (£9.3bn) is committed to new mining projects over the next few years according to figures released by the Federal Government, reports Patricia Nelly in Canberra.

In addition, some A\$9.5bn is earmarked for manufacturing projects. In all, 250 mining and manufacturing projects are now at the committed, or final feasibility stage. This is a substantial increase on last October's estimates of a total 126 projects accounting for A\$16.3bn.

Mr. Philip Lynch, the Minister for Industry and Commerce, said the new figures illustrate the confidence of investors in the underlying strength of the Australian economy.

While the present downturn in the world economy would affect Australia, Mr. Lynch said the prospective surge in industrial development underlined the country's unique position compared with the rest of the western world.

Mr. Paul Keating, the opposition spokesman on minerals and energy while welcoming the expansion of the economy criticised Mr. Malcolm Fraser's government for following what he described as "unhindered access" to Australian minerals and energy by foreign companies.

The move follows reported claims by Esperance and Greenvale that 85 per cent of the Alpha deposit lies beneath the company's prospecting authority and is seeking to have the matter put to independent arbitration.

It is also reported that International Mining's geologists have encountered tourbanite (oil shale) outcrops outside the perimeter of the known deposit.

These are to be drilled in an exploration programme starting this month.

INT'L MINING AND GREENVALE IN SHALE DISPUTE

International Mining Corporation is in dispute with Esperance Minerals and Greenvale Mining over the ownership of the Alpha oil shale deposit in Queensland.

This is a separate deposit from the Nagorarin oil shale prospects in Queensland in which Esperance and Greenvale are joint ventures with Central Pacific Minerals and Southern Pacific Petroleum. It was the Nagorarin find which recently boosted the share price of Greenvale.

International Mining has published an independent survey which suggests that 23 to 33 per cent of the Alpha deposit lies beneath the company's prospecting authority and is seeking to have the matter put to independent arbitration.

The move follows reported claims by Esperance and Greenvale that 85 per cent of the Alpha deposit lies beneath the company's prospecting authority and is seeking to have the matter put to independent arbitration.

It is also reported that International Mining's geologists have encountered tourbanite (oil shale) outcrops outside the perimeter of the known deposit.

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TOP PERFORMING GILT FUNDS**Tyndall Gilt Fund Limited****Tyndall High Income Gilt Fund Limited**

In a recent survey* of 27 offshore Gilt Funds the two Tyndall Group Gilt Funds were rated 1st and 2nd in terms of total return (capital growth plus income distributed). The survey was in respect of the period 30 November 1979 to 13 June 1980.

*Survey compiled by Le Masurier, James & Chinn, Stockbrokers, Jersey.

Copies of the Reports and Accounts can be obtained from the following offices of the Tyndall Group:

Bristol: 18 Canyons Road, Bristol BS9 7UA
Tel: 0272 32241

Jersey: 2 New Street, St. Helier, Jersey
Tel: 0534 37331

Isle of Man: Victory House, Prospect Hill, Douglas
Isle of Man. Tel: 0624 24111

London: 26 Bedford Row, London, WC1R 4HE
Tel: 01-242 9367

Edinburgh: 24 Castle Street, Edinburgh, EH2 3HT
Tel: 031-225 1168

SGB GROUP Interim Report**HALF-YEAR PROFIT UP 25%**

The unaudited Group Profit before tax for the half year amounted to £7,658,000 compared with £6,118,000 for the same period last year. Turnover was £66.5m compared with £55.936m last year. The directors have announced an interim dividend of 2.3p per share which will be paid in full on 18th September 1980 to shareholders on the register on 22nd August, 1980.

This compares with an interim dividend last year of 1.75p and is just half of the total dividend paid for 1979. Any further increase will be considered when the full year results are available.

The first half of the year has proved better than expected and this should ensure another record year, despite the fact that the second half is now clearly being affected by the current state of the economy.

N. L. CLIFFORD-JONES, Chairman, 1st July, 1980

Group Earnings	Half Year to March 1980	Half Year to March 1979	Year to Sept 1979
	£'000	£'000	£'000
Turnover	66,529	55,936	119,343
Profit before taxation	7,658	6,118	14,514
Profit after taxation	5,692	4,908	11,310
Interim dividend	3.93	6.99	1,842
Pence per share	2.3p	1.75p	4.58p
Earnings per share			
Basic	13.8p	12.1p	27.5p
Fully diluted	13.4p	11.5p	26.2p

Comparative figures have been adjusted to reflect the capitalisation issue.

Current cost profit before tax, prepared in accordance with SSAP 16, amounts to £5,660,000. (Historic £7,658,000).



Good half for SGB but recession biting

BETTER THAN expected mid-year results are reported by SGB Group, with pre-tax profits rising from £1.2m to £2.66m for the six months to March 31, 1980, turnover £10.59m ahead at £5.88m.

The directors say the improved performance should ensure another record year, despite the fact that the second half is now clearly being affected by the current state of the economy. The half-year surplus reached £15.5m for 1979-80.

On a CCA basis, half-time profits before tax of the group, which provides a range of products and services for industry and the consumer market, totalled £5.66m.

The interim dividend is effectively raised from 1.75p to 2.3p - last year's total was equivalent to 1.683p. Midyear earnings per 25p share are given as 13.5p (12.1p).

Attributable profits came through up from £4.81m to £5.61m after tax of £1.97m (£1.21m), and minorities.

The pre-tax surplus was struck after interest of £1.57m (£1.25m).

• comment

Despite the obvious pressures on the construction industry, SGB should extend its recent strong track record into a fifth year. The traditional scaffolding activities have provided much of the 25.5 per cent pre-tax upturn at the interim stage and, if anything, are now proving somewhat more resilient than the other three divisions, HSS and, to a lesser extent, Youngman, have already been hurt by the cutback in high street spending although plant hire is holding up reasonably well and open-cast coal contracting can be expected to make further progress. Over the longer term, SGB's looking to add a fifth leg to the business and the success of this diversification undertaken over the last few years suggests that the dependence of construction will be further reduced. For the year, the second half plainly looks more difficult than the first, although the group is still capable of around £16m pre-tax. At 160p, the fully taxed and diluted p/e of about 5 is, as might be understandable, an interesting prospect.

Equity & Law launches overseas fund

Pension fund clients of Equity and Law Life Assurance Society are being offered the opportunity to invest in overseas stock markets via the launch of the Overseas Fund by its subsidiary Equity and Law (Managed Funds).

The new fund will enable pension scheme trustees to invest in overseas economies with attractive growth prospects, and in market sectors and industries which are not available in the UK stock markets.

The fund will be managed by Equity and Law's investment team, which has been investing in overseas markets for 25 years. At the end of 1979, the company had over £115m in overseas investments, of which about half related to the company's life and pensions operations in the Netherlands and Germany.

The major part of the overseas equity portfolio is invested in North America, where a return of 15.4 per cent has been obtained against a rise of 9.7 per cent in the Standard and Poor Composite Index.

Equity and Law (Managed Funds) include a balanced fund, a mix of the various investments, which will hold units of the new fund, initially about 3 per cent of the portfolio, but rising to between 5 and 10 per cent.

KAMPONG LANJUT GOLD SEARCH

Kampong Lanjut Tin is currently engaged in reconnaissance drilling in areas totalling approximately 23,000 acres along the Sungai Sokor and the Sungai Galas in Ulu Kelantan, Malaysia. If prospecting results indicate a viable gold mining project, the company will participate to the extent of 20 per cent in a joint venture scheme with the Kelantan State Government and the Malaysia Mining Corporation to mine the identified areas.

A prospecting permit over

Marston Thompson at £5.5m

TAXABLE PROFITS of brewer Marston, Thompson and Everard continued to forge ahead after a £254,000 advance to £2.08m at midyear.

For the 12 months to March 31, 1980, the pre-tax surplus rose from £4.5m to £5.5m—an increase of 22 per cent. Turnover also showed a 14.4 per cent rise at £20.39m (£26.5m).

A final dividend of 1p is being paid, making a total of 1.625p net on capital increased by a one-for-one scrip issue, against an equivalent of 1.25p.

After tax of £2.08m (£1.83m) and extraordinary credits of £26,000 (£30,000) attributable profits were up from £2.65m to £3.51m. Earnings per 25p share are given as 5.68p (5.1p).

Further gains were made in the free trade area, which now takes 28 per cent of the total sales.

During the year the company continued its modernisation and expansion programme, investing £3.27m in production, distribution and pub improvements. A high level of investment is planned for the current year.

ASA, a vehicle for U.S. investment in South African mining issues, reports that the value of total net assets held by the company at May 31, rose to R\$37.5m against R\$24.7m in the previous three months. It is added that the net asset value at June 9 equalled R\$5.69, or \$8.49, per share.

The increase reflects some asset share dealing by ASA when one considers that during the period in question the FT Gold Mines Index fell from 379.5 to 332.8, a decline of 45.3 or nearly 12 per cent, while total net assets rose by almost 3 per cent.

47 companies wound-up

COMPULSORY WINDING-UP orders against 47 companies were made by Mr Justice Vinalott in the High Court. They were: Jeffs, Bishop and Partners, R and N. Traders (Crops), JLHC, Auto Preservation Services (Bournemouth).

Park Ambassador, Stableton, Weirbridge, Zencrete, Williams and Lloyd, Jensen Carpets, Hardwick.

Nassau and Hamilton Investment Company, T. G. Burns and Co., TAK Developments, Darcrest Contractors, Maydale Properties, European Poster Displays, J. Jorden (Transport), Bradleys Castings, Rolcourt, Crayon Construction, Pharoix, Oakley (Bradford), Poliglobe.

Inspirode, Hanlin Industrial Roofing and Construction, Arabil Tailored M. Ltd, Shuttering, Northney Yacht Marina, Remond Plant Services.

Munirak (Southwark), Coastal Cycle and Holiday Radio (East), Ecoute International, Aphidemo Builders, Duncan's Food Brokers, Norfolk Camion, Debaco Manufacturers, New Palace Theatre (Plymouth), Grillok.

Schlesinger Limited, E. S. Schwab, Security Trust Co. Ltd, Standard Chartered, Trade P. Ltd, Trustee Savings Bank, United Bank of Kuwait, Whiteaway Laidlow, Williams & Glynn's, Wintrust Secs. Ltd, Yorkshire Bank.

■ Members of the Accepting Houses Committee.

■ 7-day deposits 15%, 1-month deposits 15.4%.

■ Total deposits in sums of £10,000 and under 15%, up to £5,000 15%, and over £25,000 15%.

■ Call deposits over £1,000 15%.

■ Demand deposits 15%.

Allied Irish Banks Limited

**U.S.\$60,000,000
Floating Rate Notes
due 1987**

With reference to the rate fixing notice published in the Financial Times on 1st July, 1980, the forthcoming Coupon Date should read 2nd January, 1981.

Manufacturers Hanover Limited
Agent Bank

READY TO FACE THE 80's WAAGNER-BIRÓ

TOTAL ORDER BOOKS: AS 5,700,000,000

BALANCE SHEET as at 31 December 1979

ASSETS	ASSETS
Current Assets	1. SHARE CAPITAL
Trade receivables	2. RESERVES
Inventory	3. PROVISION FOR EXPENSES (£12.0)
1,322	4. PROVISION FOR REVENUE PAYMENTS AND PERSONNEL RESERVES
1,547	5. SPECIAL PURPOSE RESERVES
656	6. ACCORDING PAYABLE
74	7. PAYABLES
15	8. LIABILITIES IN RESPECT OF SHORT, medium and long term loans
2,262	9. Other liabilities
3,027	10. PROVISION FOR INVESTMENT

**TURNOVER IN 1979:
AS 2,446,000 M**

**DEVELOPMENT OF
PER CAPITA
TURNOVER**
1977-AS 687,566
1978-AS 750,244
1979-AS 793,252

PRODUCTION RANGE:
THERMAL AND POWER
ENGINEERING
STRUCTURAL STEEL WORK
INDUSTRIAL PLANT AND
MECHANICAL ENGINEERING
ERCTION WORK

TEL: (0222) 2244-0
TELEX: 134827 awbwa
TEL: (0316) 51651
TELEX: 31316 wabig

HEAD OFFICE:
STADLAUER STRASSE 54, VIENNA 1221
AUSTRIA

This announcement appears as a matter of record only.



finmeccanica

società finanziaria meccanica

US \$50,000,000

Three Year Floating Rate Loan

Arranged by

WELLS FARGO LIMITED

Managed by

Wells Fargo Limited
Atlantic International Bank Limited
Irving Trust Company
The Northern Trust Company

Banca Nazionale del Lavoro
First Pennsylvania Bank N.A.
Mellon Bank, N.A.
Seattle First National Bank

Co-Managed by
Australia and New Zealand Banking Group Limited, Los Angeles Agency
Harris Trust and Savings Bank - Lloyds Bank California

The National Bank of Australasia Limited • Nordic American Banking Corporation
The Riggs National Bank of Washington, D.C. • United International Bank Limited
(Privatbanken Group)

Provided by

Australia and New Zealand Banking Group Limited, Los Angeles Agency
Banca Nazionale del Lavoro, Los Angeles Branch • Banco Portugues do Atlantico, Cayman Islands Branch
Bank of India, San Francisco Agency • Bank of Scotland • First Pennsylvania Bank N.A.
Harris Trust and Savings Bank • Irving Trust Company • Lloyds Bank California
Mellon Bank, N.A. • The National Bank of Australasia Limited
New England Merchants National Bank • Nordic America Banking Corporation
The Northern Trust Company • Pittsburgh National Bank
Shawmut Bank of Boston, N.A. • United International Bank Limited • Wells Fargo Bank, N.A.
(Privatbanken Group)

Agent

Wells Fargo Bank, N.A.



May 30, 1980

National Carbonising has a record year

Following the announcement of record profits for the year to March 31, 1980, the Chairman, Graham Ferguson Lacey, disclosed that Group Net Assets are now in excess of £25 million largely in the form of marketable investments and cash.

This represents over 200p per share.

The Group is poised for more direct involvement in the energy business.

Profit (1979 loss) attributable to Ordinary Stockholders for the Year to March 31: £7,549,000 (1979: £154,000).

Dividends: £344,000 (1979: £83,000).

If you are interested in knowing more about this company please send for our Report and Accounts.

To: The Chairman, National Carbonising Company Limited,
8 Buckingham Place, London SW1E 6HX

Please send me a copy of your current R/A.

Name _____

Address _____

**National
Carbonising
Company
Limited**



INTERNATIONAL COMPANIES and FINANCE

Esmark expects decline in earnings

Esmark the diversified industrial group, expects earnings for the third quarter ending July 26 to be lower than in the comparable period, disclosed Mr. Donald Kelly in New York yesterday. On Friday, Esmark announced plans for a major restructuring of the company.

In its 1979 third quarter, Esmark earned \$23.5m or \$1.12 a share on revenues of \$1.7bn.

Mr. Kelly said that if Esmark completes its previously-announced plan to buy back 50 per cent of its shares, fiscal 1981 earnings from continuing operations will be in the range of \$7 to \$10 a share on the 11m shares still outstanding.

Esmark had net earnings of \$8.5m or \$4.21 a share in fiscal 1978, ended October, based on 20.22m shares outstanding.

Mr. Kelly attributed the expected third quarter earnings decline to the recession, particularly its effect on consumer products.

He said it was apparent that the recession would "take an unhealthy bite out of earnings" midway through the fiscal third quarter.

Esmark expects a write-off of \$300m before taxes, from the discontinuance and sale of its Swift's fresh meats division, announced last week, said Mr. Kelly.

Esmark's planned offer of \$80 cash and a \$40 subordinated debenture for 50 per cent of its outstanding shares will be valued between \$55 and \$60 a share at the time of issue.

The company announced last week there are plans to make the tender offer after the sale of its Vickers Energy subsidiary, also announced last week.

He said that Esmark has no buyers on hand for Vickers.

He believes Esmark should seriously consider whether it should continue paying cash dividends.

However, he said Esmark's board has indicated it will continue the present dividend policy for now. He added: "My wishes in this matter will not be very important."

Reuter

McDermott to tender for major stake in Pullman

BY STEWART FLEMING IN NEW YORK

WALL STREET speculation that J. Ray McDermott, the oil rig contractor, might be interested in acquiring a major stake in the Pullman railroad car and engineering group was confirmed yesterday when McDermott announced a \$56m offer for a little less than 20 per cent of Pullman's stock.

McDermott said that it intended to purchase through a tender offer up to 2m Pullman shares at \$28 a share, to add to the 500,000 Pullman shares it has already purchased. Pullman has 11.1m shares outstanding, and if the tender is successful, McDermott will own 22.3 per cent of Pullman's shares. Pullman said it had not been informed by McDermott of the tender proposal.

Pullman, a name famous in the rail car industry, has been experiencing hard times over the past two years, including heavy write-offs as a result of a decision to pull out of the manufacture of passenger rail cars. This decision, which has largely in the hands of Budd and Company, a subsidiary of West Germany's Thyssen, is being criticised by some shareholders. It addition, however, Pullman is thought to be facing further write-offs on an unfinished rail car contract for Amtrak, the U.S. publicly-operated passenger railroad.

Last year Pullman earned \$47.9m on revenues of \$82.8m, down from \$63.9m in the previous year on sales of \$2.6bn.

Pullman's attractions, apart from a share price which has suffered as the company's woes have mounted, include its role as a major manufacturer of railroad freight cars (by some estimates the largest company in this market in the world). Demand for railroad freight cars in the U.S. is expected to be stimulated by increased coal production and the need to transport coal large distances from the western surface coal fields.

Pullman also controls one of the leading designers of process plants in the world, Pullman Process.

J. Ray McDermott is a major producer of oil rig equipment and in 1978 acquired Babcock and Wilcox.

Gould to close financial unit

THE BOARD of Gould, electrical and electronic products maker, has approved a spin-off of the Gould Financial subsidiary over a period of 10 to 12 years.

The decision is part of a programme to begin re-allocating resources to manufacturing operations.

The company plans an orderly collection of the subsidiary's rentals and receivables, which will take 12 years.

The subsidiary's cash flow is more than sufficient to retire its \$99m of debt in accordance with the terms prescribed by the board.

The investment in the subsidiary is \$27.3m with \$13.4m invested between January 1978

and May 1979 further affecting the company's debt situation.

The phaseout plan will increase cash flow by an estimated \$78m and add about \$20m of the subsidiary's deferred income to corporate profits during the 10- to 12-year timetable.

In the first five months of this year, Gould Financial had revenues of \$8m and earnings of \$2.5m including \$1.2m of inter-company profits.

Gould said the original intention in forming the subsidiary was to support sales of the group's manufactured products.

It added that Gould Financial did not meet expectations, with Gould-related business accounting for only 4 per cent of its

new volume in 1979.

In 1979, Gould held profits steady at \$3.78 a share, and expectations on Wall Street are that the current year will show little change. Sales of electronic and industrial products are likely to increase, although car batteries and housing-related products may begin to show signs of the recession in these two industries. Overall, however, results are expected to suffer the effects of higher wage, material, interest and other costs.

The longer-term outlook is for a continued rise in profits, aided by capital and research outlays and by further acquisitions.

Agencies

Cavenham offer brings in 2m Diamond shares

NEW YORK — Cavenham Development's hostile offer of \$42 a share for Diamond International Corporation stock, which ended last Thursday, barely drew the 2m shares required to make the offer effective. Cavenham indicated.

Cavenham said yesterday that the company had filed a statement with the Securities and Exchange Commission reporting that its total holding of the

forest products company's stock following expiration of the offer was about 2.86m shares, or 23.9 per cent of the total outstanding. "That includes the interest we had before the offer," the company said.

The previous interest was 74,540 shares. Thus, the offer which Cavenham had stipulated would not be effective unless at least 2m shares were received, drew about 2.12m shares. AP-DJ.

Reuter

Basic Resources in Mobil deal

NEW YORK — Basic Resources International said it has signed a contract with Mobil Corporation for sale of all production it will export for the next three months.

Basic Resources, a Luxembourg company in which Sir James Goldsmith has an interest, has two oil fields and a pipeline in Guatemala. The company sold the first cargo of 140,000 barrels under the sales agreement with Mobil was made last week.

Reuter

GE reports \$27m mobile CAT scanner sale

By David Lascelles in New York IN ONE of the largest orders of its kind, General Electric (GE) confirmed yesterday that it had sold 30 mobile CAT medical scanners for about \$27m. The deal was announced only days after GE got the go-ahead to buy Thorn EMI's CAT scanner business. Thorn EMI had decided to sell out because it could not make money on the equipment.

The purchaser is American Medical International (AMI), one of the U.S.'s largest hospital management companies whose interests include the Harley Street Clinic in London.

AMI said yesterday that it had developed mobile scanners to provide a cost-saving means of bringing this expansive diagnostic technique to a broader range of patients.

CAT scanners are normally stationary, which greatly reduces their potential use. But AMI expects to be able to serve 200 hospitals with the scanners when they are delivered in 1981. It described the deal as "the first step in providing mobile CAT scanner service nationwide."

Reuter

First Boston objects to credit rating cut

BY FRANCIS GHILES

BOSTON

— First National

Bank

Corporation, the bank holding company, has criticised Moody's Investors Service for downgrading the ratings on its existing debt to double A from triple A. It said it expected higher second quarter and first half profits.

First National Boston

said it was surprised by Moody's action. Moody's had rated its obligations triple A in March, 1978 and the corporation's performance had improved since that time.

The company said it expected its second quarter and first half earnings to set new records.

In 1979, the company

earned \$20.8m, or \$1.69 per share, from operations in the second quarter and \$40.8m, or \$3.31 a share, in the first half.

First National Boston

said that from the end of 1979 until the end of 1979 it increased operating earnings by a compounded annual rate of more than 43 per cent to \$6.80 a share from \$3.35.

It said its return on average assets during this period increased to 0.66 per cent from 0.48 per cent, the return on equity grew to 13.7 per cent from 8.7 per cent and the reserve for credit losses as a percentage of year-end loans and leases rose to 1.12 per cent from 1 per cent. Also, net credit losses to average loans and leases declined to 0.43 per cent from 0.60 per cent.

First National

said that Moody's questioned its level of non-performing assets. "In fact, those assets as a percentage of total assets dropped to 1.53 per cent from 2.74 per cent from 1977 to 1979," it said.

Reuter

PEGGED AT 4 PER CENT ABOVE THE

average of bid and offered rate

for six-month Eurodollar de-

posits. There is no minimum

deposit.

In the Deutsche Mark foreign

bond sector prices of seasoned

issues were a shade weaker for

the second day running. By contrast, in the Swiss Franc sector,

prices remained stable.

Two private placements have

been completed in this sector.

Aribel has arranged a SwFr 40m

five-year private placement

which carries a coupon of 6 per cent through Banca del Gottardo.

● Swiss Bank Corporation Inter-

national, the London-based sub-

sidiary of Swiss Bank Corpora-

tion, began operating under its

own name as an independent

entity yesterday. Until now the

company's name in the New York

domestic market.

In the Floating Rate Note

(sector, Bank of Tokyo (Curacao)

Holding NV) is offering a \$50m

seven-year FRN note which will

be guaranteed by the parent

bank through a group of banks

led by Kuwait Investment Com-

pany. The interest rate will be

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which carries a coupon of 6 per cent through Banca del Gottardo.

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FOKKER AND VFW AFTER THE SPLIT

Divided they flourish

BY CHARLES BACHELOR IN AMSTERDAM AND ROGER BOYES IN BONN

FOKKER. THE Dutch aerospace group, has emerged from its unsuccessful 10-year liaison with the West German aircraft builder, VFW, a much-changed company. It now has a new management and a clear idea of the markets it must aim for and avoid.

In the view of Fokker's new chairman, Mr. Frans Swarttouw, a more ill-matched couple could have been difficult to find. VFW was predominantly a military aircraft maker while Fokker's strength was its civil aircraft programme.

A civil aircraft manufacturer selling to commercial airlines has an entirely different approach to a defence contractor, chasing government orders, according to Mr. Swarttouw. The former must sell his aircraft to commercial customers and maintain its aircraft around the world. Fokker's markets in the developing world require long support lines to customers often operating only one or two aircraft. The military aircraft builder sells bigger lots to few customers who place price second to military and technical considerations.

Fokker will not turn down profitable defence contracts—it is at present part of a European-American consortium building the General Dynamics F-16 fighter—but this will remain subordinate to its civil aircraft programmes, says Mr. Swarttouw.

The one new civil aircraft developed jointly by Fokker and VFW is the VFW-614, of which only 16 were sold. The problem was that this aircraft overstepped markets already served by Fokker with its F-27 and F-28 airliners. VFW accused Fokker of putting too little effort into selling the German-built jet.

The strong interest which governments take in their aircraft industries also contributed to the failure of the merger.

The channels of communication between Bonn and VFW in Bremen and between Fokker in Amsterdam and The Hague bypassed the company's joint headquarters in Düsseldorf, Fokker says.

Fokker is now unable to make an aircraft it can sell where as previously the situation was the reverse.

Apart from space and defence contracts, Fokker aims to support three civil aircraft programmes at one time. It now has two programmes under way, one under detailed study and a fourth in the initial stages. They

are the F-27. Sales of the most popular turboprop airliner ever built have now reached 715 and are expected to reach 1,000 in before it is phased out in 10 to 15 years' time. A new market has opened up in the U.S., where

the Airline Deregulation Act now allows commuter airlines to fly larger aircraft.

• The F-28. This aircraft has not matched up to sales hopes but is operating in the difficult 45-55 seat jet market. Fokker has sold 162 and expects to continue production into the late 1980s.

• The F-29. This should be the next major civil programme involving co-operation with the U.S., Japan and possibly other European countries. Fokker has an agreement with Boeing to use the Boeing 737 fuselage for this 130-160 seat jet.

Fokker is also talking with the Japanese Government and industry while in Europe it is discussing co-operation with manufacturers, including the Airbus consortium. Fokker says recently that assembly of the F-29 will take place in Japan and the U.S. as well as in Europe to enable the aircraft to compete more effectively with local manufacturers.

Production costs in Europe are high and have been made relatively higher by the weakness of the dollar.

Fokker originally hoped to decide by mid-1981 on whether definitely to go ahead with this \$800m-Sbn project but a decision may be delayed. The F-29 is due to fly in 1985.

• The advanced turboprop airliner. Fokker has begun studies on a new aircraft for the short-to-medium haul market between the F-27 and F-29 in size, using entirely new turboprop technology.

New men have been brought in at all levels of management to pilot the company into the 1980s. Mr. Swarttouw, now aged 47, came to Fokker only two years ago from the highly successful container company, European Container Terminus, which he built up in Rotterdam. He has been responsible for Fokker reassessing its aims and the decision to work with, rather than confront, the international, mainly American, competition.

Fokker has made many successful aircraft in its 60-year history. But in recent times it has made very little money. Turnover climbed from Fl 36m in 1970 to Fl 965m last year, but total profits in the 10-year period amounted to only Fl 36m. Even this small sum was all but wiped out by a Fl 35m loss in 1977.

The company's shareholders, who include Northrop Corporation, Algemene Bank, Nederland and the VMF Stork engineering group, have seen little return on their investment. Fokker has not paid a dividend since a 9 per cent distribution in 1975. Profits are expected to be somewhat higher in 1980 than the Fl 45m in 1979.

Retained profits can meet only a fraction of the sums re-

quired for new projects. The Dutch Government has agreed to finance development costs up to mid-1981. If the project goes ahead Fokker hopes the Government will provide loan guarantees to finance production.

Foreign partners are also needed, however, to fund a project of this size. For this reason Fokker has turned to the U.S., Japan and other European manufacturers. The Dutch company is happy to form ad hoc links with other groups on projects of this kind, though its experience with VFW means that a more permanent link is unlikely, says Mr. Swarttouw.

Coping well in limbo

VEREINIGTE FLUGTECHNISCHE WERKE (VFW) is coping well with the difficult limbo period between divorce and re-marriage. Its profits and sales have soared over the past year, largely as a result of lucrative civil aircraft production and to its expanding space programme.

The divorce was at times painful but for the past two years inevitable. It was above all the pre-condition of the long-awaited merger between VFW and Messerschmitt-Bölkow-Blohm (MBB), a merger actively encouraged by the Bonn Government, which was determined to create an independent and truly competitive German aerospace industry.

Much to the annoyance of the German Government, merger negotiations are still winding their weary way towards a conclusion. Some executives in the industry believe that the merger could be finalised by the end of the year—but the same executives were saying the same thing last year.

In the meantime, both VFW and MBB are flourishing. For MBB, with its full military order books this hardly comes as a surprise. But VFW, heavily dependent on government support throughout its partnership with Fokker, was certainly not tipped to be the aerospace success of the 1980s.

Yet last year VFW pushed up net profits from DM 2.53m to DM 9.79m (\$5.5m) while sales advanced by DM 100m to DM 965m. The previous year its profits were almost solely because of orders booked by ERNO, VFW's space engineering subsidiary.

Much of the sales boost has come from the Airbus programme which has helped to push turnover in the civil aircraft division up from DM 182m in 1978 to DM 283.3m. The success of the Airbus A-300 and A-310 has snowballed

over the past year, having apparently caught the U.S. industry on the wrong foot. Last week Kuwait announced that it would buy six A-310s, the first Middle East customer for the European aircraft.

ERNO also has a three-pronged space programme which has considerable growth potential. In the first place, the company is prime contractor within a European consortium for the development of Spacelab, which will act as part of the U.S. space shuttle. Second, ERNO is collaborating with French industry in the construction of the Ariane launcher. The third strand to ERNO's activities is the construction of communications and research satellites.

These activities are on the whole profitable but are liable to external problems—the U.S. shuttle timetable, for example, has been constantly postponed while the second of four Ariane test launches ended in a crash, which has hung a question mark over the project.

But the major shadow over VFW's involvement in space technology, the Airbus, and in its few military projects (it is participating in the Tornado multi-role combat aircraft) is

Sig. Agnelli said after the annual meeting that Fiat was seeking to reduce its overall car production in the second half of the year by 30 per cent, while multi-national aerospace projects can indeed spread commercial risk and extend production runs they are also liable to be hit by inflation in other countries involved.

There is no easy way out of this for VFW. Some of its executives believe that with its high technological base it could survive without MBB. But the German Government is clearly sceptical and ultimately both VFW and MBB are dependent on the goodwill of the Government.

The merger negotiations have become a Gordian knot, made of the conflicting interests of the various shareholders. But at least the company feels it is well equipped to hold out in a wait for a merger which has come to resemble waiting for Godot.

Fiat's managing director and chief financial executive, Sig. Cesare Romiti, said he expected Fiat to report this year similar losses on its car operations as

for 1979 as long as the market situation did not deteriorate further. The group's international activities were also likely to report similar results this year after a reduction and rationalisation of some of its operations.

Sig. Agnelli confirmed that Fiat was involved in advanced negotiations with the French Peugeot-Citroën car group to produce jointly major car components. He said that the negotiations involved the possibility of building a joint components plant. The Fiat chairman described Peugeot as his group's "natural ally," and the joint venture is likely to involve production of some 3m medium-sized engines a year.

In the face of continuing productivity problems and the widening gulf between inflation in Italy and in other industrialised countries, Sig. Agnelli said at the company's annual meeting in Turin, that Fiat's competitiveness had dropped by 17 points from the beginning of 1979 to April this year compared with its main competitors. Productivity at Fiat was now 28 per cent less than the average productivity rate of other major car manufacturers.

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Fiat is now planning widespread lay-offs later this year in a significantly tougher approach to industrial relations in view of the developing crisis in the car industry.

Moreover, Sig. Agnelli called yesterday for the setting up of a European Economic Community special fund to help the troubled European car sector in its restructuring and reconstruction efforts.

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Moët Hennessy

The Annual General Meeting, held in Paris on 20th June 1980 under the Chairmanship of Mr. Frederic Chandon de Briailles, approved the accounts and balance sheet for the financial year ending 31st December 1979.

The dividend for the year was fixed at FF 13 per share, added to which there is the tax paid in advance (tax credit) of FF 6.50, giving a total dividend of FF 19.50, an increase of 24%.

Since the interim dividend of FF 6 was paid on 4th February 1980, the balance remaining of FF 7 will be paid from 7th July 1980 against delivery of coupon no. 28.

The Annual General Meeting also renewed for a period of 6 years the appointments of Mr. Frederic Chandon de Briailles and Mr. Geoffroy de Murard as Directors.

The Board of Directors, which met following the Annual General Meeting, reappointed Mr. Frederic Chandon de Briailles as Chairman and Mr. Kilian Hennessy as Vice-Chairman.

Executive management of the Group will thus remain as follows:

Mr. Frederic Chandon de Briailles, Chairman
Mr. Alain Chevalier, Vice-Chairman and Managing Director

Mr. Alain de Pracomtal, Director and General Manager
(The Annual Report for 1979 can now be supplied in French and will be available in English from 20th July at the Company's Head Office, 30 Avenue Hoche, Paris).

ENTE NAZIONALE PER L'ENERGIA ELETTRICA

U.S. \$100,000,000

Floating Rate Debentures due 1987

Convertible at the holder's option into

9½% Fixed Rate Debentures due 1995

Guaranteed by the Republic of Italy

In accordance with the provisions of the Debentures, notice is hereby given that for the six month Interest period from 1st July 1980 to 2nd January 1981, the Debentures will carry an Interest Rate of 10½% per cent per annum and that the interest payable on the relevant Interest Payment Date, 2nd January 1981 against Coupon No. 1 will be U.S.\$517.10.

The Bank of Tokyo, Ltd. London
Agent Bank

Bosch buys U.S. tool maker

BY KEVIN DONE IN STUTTGART

THE BOSCH GROUP of West Germany has broadened its interests in the U.S. with the takeover of the power tools division of Stanley Works.

Bosch, the Stuttgart-based manufacturer of automotive industrial and household electrical equipment, said yesterday that it had reached agreement with Stanley Works for the acquisition of its Stanley Power Tools subsidiary based at New Bern, North Carolina. It refused to reveal the purchase price.

The takeover is small, however, and is seen by Bosch as the starting point for an expansion of its electrical machine tool interests in the important U.S. market. Stanley Power Tools had a turnover last year of \$15m and has a workforce

of some \$50. To date it has chiefly been involved in the manufacture of machine tools for wood processing.

Bosch is anxious to extend its activities in the U.S. and is aiming to have a turnover there of some \$500m by the mid-1980s. Last year its U.S. sales totalled \$308m, excluding the turnover of companies in which it has an interest of 50 per cent or less.

The acquisition of Stanley Power Tools will increase its U.S. machine tool turnover by some 50 per cent. As in West Germany, the largest part of Bosch's U.S. sales are derived from automotive electrical equipment.

In spite of the recession in world motor markets, however, Bosch is still investing in the automotive sector in the U.S.

Ruetgerswerke lifts sales

FRANKFURT — Ruetgerswerke, the West German producer of plastics, tars and chemicals used in construction, reports a sales increase of 35 per cent in the first five months of 1980.

The annual meeting was told that growth would be considerably lower during the rest of the year, however, because of rising costs and the downturn in economic growth.

Sales of basic chemicals had risen by 34 per cent in the five months, plastics had risen 33 per cent and building materials were up 48 per cent.

Austrian banks step up competition

BY PAUL LENDVAI IN VIENNA

FOR THE FIRST time since World War II, the Austrian banks are now completely free to compete for the small investor's money. At the initiative of Dr. Heinrich Treichl, president of the Federation of Banks and Bankers, the 30 main banks and eight regional banks, as well as four special institutions, gave notice in April this year that from July 1 they are no longer to be bound by the so-called "deposit interest rates agreement" and its additional arrangements, which was com-

cluded on March 1, 1979. The interest rates on various categories of deposit since announced show some significant, if perhaps only temporary, differences. Thus Creditanstalt Bankverein, the number-one bank, introduced a completely new gimmick by offering 6.25 per cent on deposits with four months' withdrawal notice. All other banks, savings banks and farmers' co-operatives start their offers with deposits with six months' notice.

The free-for-all in competing

Fiat chief warns of grimmer prospects for car operations

BY PAUL BETTS IN TURIN

SIG. GIOVANNI AGNELLI, the chairman of Fiat, yesterday disclosed new warnings of the increasingly grim prospects of the group's car operations.

Sig. Agnelli confirmed that Fiat was involved in advanced negotiations with the French Peugeot-Citroën car group to produce jointly major car components.

ERNO also has a three-pronged space programme which has considerable growth potential. In the first place, the company is prime contractor within a European consortium for the development of Spacelab, which will act as part of the U.S. space shuttle.

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\$50,000,000

American Natural Resources Company

Medium Term Loan

managed by

Salomon Brothers**Bayerische Vereinsbank International**
Société Anonyme**Kredietbank N.V.****Société Générale De Banque S.A.**

agent

Bayerische Vereinsbank International
Société Anonyme**Crédit Lyonnais**
Chicago Branch**Midland Bank Limited**

MITSUBISHI ELECTRIC Corporation, the Japanese electric machinery company, increased its consolidated net profit in the year to March 31 by 4 per cent to a record Y32.621bn (\$148.5m), from Y21.961bn the previous year.

Sales also reached a record level, gaining 17 per cent to Y1.189bn (\$54.4bn), from Y1.018bn.

Mitsubishi attributed the improvement mainly to gains in heavy electric appliances, computer systems, integrated circuits (ICs) and electric components for automobile manufacturers.

Sales of heavy electric appliances came to about Y300.73bn, up 16 per cent from about Y258.93bn, while electric and industrial devices sales increased 19 per cent to Y377.44bn, from Y316.28bn. General electric appliances sales totalled Y218.5bn, or 19 per cent more than the Y182.12bn in 1978-79, and consumer home electric products Y392.79bn, up 12 per cent from Y260.37bn.

Exports rose 21 per cent to Y186.53bn, from Y154.50bn, helped by the yen's weakness in the year.

Net income per share was Y23.23, compared with Y18.22.

The rise in net income was associated with increased profitability among the group's subsidiaries, as well as to a decrease in operational costs and the yen depreciation.

Both sales and net income showed year-on-year rises for the fourth consecutive year.

The company expects results in the current year to be similar to or better than those last year, in a worsening business climate.

This announcement appears as a matter of record only. The Bonds were offered and sold outside the United States of America.

U.S. \$125,000,000

Electricité de France10% Guaranteed Bonds due July 1, 1988
Unconditionally guaranteed as to payment of Principal,
Premium, if any, and Interest by**The Republic of France****Crédit Lyonnais****Goldman Sachs International Corp.****Algemene Bank Nederland N.V.****Caisse des Dépôts et Consignations****County Bank Limited****Crédit Commercial de France****Daiwa Europe N.V.****Morgan Stanley International****Orion Bank Limited****Salomon Brothers International****Société Générale****Société Générale de Banque S.A.**

Abu Dhabi Investment Company

Amsterdam-Rotterdam Bank N.V.

Arnhold and S. Bleichroeder, Inc.

Bache Halsey Stuart Shields Incorporated

Banca del Gotthardo

Bank of America International

The Bank of Bermuda, Ltd.

Bank Gutzwiler, Kurz, Büngener (Overseas)

Bank Julius Baer International

Bank Leu International Ltd.

Bank Mees & Hope NV

Bankers Trust International

Banque Arabe et Internationale d'Investissement (B.A.I.I.)

Banque Bruxelles Lambert S.A.

Banque Française du Commerce Extérieur

Banque Générale du Luxembourg S.A.

Banque de l'Indochine et de Suez

Banque Internationale à Luxembourg S.A.

Banque Louis-Dreyfus

Banque Nationale de Paris

Banque de Neufville, Schlumberger, Mallet

Banque de Paris et des Pays-Bas

Banque de Paris et des Pays-Bas (Suisse) S.A.

Banque Populaire Suisse S.A. Luxembourg

Banque Rothschild

Banque de l'Union Européenne

Banque Worms

Baring Brothers & Co.,

Bayerische Hypotheken und Wechsel-Bank

Bayerische Landesbank Girozentrale

Bayerische Vereinsbank

Bergen Bank

Berliner Handels- und Frankfurter Bank

Blyth Eastman Paine Webber International

B.S.I. Underwriters

Caisse Centrale des Banques Populaires

Cazenove & Co.

Centrale Rabobank

Chemical Bank International Group

Christiania Bank og Kreditkasse

La Compagnie Financière

Chase Manhattan

Compagnie de Banque et d'Investissements (Underwriters) S.A.

Copenhagen Handelsbank

Crédit Agricole

Creditanstalt-Bankverein

Continental Illinois

Den Danske Bank af 1871 Aktieselskab

Crédit Industriel et Commercial

Deutsche Girozentrale

Richard Daus & Co. Bankiers

Den Danske Bank af 1871 Aktieselskab

DG BANK Deutsche Girozentrale

Deutsche Kommuunalbank

Dillon, Read Overseas Corporation

Dresdner Bank Aktiengesellschaft

EuroPartners Securities Corporation

European Banking Company

Robert Fleming & Co.

Hambros Bank

Hill Samuel & Co.

IBJ International

Int'l Investment Co. S.A.L.

Istituto Bancario San Paolo di Torino

Kidder, Peabody International

Kleinwort, Benson

Kredietbank S.A. Luxembourgeoise

Kuhn Loeb Lehman Brothers International Inc.

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)

Kuwait International Investment Co. s.a.k.

Kuwait Investment Company (S.A.K.)

Lazard Brothers & Co.

Lazard Frères & Cie

Lloyds Bank International

London & Continental Bankers

LTCB International

Manufacturers Hanover

Merrill Lynch International & Co.

Samuel Montagu & Co.

Morgan Grenfell & Co.

Morgan Guaranty Ltd.

Nederlandse Credietbank N.V.

The Nikko Securities Co. (Europe) Ltd.

Nippon Credit International (Hong Kong)

Nippon European Bank S.A.

Nomura Europe N.V.

Nordeutsche Landesbank

Sal. Oppenheim jr. & Cie.

Postipankki

Privatbanken

Rothschild Bank AG

N. M. Rothschild & Sons

The Royal Bank of Canada (London)

Sanwa Bank (Underwriters)

Saudi Arabian Investment Co. Inc.

J. Henry Schroder Wag & Co.

Shearson Leib Rhoader International

Singer & Friedlander

Skandinaviska Enskilda Banken

Smith Barney, Harris Upham & Co.

Strauss, Turnbull & Co.

Sumitomo Finance International

Svenska Handelsbanken

Union Bank of Switzerland (Securities)

Union de Banques Arabes et Françaises - U.B.A.F.

Wardley

Vereins- und Westbank

Aktiengesellschaft

S. G. Warburg & Co. Ltd.

Wardley

Westdeutsche Landesbank

Girozentrale

Wood Gunday

Yamaichi International (Europe)

July 2, 1980.

Record

earnings at
Mitsubishi
Electric

By Our Financial Staff

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CHINESE INSURANCE

A study in capitalism

By COLINA MACDOUGALL

Cricket, opera at Glyndebourne, picnics, and British beer are the informal side of the programme that Sedgwick, the UK insurance group, has laid on for its new Chinese trainees. Eight trainees altogether have come to London for two years, two to Sedgwick, and three each to C. T. Bowring and Willis and Faber, to learn the international insurance business. The hope is that as China's economy grows, its insurance experts to tomorrow will turn increasingly to London brokers.

While language training and engineering study abroad have become common for the Chinese in the last couple of years, this is the first time that anyone has come to sit at a desk in a western business to view capitalism at work. The trainees' particular brief is to study the insuring of plant construction and offshore oil equipment.

The People's Insurance Company of China, the national insurance company, though still trailing some way behind the enterprise Bank of China, which now runs a multi-billion dollar organisation, is rapidly pursuing new business under the impetus of Peking's "Four Modernisations".

The PICC got the go-ahead from Peking to step up its activities last year. Already the staff has quadrupled to 2,000 and branches have multiplied. New areas of foreign business and new categories of coverage were introduced at the end of last year and the domestic insurance of property and transport of goods were revived, for the first time since 1967.

In recent times the PICC's main business has been reinsurance. Not only has it begun to re-insure its own projects, it also acts as re-insurer for foreign brokers. Last year, for instance, it paid out

Finally, they have woken up to the fact that there is money to be made.

London brokers view the prospects of new reinsurance business with China as promising. One leading company says that while its business with China

Companies and Markets CURRENCIES, MONEY and GOLD

Lira weak

The Italian lira continued to payments deficit coupled with yesterday ahead of today's expected economic package. The Italian authorities will announce measures designed to support the lira which has fallen considerably over the past three weeks. Although still within its marginally permitted divergence in the European Monetary System, the lira was weaker yesterday than at any other time since the system began in March 1979. It fell, despite efforts by the Italian central bank to prop up its currency by intervening in the foreign exchange market, with market estimates putting this at something over \$1bn. On Bank of England figures the lira's index fell to 52.8 from 53.0. Sterling was quoted at £1.985 compared with £1.974; and the U.S. dollar at £1.61 against £1.63.

Sterling was slightly firmer overall, and its trade weighted index, measured against a basket of currencies, rose to 74.5 from 74.4, having stood at 74.5 at noon and 74.4 in the morning. Against the dollar it opened at \$2.3545-2.3555 and rose to a best level in early afternoon trading of \$2.3620-2.3630. Later in the day however, the dollar recovered slightly, and sterling finished at \$2.3587-2.3607, a rise of 37 points from Monday. The dollar was unchanged on balance, but retained a softish undertone amid persistent selling out of the U.S. Business was at a low level for most of the day however, and there was no real pressure on the U.S. unit. On Bank of England figures its trade weighted index was unchanged at 83.5.

ITALIAN LIRA — Weakest member of EMS, reflecting Italy's growing economic problems. The country's balance of

THE POUND SPOT AND FORWARD

	July 1	Day's spread	Close	One month	% p.a.	Three months	% p.a.
U.S.	2.3545-2.3530	2.3587-2.3607	2.35-1.85c pm	9.68	4.28-4.18 pm	7.17	
Canada	2.7075-2.7150	2.7120-2.7140	1.33-1.23c pm	8.88	3.70-3.60 pm	6.38	
France	1.0655-1.0700	1.0680-1.0700	1.06-1.05c pm	7.97	7.65-7.55 pm	6.98	
Belgium	88.35-88.65	88.40-88.50	88.40-88.50c pm	8.70	7.35-7.35c dis	5.81	
Denmark	12.67-12.92	12.89-12.90	12.89-12.90c pm	0.70	12.30-12.30c dis	0.63	
Ireland	1.1055-1.1105	1.1063-1.1073	1.1063-1.1073c pm	0.32	1.23-1.15 pm	0.63	
U.K.	4.145-4.175	4.155-4.185	4.155-4.185c pm	8.65	8.11-7.75 pm	7.45	
Portugal	11.85-11.90	11.85-11.95	11.85-11.95c pm	-0.78	35 pm-85dis	0.52	
Austria	1.3655-1.3675	1.3665-1.3685	1.3665-1.3685c pm	0.14	47-58 dis	1.76	
Italy	1.980-1.9825	1.984-1.9860	1.984-1.9860c pm	0.40	12.50-12.50c dis	0.63	
Norway	11.405-11.445	11.425-11.435	11.425-11.435c pm	6.40	134-135pm	6.65	
France	8.635-8.67	8.645-8.655	8.645-8.655c pm	9.75	111-105pm	6.40	
Sweden	8.75-8.81	8.80-8.81	8.80-8.81c pm	3.52	5-41pm	1.91	
Spain	515-520	517-518	517-518c pm	5.10	6.25-6.00pm	4.73	
Austria	8.605-8.625	8.615-8.625	8.615-8.625c pm	0.17	2.98-4.43pm	0.67	
Switzerland	3.825-3.855	3.835-3.845	3.835-3.845c pm	0.40	111-115pm	11.07	
Bulgarian rate for convertible francs							
Financial Inst.							
U.S.-month forward dollar	6.53-6.53c pm						
12-month	9.20-9.10c pm						

THE DOLLAR SPOT AND FORWARD

	July 1	Day's spread	Close	One month	% p.a.	Three months	% p.a.
U.K.	2.3545-2.3530	2.3587-2.3607	2.35-1.85c pm	9.68	4.28-4.18 pm	7.17	
Ireland	2.7240-2.7330	2.7310-2.7330	1.80-1.70c pm	9.88	4.20-4.10 pm	7.17	
Canada	1.1900-1.1907	1.1910-1.1908	1.1910-1.1908c pm	0.33	0.52-0.57dis	1.89	
Denmark	12.67-12.92	12.89-12.90	12.89-12.90c pm	0.70	12.30-12.30c dis	0.63	
Portugal	11.85-11.90	11.85-11.95	10c pm-25dis	0.78	35pm-85dis	0.52	
Italy	1.980-1.9825	1.984-1.9860	1.984-1.9860c pm	0.40	12.50-12.50c dis	0.63	
Norway	11.405-11.445	11.425-11.435	11.425-11.435c pm	6.40	134-135pm	6.65	
France	8.635-8.67	8.645-8.655	8.645-8.655c pm	9.75	111-105pm	6.40	
Sweden	8.75-8.81	8.80-8.81	8.80-8.81c pm	3.52	5-41pm	1.91	
Spain	515-520	517-518	517-518c pm	5.10	6.25-6.00pm	4.73	
Austria	8.605-8.625	8.615-8.625	8.615-8.625c pm	0.17	2.98-4.43pm	0.67	
Switzerland	3.825-3.855	3.835-3.845	3.835-3.845c pm	0.40	111-115pm	11.07	
Bulgarian rate for convertible francs							
Financial Inst.							
U.S.-month forward dollar	6.53-6.53c pm						
12-month	9.20-9.10c pm						

U.S. and England are quoted to U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

CURRENCY MOVEMENTS

	July 1	Bank of England Index	Morgan Guaranty Changes %	Currency Rates
Sterling	74.5	74.5	-3.16	
U.S. dollar	85.4	85.4	-10.1	
Canadian dollar	157.2	157.2	+24.4	
Austrian schilling	116.2	116.2	+14.5	
Belgian franc	107.3	107.3	+44.5	
Danish kroner	107.3	107.3	+44.5	
Swiss franc	198.5	198.5	+79.7	
Guilder	102.0	102.0	+19.9	
French franc	125.1	125.1	+27.2	
Yen	191.9	191.9	+27.2	

Based on trade weighted changes from Washington Agreement, 1971 (Bank of England Index=100).

OTHER CURRENCIES

	July 1	£	\$	€	Note Rates
Argentina Peso	4.364-4.384	186.1-185.8	Austria	89.55-89.65	
Australia Dollar	2.0590-2.0590	0.6645-0.6650	Belgium	66.60-67.00	
Brazil Cruzeiro	122.73-123.73	52.115-52.318	Denmark	12.84-12.94	
Finland Markka	100.80-100.80	3.03-3.03	France	8.10-8.10	
Germany Deutsche	100.80-102.80	3.03-3.25	Germany	13.10-13.10	
Hong Kong Dollar	11.60-11.62	4.9178-4.9195	Japan	518.522	
Iran Rial	n/a	n/a	Netherlands	4.65-4.75	
Kuwait Dinar(KD)	0.825-0.851	0.2876-0.2877	Portugal	118.11-11.45	
Malaysia Ringgit	5.0575-5.0675	2.1442-2.1460	Spain	160.1-167	
New Zealand Dollar	1.0115-1.0120	0.1015-0.1020	Sweden	9.0-9.10	
Saudi Arab. Riyal	7.81-7.87	3.5290-3.5310	Switzerland	5.00-5.00	
Swiss Franc	4.1625-4.1650	0.4120-0.4125	U.S.	2.3545-2.3563	
Sw. African Rand	1.8150-1.8160	0.7680-0.7695	Yugoslavia	63-67	
U.A.E. Dirh am	8.68-8.74	3.7010-3.7030			

Note given for Argentina is free rate.

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

EXCHANGE CROSS RATES

	July 1	Pound/Sterling	U.S. Dollar	Deutsche Mark	Japan's yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Pound Sterling	1	2.3580	4.1650	518.0	519.5	9.450	5.840	4.553	1985	2.7113	66.45
U.S. Dollar	0.4544	1	0.7650	1.765	1.765	4.089	1.687	1.029	841.0	1.149	20.15
Deutsche Mark	0.2670	0.5667	1	1.125	1.125	1.094	0.984	0.720	477.2	0.537	12.55
Japan's Yen	1.0000	0.9515	0.9515	1	1.0000	0.920	0.810	0.650	12.57	0.707	1.11
French Franc	1.0285	2.446	4.311	556.8							

Companies and Markets

NEW YORK

Stock	June 30	June 27	Stock	June 30	June 27	Stock	June 30	June 27	Stock	June 30	June 27	Stock	June 30	June 27
ACF Industries	393	354	Gt. Atl. Pac. Tea	47	51	Mesa Petroleum	581	585	Schlitz Brew J.	77	81	Westinghouse	151	174
AMF	157	157	Gt. Basin Pet.	13	13	Metromedia	151	151	W.G. Morgan	151	151	W.G. Morgan	151	151
AM Int'l	131	131	Combined Int'l	151	151	Milton Bradley	301	301	Scott Paper	17	17	SCM	265	265
ARA	291	291	Combus-Equip.	61	61	Minnesota Min.	63	63	Scudder Duo V.	11	11	Seaboard Coast L.	151	151
ASA	534	533	Cmwt Edison	21	21	Mobile Pac.	151	151	Seaford Coast L.	151	151	Seapar	151	151
AVX Corp.	261	261	Comsatellite	354	374	Mobil	714	73	Sealed Power	14	14	Seapar	53	541
Abbott Labs.	421	421	Compographic	21	21	Modern Merch.	14	14	Sears Roebuck	17	17	Seasider	151	151
Acme Oil & Gas	401	42	CIG	21	21	Monarch Mfg.	21	21	Sequoia Pac.	17	17	Sequoia Pac.	151	151
Active Life & Gas	374	383	Comp. Sciences	201	21	Hammertime Ppr.	25	25	MooreMacMinn	45	45	Shaw Ind'l.	151	151
Air Products & Chem.	355	355	Concave	21	21	Monogram	25	25	Morgan J.P.M.	482	483	Shearline	151	151
Airkom	101	101	Conti Gen Ind	51	51	Harcourt Brace	41	31	Morgan Stanley	151	151	Shaw Ind'l.	151	151
Albania Int'l	27	27	Conraac	181	181	Harmarco	151	151	Munisingbank	137	14	Shell Trans.	151	151
Albion Corp.	20	20	Cons Foods	21	21	Harris Corp.	254	254	Murphy (GO)	14	14	Shaw Ind'l.	151	151
Albertson's	27	27	Cons Freight	21	21	Harris Corp.	241	241	Murphy Oil	14	14	Shaw Ind'l.	151	151
Alcan Aluminum	27	27	Cons Nat Gas	201	21	Harsco	251	251	Swissair	151	151	Shaw Ind'l.	151	151
Aldeco Standard	27	27	Conti Air Lines	8	8	Hause	151	151	Signode	151	151	Shaw Ind'l.	151	151
Allego Corp.	27	27	Conti Corp	251	251	Heinz Hldg.	42	42	Simplicity Patt.	8	9	Shaw Ind'l.	151	151
Allied Chemical	47	49	Conti Grp.	21	21	Hill Burton	109	115	Singer	11	11	Shaw Ind'l.	151	151
Allied Stores	22	22	Conti Grp.	21	21	Hill Burton	21	21	Skylane	11	11	Shaw Ind'l.	151	151
Allis-Chalmers	254	254	Conti Telep.	15	15	Hill Burton	22	22	Smith Int'l.	151	151	Shaw Ind'l.	151	151
Alpha Portl.	15	15	Control Data	83	87	Hill Burton	301	303	Sonesta Int'l.	11	11	Shaw Ind'l.	151	151
Alcoa	554	554	Cooper Inds.	40	39	Hill Burton	31	31	Sony	101	101	Shaw Ind'l.	151	151
Almai Sugar	491	491	Cooper Inds.	13	13	Hill Burton	32	32	South African	151	151	Shaw Ind'l.	151	151
Amerada Hess	55	65	Copeland	22	22	Hill Burton	33	33	South African	151	151	Shaw Ind'l.	151	151
Am. Airlines	8	8	Copperweld	15	15	Hill Burton	34	34	South African	151	151	Shaw Ind'l.	151	151
Am. Broadcast	29	29	Cox Broadcast	74	75	Hill Burton	35	35	South African	151	151	Shaw Ind'l.	151	151
Am. Can.	33	34	Crane	15	15	Hill Burton	36	36	South African	151	151	Shaw Ind'l.	151	151
Am. Cyanamid	19	19	Hill Burton	37	37	Hill Burton	38	38	South African	151	151	Shaw Ind'l.	151	151
Am. Express	34	35	Hill Burton	39	39	Hill Burton	39	39	South African	151	151	Shaw Ind'l.	151	151
Am. Gen. Inc.	32	33	Hill Burton	40	40	Hill Burton	40	40	South African	151	151	Shaw Ind'l.	151	151
Am. Hold & Dr.	18	18	Hill Burton	41	41	Hill Burton	41	41	South African	151	151	Shaw Ind'l.	151	151
Am. Hosp. Suppl.	34	35	Hill Burton	42	42	Hill Burton	42	42	South African	151	151	Shaw Ind'l.	151	151
Am. Medical	38	39	Hill Burton	43	43	Hill Burton	43	43	South African	151	151	Shaw Ind'l.	151	151
Am. Motors	42	42	Hill Burton	44	44	Hill Burton	44	44	South African	151	151	Shaw Ind'l.	151	151
Am. Petfina	41	41	Hill Burton	45	45	Hill Burton	45	45	South African	151	151	Shaw Ind'l.	151	151
Am. Quasar Pet.	33	34	Hill Burton	46	46	Hill Burton	46	46	South African	151	151	Shaw Ind'l.	151	151
Am. Standard	57	57	Hill Burton	47	47	Hill Burton	47	47	South African	151	151	Shaw Ind'l.	151	151
Am. Stores	28	28	Hill Burton	48	48	Hill Burton	48	48	South African	151	151	Shaw Ind'l.	151	151
Am. Tel. & Tel.	63	63	Hill Burton	49	49	Hill Burton	49	49	South African	151	151	Shaw Ind'l.	151	151
Am. Tropicana	27	27	Hill Burton	50	50	Hill Burton	50	50	South African	151	151	Shaw Ind'l.	151	151
Amplex	18	18	Hill Burton	51	51	Hill Burton	51	51	South African	151	151	Shaw Ind'l.	151	151
Amstar	23	23	Hill Burton	52	52	Hill Burton	52	52	South African	151	151	Shaw Ind'l.	151	151
Amwest Inds	16	16	Hill Burton	53	53	Hill Burton	53	53	South African	151	151	Shaw Ind'l.	151	151
Anheuser-Busch	264	265	Hill Burton	54	54	Hill Burton	54	54	South African	151	151	Shaw Ind'l.	151	151
Arcata	22	22	Hill Burton	55	55	Hill Burton	55	55	South African	151	151	Shaw Ind'l.	151	151
Archer Daniels	27	27	Hill Burton	56	56	Hill Burton	56	56	South African	151	151	Shaw Ind'l.	151	151
Armstrong	15	15	Hill Burton	57	57	Hill Burton	57	57	South African	151	151	Shaw Ind'l.	151	151
Arnold	20	20	Hill Burton	58	58	Hill Burton	58	58	South African	151	151	Shaw Ind'l.	151	151
Asarco	381	381	Hill Burton	59	59	Hill Burton	59	59	South African	151	151	Shaw Ind'l.	151	151
Atlas Corp.	271	271	Hill Burton	60	60	Hill Burton	60	60	South African	151	151	Shaw Ind'l.	151	151
AutoData Prog.	384	385	Hill Burton	61	61	Hill Burton	61	61	South African	151	151	Shaw Ind'l.	151	151
Avco Int'l.	204	204	Hill Burton	62	62	Hill Burton	62	62	South African	151	151	Shaw Ind'l.	151	151
Avnet	273	281	Hill Burton	63	63	Hill Burton	63	63	South African	151	151	Shaw Ind'l.	151	151
Avon Prod.	354	361	Hill Burton	64	64	Hill Burton	64	64	South African	151	151	Shaw Ind'l.	151	151
Baker Int'l	314	324	Hill Burton	65	65	Hill Burton	65	65	South African	151	151	Shaw Ind'l.	151	151
Bankers Trust	26	26	Hill Burton	66	66	Hill Burton	66	66	South African	151	151	Shaw Ind'l.	151	151
Barney Wright	27	27	Hill Burton	67	67	Hill Burton	67	67	South African	151	151	Shaw Ind'l.	151	151
Barrett	27	27	Hill Burton	68	68	Hill Burton	68	68	South African	151	151	Shaw Ind'l.	151	151
Barry Wright	51	51	Hill Burton	69	69	Hill Burton	69	69	South African	151	151	Shaw Ind'l.	151	151
Bartram	27	27	Hill Burton	70	70	Hill Burton	70	70	South African	151	151	Shaw Ind'l.	151	151
Barwest	27	27	Hill Burton	71	71	Hill Burton	71	71	South African	151	151	Shaw Ind'l.	151	151
Barwest	28	28</												

Companies and Markets

Recovery in cocoa and coffee

BY JOHN EDWARDS, COMMODITIES EDITOR

RECENT DECLINES in London's coffee and cocoa futures markets were reversed yesterday as technical support buoyed up prices. The September coffee price ended the day 17.7p higher at £1,490 a tonne while September cocoa gained 11.6p to £1,052.6 a tonne.

Coffee dealers said their market appeared to have become oversold in Monday's sell-off which wiped £86.5 off the September price. This had been encouraged by warmer weather over the weekend in Brazil which had tended to relieve fears that a damaging frost was imminent.

The rise in cocoa, which ended a run of four consecutive daily falls which had trimmed £88 off the price, was also linked to an oversold situation, dealers said.

In addition they pointed to signs of a slight recovery in consumption and continued tightness of supplies available for early delivery as possible influences on the market.

An early rise was quickly reversed, but the failure of prices to move below Monday's four-year lows encouraged a stronger tone in the afternoon.

Malaysia boosts spice growing

LABUAN, MALAYSIA—Malaysia's eastern state of Sabah is to begin large scale cultivation of spices, the general manager of the Rural Development Corporation, Ali Es said.

The corporation has been allocated \$2m ringgit for its agricultural programme and is concentrating on pepper, ginger, cardamom, capsicum and cashew nut, Mr Ali said.

There are now about 400 acres under pepper in Sabah and the corporation plans to increase this to 20,000 acres by 1990.

Meanwhile in Sarawak total exports of pepper in 1979 rose to 36,113 tonnes from 30,780 tonnes in 1978, the Pepper Marketing Board said.

The total figure was above the former record of 35,409 tonnes reported in 1976 and this was due to favourable weather that accounted for a second flowering and the generally lower incidence of disease, it added.

Rented

Copper up as U.S. strike starts

BY JOHN EDWARDS, COMMODITIES EDITOR

COPPER prices jumped on the London Metal Exchange yesterday following confirmation that U.S. workers had gone on strike when their labour contracts expired at midnight on June 30.

However, after an initial upsurge, the market came back sharply in late trading shedding some of the early gains. Cash wirebars closed 21.5p up at £888 a tonne, but moved lower in late curb dealings after having touched £897 at the end of the morning.

The three months quotation

closed £12.75 higher at £912.5 a tonne, but fell to £906 in later dealings.

The possibility of a strike has already been discounted to a large extent, and the main concern now is how long it will last.

It is felt that there are adequate supplies to last for two or three months without the stoppage having much impact on industry, especially in view of the low level of demand added to the normal seasonal quiet period during the summer months.

Nevertheless, the U.S. is

the biggest world producer of copper. Mine production is around 1.3m tonnes out of a total world output of 8.1m tonnes—the Soviet Union is the second biggest producer.

The U.S. is an even more important producer of refined copper with an output of over 1.8m tonnes annually against world total of 9.2m.

It is difficult to judge at this stage how long the strike is likely to last. Cass Atvin, speaking for the union, commented: "I'm looking down the tunnel and I can't see any light."

He said no further talks were planned, but the two sides remained in contact. Significantly, perhaps, Mr. Alvin commented that the industry was riddled with strikes that normally lasted between four to six weeks every three years when labour contracts are renegotiated. Many London traders believe that the stoppage will last for only about six weeks.

The unions, representing some 40,000 workers, are understood to be seeking similar pay rises of between 3.7 to 4.3 per cent won recently by U.S. aluminium and steel workers. But the copper companies claim they are different industries, and negotiations broke down over cost of living allowance payments.

Meanwhile U.S. copper companies were quick to react in putting up their domestic selling prices by 3 cents to 97 cents a lb.

Stockpile fears hit tin

CASH TIN fell by £80 to £7,245 a tonne on the London Metal Exchange as a result of nervous selling prior to the start of the new U.S. stockpile tin selling programme to

be held on a fortnight basis with the objective of selling 30,000 tons of surplus stockpile tin over the next three years at the rate of 10,000 tons a year.

It is felt that the result of the first offer will give an idea of the strength of demand, and the kind of price level at which the General Services Administration is prepared to sell.

The market is anxiously awaiting the result of the first offer of 500 tons of stockpile tin to be sold under new method of sealed bids. The offerings are scheduled to be held on a fortnight basis with the objective of selling 30,000 tons of surplus stockpile tin over the next three years at the rate of 10,000 tons a year.

It is felt the result of the first offer will give an idea of the strength of demand, and the kind of price level at which the General Services Administration is prepared to sell.

The flow of stockpile tin supplies on to the U.S. market is expected to help relieve the shortages that have been such a regular influence on tin prices during the past few years. Yesterday's fall brought the cash tin back down below the three months quotation, which was unchanged in quiet trading.

SPAIN'S EEC ENTRY

Allaying Market fears of farm dumping

BY A CORRESPONDENT

TEMPERS THAT flared recently as French farmers destroyed farm produce entering their country from Spain were merely lightly established there.

The Spaniards argue that while 20 per cent of European farm production stands to suffer from their accession, for 40 per cent of it the lowering of tariffs would permit more sales to Spain—especially of dairy products, sugar, pigmeat and grains.

Inflation and other factors that Britain is forecasting mean that COPA's anxieties are not easily quantified, yet are real enough to have prompted recommendations to the EEC Commission—foremost among which is that Spain's entry be spaced over a transitional period of 15 years, with five-yearly reviews.

It is further being demanded, possibly with some awareness of Britain's success in moulding the Community to its will, that Spain stick strictly to EEC regulations from the outset and have dispensed fully with state subsidies before accession.

Tomatoes are one of Spain's most sensitive exports, and Spain will welcome the day when they cease to attract in Britain, their largest outlet, a duty that jumps each year from 11 per cent to 18 per cent on May 15, with an effect on trade almost half of them to the EEC.

Spanish agricultural exports comprise chiefly wine, fruit, vegetables and—Italy's particular thorn—olive oil. Such items account for some 20 per cent of France's farm output and 34 per cent of Italy's, though

the latter's vulnerability is less than the percentage suggests, Spanish exports being only lightly established there.

The Spaniards argue that while 20 per cent of European farm production stands to suffer from their accession, for 40 per cent of it the lowering of tariffs would permit more sales to Spain—especially of dairy products, sugar, pigmeat and grains.

Climate and geography give Spain obstacles where summer trade is concerned, with distance emphasising transport costs that have risen tenfold within a decade. Temperatures and highway congestion also raise the price of sending produce to northern markets by a margin that goes far towards defraying the advantages enjoyed in winter.

Far from being guilty under-cutting when Community membership arrives, Spain will be more concerned about over-pricing, which has already excluded from UK markets some products, including certain canned fruits.

Spanish negotiators know that agriculture is the EEC's chief headache. They also know that the abandonment of steep tariff protection for manufacturing is the price of freedom for their farm goods to enter the EEC. For such freedom, they argue, the price is ample.

Mining deal signed to boost Guyana bauxite production

BY ROY HODSON

AN £11M INVESTMENT is to be made to hasten the exploitation of Guyana's bauxite resources.

Enterprise Guyana has signed a contract in Georgetown with Green Construction for a new strip mining programme. The deal calls for the removal of 10m cubic yards of overburden to reach ore deposits within a period of 20 months.

Guyana has been suffering from bottlenecks in bauxite production in recent years because the strip mining programme has not been able to keep up with demand for the ore beneath.

Production dropped to 30.55

per cent of mining capacity in 1979. The smelter is now working at its full production capacity of 210,000 tonnes a year.

One of the five pot-lines at the smelter was shut last December because of the power shortage. Half the line was restarted earlier this month and the remaining half was restored yesterday.

Meanwhile Kaiser Aluminium is to close one of its eight refractory linings plants because of a decline in the market for the product.

The Frostburg, Maryland, plant is to close in August and be converted to a shipping point for Kaiser's eastern U.S. markets.

UK companies in desert project

A GROUP of UK companies has launched a joint project with the Egyptian government to transform a large stretch of arid desert into productive farmland.

The £200m plan centres on 100,000 acres of desert in west Nubria and will involve the resettlement by the Egyptian Government of more than 3,000 Egyptian families.

Half the area will be used for the establishment of estates farms and processing factories operated by commercial interests, with the rest divided into smallholdings of about six acres.

The UK companies are British Sugar Corporation, Booker McConnell, Tate and Lyle, Agri-Business, Guinness Peat (Overseas) and Tarmac Overseas. Morgan Grenfell have been appointed financial advisers to the group.

Focal point of the whole project will be a 30,000 acre sugar beet crop serving a modern sugar factory.

Other agro-industrial ventures planned include the cropping of onions and tomatoes with dairy and beef production. The smallholdings will produce vegetables and fruit.

Following a feasibility study

last year, financed under Britain's aid programme to Egypt, the group of British Companies has signed an agreement with the Egyptian Ministry of Development, Housing and Land Reclamation to work together on a full financial appraisal and a detailed technological and commercial implementation plan. This will be completed in September.

Sugar beet growing trials undertaken by Beet Sugar Developments, a subsidiary of the British Sugar Corporation, have been going on in the area since 1977 with encouraging results.

BRITISH COMMODITY MARKETS

BASE METALS traded at £886.97, 98.5, three months £892.50, Kerb Standard; three months £892.50.

London Metal Exchange said the day's highest levels

Reports that U.S. copper workers had struck a new forward metal move up to £912.50 a tonne, but failed to hold this level as renewed profit-taking pared the price to £903 by the close of the late kerb.

In the late session, however, it fell further to trade around the £900 level. Turnover: 23,500 tons.

Tin... a.m. + or - p.m. + or - Official Unofficial

£. £. £. £.

Wirebars 869.7 - 872.5 868.9 +18.5

5 months 917.5-82.5 912.5 +18.7

Sodium 897.5 - 871.5

Cathodes 889.4 - 887.5 +18.5

5 months 868.5-5.5-81.5

Sodium 891.5 - 87

5 months 869.5-88.5 +18.5

Alumina 869.5-87.5 +18.5

5 months 868.5-87.5 +18.

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Rhys David reports on why BSC is challenging its electricity bill

Threat to Sheffield Steel

ELECTRIC ARC steelmaking in the Sheffield area may cease to be commercially viable because of big increases in electricity charges. The method is used by both private and state-owned plants in the city.

The warning has been given by the British Steel Corporation's Yorkshire and Humberside Division, which is asking the Yorkshire Electricity Board to justify an increase in the specially negotiated charges estimated at 30 per cent over the present financial year as a whole. It follows 16 per cent rise last year.

The electric arc method of making steel from scrap forms only a minority of BSC's total steel output, but is used throughout the private sector of the industry in Britain. Implications of big increases in electricity charges extend far beyond the immediate BSC problem in Sheffield.

But much of the private sector production in Sheffield is in expensive high-alloy steels, where energy accounts for a smaller proportion of total costs.

BSC's challenge is part of a general attack on external costs by the Sheffield division, which is struggling to recover from the effects of this year's three-month strike and of a sharp reduction in steel demand in

recent weeks. Other suppliers to the division are being forced to pare their tenders to the minimum, and increased supplies of some are being obtained from cheaper overseas sources.

The Corporation has also begun to demolish its empty buildings to reduce its rates bill. Working hours are being cut in the next few months at most plants. BSC in London said that management in other divisions were also engaged in cutting costs by securing the most competitive possible terms from supplies.

The Yorkshire Electricity Board yesterday declined to be brought into the row, claiming that the exact nature of the BSC complaint was not yet known, and that energy costs were in any case a relatively small proportion of total steel production costs.

BSC claims that electricity for Sheffield operations in 1980-1981 will cost an extra £12m, bringing the total bill to £53m. At its Scunthorpe plants, which employ conventional iron and steelmaking, the increase will be £5m, taking the bill up to £24m.

Mr. John Pennington, managing director of BSC Yorkshire and Humberside, said yesterday that, according to studies undertaken by his officials, steel pro-

ducers in Yorkshire were paying much more for their electricity than their competitor in the continent. "We are paying 2.5p per kilowatt-hour while in Germany the cost is 1.6p per kWh and in France 1.4p per kWh," he said.

In other European countries night rates operated for much longer than the seven-hour period in Sheffield. "We will have to look at whether electric arc steelmaking is a viable process. If charges continue to rise we will not be able to compete with hot metal whatever the price of scrap, or with our competitors on the continent," he said.

Electricity prices gave European producers price advantage of as much as £8 per tonne, he claimed.

The reduction in working hours follows a severe decline in recent weeks. Customers in steel-using industries, such as motors, are buying less as sales decline.

Whole sections in some plants are being closed for a week at a time, reduced or short-time work, while in others shifts are working introduced.

An extra week's holiday, owing to the labour force grouping together six occasional days will also be introduced in September at the end of the summer plant shutdowns.

Institutions boycott Ferranti shares

BY ANDREW FISHER AND GUY DE JONQUIERES

SEVERAL major financial institutions refuse to take part in yesterday's £54m placing of shares in the Ferranti electronics company, although the City operation was finally completed in the late afternoon.

Opposition to having to undertake not to trade the shares for two years after was one reason for many staying aloof. The high price of the shares was also cited.

The two-year "lock-in" period originated from a Government direction to the National Enterprise Board, which was selling most of its 50 per cent stake in Ferranti. This was made clear yesterday by Sir Keith Joseph, Industry Secretary.

He told the Commons the board had advised him that it favoured placing the shares with institutions, but judged that imposing conditions on disposal was not normal commercial action. It had therefore asked him for a direction.

He added that the cost to the

taxpayer of this method of disposal, rather than selling the shares as a block to the highest bidder, could not be calculated.

The 10.24m shares were offered to institutions at £30p. This was an 11 per cent discount on the 585p price before suspension ahead of the placing.

Pension funds were virtually split down the middle over the placing's terms. Half were unwilling to take up the shares at that price, which reflected recent bid speculations or because of the trading embargo.

Scottish institutions were understood to have taken about a fifth of the shares. But some were irritated by what they saw as too high a price, compared with other schemes put forward for the NEB stake.

The decision to allocate the NEB's shares among institutions, rather than sell them to the highest bidder or float them off to the public, reflected pressure from the Scottish Office aimed at maintaining Ferranti's independence. It has substantial operations in Scotland.

Several Scottish institutions thought that a Scottish bank or finance house should have been involved in the placing. This was handled by Cazenove, the major London stockbrokers, on behalf of Rothschilds for the NEB.

The Scottish institutions were not as enthusiastic as we had hoped and expected," said Sir Arthur Knight, NEB chairman. This was surprising after what the NEB had been led to understand, he said. "and following the political action which has influenced the Government."

Sir Arthur said the NEB had received no firm offers for its Ferranti shares by the time it decided to place them with institutions.

The decision had been influenced by concern about the possibility of a reference to the Monopolies Commission, by the belief that Ferranti

genuinely wished to remain independent and by the NEB's desire to attend to its other activities.

Mr. Adam Butler, Minister of State for Industry, said that the method of disposal did not signify any change in Government policy.

The NEB's 50 per cent owner

of Ferranti was "an unnatural situation." The two-year restriction on the shares would give the company an opportunity to show that it could stand on its own feet.

He added that the decision to set aside about 2 per cent of the shares for Ferranti employees was consistent with the Government's policy of encouraging share ownership by employees.

In the Commons, Mr. John Silkin, shadow Industry Secretary, said that it would have been better to leave the shares with the NEB.

The taxpayer was suffering by the shares being placed at an 11 per cent discount.

Parliament, Page 13

Algerian oil put at \$37 a barrel

By Ray Dafta, Energy Editor

ALGERIA HAS raised its oil prices by \$1.79 a barrel to the new ceiling rate of \$37 a barrel set by members of the Organisation of Petroleum Exporting Countries last month.

The increase, which took effect yesterday, means that for the time being at least Algeria is effectively charging a record \$40 a barrel. It already imposes a refundable \$3 a barrel exploration surcharge on all of its sales.

However, within the oil industry it is expected that Algeria will have phased out this surcharge by September. The premium was introduced as a down-payment for future exploration work.

Algeria, the latest OPEC member to announce a July 1 price rise, now sells the world's most expensive crude oil. Given its high quality and nearness to consumer markets, Algeria's light crude has always been sold

at a premium over Saudi Arabia's marker light crude.

The effective differential has now been stretched to \$12 a barrel. Saudi Arabia has still not said when it will be raising its prices from the present reference level of \$28 for a sweet crude barrel.

A number of OPEC countries have raised their prices in line with the new two-tier arrangement agreed in Algiers last month. Under this compromise agreement, OPEC set two ceilings: \$32 a barrel for light crude oil produced in the Persian Gulf, and \$37 a barrel for premium crudes exported by African producers.

Kuwait has lifted its prices by

\$2 a barrel to \$31.50; Iraq has introduced a similar increase, raising the Basrah Light price to \$31.96; Libya has added 28 cents to bring its prices up to the \$37 a barrel ceiling; and Venezuela has said it will probably add between \$1 and \$2 a barrel to its wide range of crude oils.

OPEC members are concerned that prices in the volatile spot market are weakening in response to falling demand. In some cases, spot prices are below the rates quoted for contract sales.

This is the main reason why the oil industry expects Algeria to phase out its \$3 a barrel exploration premium.

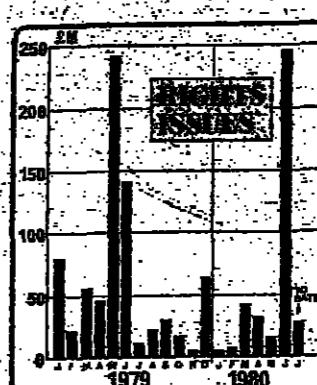
The arrangement, introduced last year, is due to be reviewed on September 30. By then, according to the oil industry publication, Petroleum Intelligence Weekly, individual buyers of Algerian oil could have accumulated between \$8m and \$24m each in the "exploration fund."

BP diversifies, Page 20

THE LEX COLUMN

Berisford lines its pocket

Index fell 3.4 to 461.4



Just as the equity market was chewing over the Ferranti placing, it was confronted with another rights issue from a company with no urgent need of cash. S and W Berisford is raising £29m through a one-for-four at 132p; the almost obligatory justifications are trotted out—working capital needs and a rising interest charge. Doubtless it is true that Berisford can employ this sort of money usefully in commodity trading, where a broader equity base will also help. But the main reason must be to assemble ammunition for launching a bigger bid for British Sugar if the Monopolies Commission gives it the go-ahead.

Berisford could just have offered more paper to British Sugar shareholders as part of a higher bid, but it presumably judges that its paper is more acceptable to its own shareholders, while investors in British Sugar may want a cash alternative. The rights issue will also quite simply make it a bigger company, strengthening its borrowing position and pushing up its market capitalisation.

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BP diversifies, Page 20

It was a long hard day for the brokers handling the Ferranti placing, although eventually they got home for dinner. The Scottish institutions, it seems, were not quite as enthusiastic about the restrictions on the transfer of the shares as one of two of their more ebullient spokesmen had suggested—especially when they saw the price. The unit trusts were naturally reluctant to get locked into what for two years will amount to an illiquid investment; and the pension funds

swampland in any case by the autumn. Indeed, the 8½ per cent yield and the prospective benefit from lower interest rates should be enough to prevent any significant underperformance.

And if British Sugar's shares do take off into the blue (yesterday they rose 6p to 234p, a new high for the year), there is also the possibility that Berisford may do what it originally intended to do, and simply take a profit on its British Sugar holding—there is a book gain of around £5m at present.

Ferranti

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were slow to come forward.

Only at the very end of the day did Charlotte Square earn its thistles, and the Scottish institutions bought about a tenth of the whole company.

While the telephone was still humming in the City, Sir Keith Joseph was telling parliament why it was appropriate to shield Ferranti's management from the disciplines of the market place until 1982. The National Enterprise Board, with no firm bid for its shares in Ferranti on the table, had concluded that a normal placing would have been in the best interests of the taxpayer and the company. If that had been followed by an outright bid, at least the taxpayer would have not suffered from any subsequent reference to the Monopolies Commission, a point which Sir Keith seemed to gloss over yesterday.

The result of all this is that the Ferranti family interests, who were running the business when they got into trouble in the first place and succeeded them in securing very favourable terms from the government, are now once again the biggest shareholders in the company with around a fifth of the equity.

The Ferranti brothers hold the position of chairman and deputy chairman. This rates as a remarkable comeback by any standards.

Tesco

The Inland Revenue will presumably faint away with horror at the news that the Secretary of State for Trade wants legislation in the next session to enable companies to buy their own shares.

The idea of buying capital free of advanced corporation tax income tax will just be too much to contemplate.

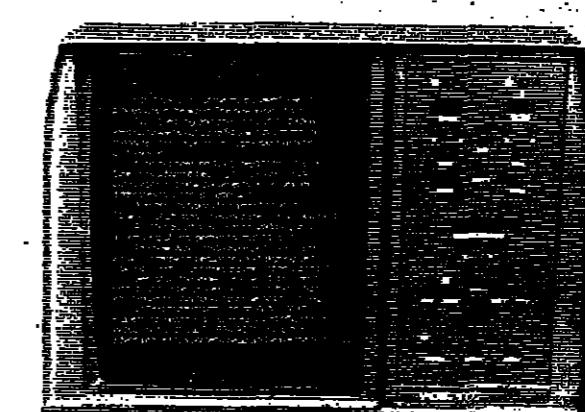
All the same, the idea is to change company law first and worry about introducing the necessary tax regime later. Although there is bound to be a lot of argument about the position of listed companies, it should be possible to devise satisfactory tax rules for certain categories of private companies.

And there need be little debate about limited changes to improve the capital structure of small business sector.

Meanwhile, the Secretary of State's welcome clarification of competition policy makes it fairly clear that a bid such as GEC's for Averys would be much less likely to secure official approval.

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Continues from Page 1

Aston Martin

In anticipation of a consortium takeover, BL scrapped plans in March to move Abingdon's components export packaging operation. This went to Cowley instead. That involved

it was planning to set up a special vehicles operation at Abingdon, producing luxury Van Den Plas versions of several models, including the Princess, and sports versions of some others.